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Chief Officer (Governance)
Prif Swyddog (Llywodraethu)

CYNGOR Sir y Fflint Flintshire COUNTY COUNCIL

Contact Officer:
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To: Cllr Ian Roberts (Leader)

Councillors: Glyn Banks, Chris Bithell, Derek Butler, Dave Hughes, Christine Jones, Billy Mullin and Carolyn Thomas

12 May 2021

Dear Sir/Madam

<u>**NOTICE OF REMOTE MEETING**</u>
<u>**CABINET**</u>
<u>**TUESDAY, 18TH MAY, 2021**</u> at <u>**10.00 AM**</u>

Yours faithfully

Robert Robins
Democratic Services Manager

Please note: This will be a remote meeting and 'attendance' will be restricted to Committee Members and those Members of Council who have asked the Head of Democratic Services for an invitation. Such attendees may only speak at the Chair's discretion.

The meeting will be live streamed onto the Council's website. A recording of the meeting will also be available, shortly after the meeting at https://flintshire.public-i.tv/core/portal/home

If you have any queries regarding this, please contact a member of the Democratic Services Team on 01352 702345.

A G E N D A

1 APOLOGIES

Purpose: To receive any apologies.

2 DECLARATIONS OF INTEREST

Purpose: To receive any declarations and advise Members accordingly.

3 MINUTES (Pages 7 - 12)

Purpose: To confirm as a correct record the minutes of the meeting held on 20th April 2021.

TO CONSIDER THE FOLLOWING REPORTS

STRATEGIC REPORTS

4 COUNCIL PLAN 2021/22 (Pages 13 - 94)

Report of Chief Executive - Cabinet Member for Corporate Management and Assets

Purpose: To seek approval of the Council Plan 2021/22 Part 1 and Part 2 ready for adoption by County Council in June.

5 TOWN CENTRE REGENERATION (Pages 95 - 104)

Report of Chief Officer (Planning, Environment and Economy) - Cabinet Member for Economic Development

Purpose: To provide a review of the major economic challenges facing small towns and an update on the work undertaken so far to deliver the strategic approach to regenerating town centres.

OPERATIONAL REPORTS

6 **WELSH GOVERNMENT ADDITIONAL SCHOOLS CAPITAL REPAIR AND MAINTENANCE FUNDING GRANT** (Pages 105 - 112)

Report of Chief Officer (Education and Youth), Chief Officer (Housing and Assets) - Cabinet Member for Corporate Management and Assets, Leader of the Council and Cabinet Member for Education

Purpose: To consider the additional proposed Capital repair and Maintenance programme for Schools 2021/22 financial year enabled by additional Welsh Government funding.

7 **AROSFA UPDATE** (Pages 113 - 118)

Report of Chief Officer (Social Services) - Cabinet Member for Social Services

Purpose: To provide details of the new service model and the difference it will make for children and young people.

8 **CAR PARKING CHARGES** (Pages 119 - 124)

Report of Chief Officer (Streetscene and Transportation) - Deputy Leader of the Council and Cabinet Member for Streetscene and Countryside

Purpose: To seek approval to reintroduce car parking charges in Talacre and introduce a charging structure to the new Park and Ride car park on Deeside Industrial Park.

9 **HIGHWAYS ASSET MANAGEMENT PLAN** (Pages 125 - 140)

Report of Chief Officer (Streetscene and Transportation) - Deputy Leader of the Council and Cabinet Member for Streetscene and Countryside

Purpose: To seek approval of the refreshed Highway Asset Management Plan (HAMP).

10 **INTER AUTHORITY COLLABORATION TO MANAGE THE SUPPLY OF AGGREGATE MINERALS IN THE NORTH EAST WALES SUB-REGION** (Pages 141 - 162)

Report of Chief Officer (Planning, Environment and Economy) - Cabinet Member for Planning and Public Protection

Purpose: To seek approval of the amended version of the North East Wales Statement of Sub-Regional Collaboration for the Planning of Aggregate Minerals Document.

11 EXERCISE OF DELEGATED POWERS (Pages 163 - 164)

Purpose: To provide details of actions taken under delegated powers.

FORWARD WORK PROGRAMME - COUNTY COUNCIL, CABINET, AUDIT AND OVERVIEW & SCRUTINY - FOR INFORMATION

LOCAL GOVERNMENT (ACCESS TO INFORMATION) ACT 1985 - TO CONSIDER THE EXCLUSION OF THE PRESS AND PUBLIC

The following item is considered to be exempt by virtue of Paragraph(s) 14 of Part 4 of Schedule 12A of the Local Government Act 1972 (as amended).

The public interest in withholding the information outweighs the interest in disclosing the information until such time as the commercial arrangements have been finalised.

12 APPROVAL OF COSTS FOR NEW HOUSING SCHEME AT PARK LANE, HOLYWELL (Pages 187 - 200)

Report of Chief Officer (Housing and Assets) - Cabinet Member for Housing

Purpose: To approve the development of four new Social Rent homes at Park Lane, Holywell.

Please note that there may be a 10 minute adjournment of this meeting if it lasts longer than two hours

Procedural Note on the conduct of meetings

The Chair will open the meeting and introduce themselves.

The meeting will be attended by a number of Councillors. Officers will also be in attendance to present reports, with Democratic Services officers acting as hosts of the meeting.

All attendees are asked to ensure their mobile phones are switched off and that any background noise is kept to a minimum.

All microphones are to be kept muted during the meeting and should only be un-muted when invited to speak by the Chair. When invitees have finished speaking they should go back on mute.

To indicate to speak, Councillors will use the chat facility or use the electronic raise hand function. The chat function may also be used for questions, relevant comments and officer advice and updates.

The Chair will call the speakers, with elected Members addressed as 'Councillor' and officers addressed by their job title e.g. Chief Executive' or name. From time to time, the officer advising the Chair will explain procedural points or suggest alternative wording for proposals, to assist the Committee.

If and when a vote is taken, the Chair will explain that only those who oppose the proposal(s), or who wish to abstain will need to indicate, using the chat function. The officer advising the Chair will indicate whether the proposals are carried.

If a more formal vote is needed, this will be by roll call – where each Councillor will be asked in turn (alphabetically) how s/he wishes to vote

At County Council and Planning Committee meetings speaker's times are limited. A bell will be sounded to alert that the speaker has one minute remaining

The meeting will be live streamed onto the Council's website. A recording of the meeting will also be available, shortly after the meeting at https://flintshire.public-i.tv/core/portal/home

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<u>**CABINET**</u>
<u>**20TH APRIL 2021**</u>

Minutes of the meeting of the Cabinet of Flintshire County Council held virtually via Webex on Tuesday 20th April 2021.

<u>**PRESENT:**</u> **Councillor Ian Roberts (Chair)**
Councillors: Glyn Banks, Chris Bithell, Dave Hughes, Christine Jones, Billy Mullin and Carolyn Thomas.

<u>**IN ATTENDANCE:**</u>
Chief Executive, Chief Officer (Governance), Chief Officer (Housing and Assets), Chief Officer (Planning, Environment and Economy), Chief Officer (Social Services), Chief Officer (Education and Youth), Corporate Finance Manager and Team Leader – Democratic Services.

<u>**OTHER MEMBERS IN ATTENDANCE:**</u>
Councillors: Ian Dunbar and Patrick Heesom.

<u>**APOLOGY:**</u>
Councillor Derek Butler

118. <u>**DECLARATIONS OF INTEREST**</u>

The Chief Officer (Governance) advised that a personal interest would be recorded in relation to agenda item number 5 – Education & Youth Self Evaluation Report 2020/2021 – for those Members who were school governors (Councillors Banks, Jones and Mullin).

119. <u>**MINUTES**</u>

The minutes of the meeting held on 16th March 2021 were submitted and confirmed as a correct.

<u>**RESOLVED:**</u>

That the minutes of the meeting be approved as a correct record.

120. <u>**REVENUE BUDGET MONITORING 2020/21 (MONTH 11)**</u>

Councillor Banks introduced the report which provided the latest detailed revenue budget monitoring position for the Council Fund and Housing Revenue Account for the financial year, and presented the position based on actual income and expenditure, as at Month 11. The report projected how the budget would stand at the close of the financial year if all things remained largely unchanged. It also took into account the latest positon on Welsh Government (WG) Emergency Grant Funding announcements.

The projected year end position was:

Council Fund
- An operating surplus of £1.912m (excluding the impact of the pay award which would be met by reserves), which was a favourable movement of £0.988m from the surplus figure of £0.924m reported at Month 10.
- The operating surplus of £1.912m equated to 0.67% of the Approved Budget, which was marginally above the target Medium Term Financial Strategy (MTFS) Key Performance Indicator (KPI) for a variance against budget of 0.5%.
- A projected contingency reserve balance as at 31st March 2021 of £5.689m.

The Corporate Finance Manager explained that the improved position had predominantly arisen from the confirmation of further funding from the Welsh Government (WG) Hardship Fund for Income Losses incurred during the financial year (£0.665m). In addition, WG had also adjusted the eligibility criteria for grants within Social Services (Adults and Children's services) which had resulted in a further positive movement on the outturn (£0.258m).

Previous forecasts included potential losses of income totalling £0.665m within the Planning and Environment and Governance portfolios. This was due to the fact that WG had only confirmed funding for up to 50% of those losses at that stage. As funding for the full amount had now been confirmed, the positive impact on the projected outturn had now been reflected.

Housing Revenue Account
- Net in-year revenue expenditure forecast to be £1.675m lower than budget.
- A projected closing balance as at 31st March 2021 of £3.684m.

The Corporate Finance Manager provided details on the projected position, the projected position by portfolio, significant movements from Month 9, open risks, new emerging risks, achievements of planned in-year efficiencies, carry forward requests and reserves and balances.

He explained that as with all Councils, the pandemic had significantly impacted on Council Tax collection. At this stage Council Tax income was 1% below target which equated to £1.0m. Income was recovering slower than anticipated, but was expected to recover over time now that the recovery processes had resumed in full and when agreed payment deferrals were settled.

Councillor Roberts thanked all colleagues across the authority who continued to work hard to ensure that costs were kept to a minimum.

RESOLVED:

(a)   That the overall report and the projected Council Fund contingency sum as at 31st March 2021 be noted;

(b)   That the projected final level of balances on the Housing Revenue Account be noted; and

(c)   That the carry forward requested included in the report be approved.

121.   EDUCATION AND YOUTH SELF EVALUATION REPORT 2020/2021

Councillor Roberts introduced the report and explained that the council undertook an annual self-evaluation of its education services. Normally it was written against the framework for the inspections of Local Government Education Services published by Estyn but as the framework for the inspections of Local Government Education Services published by Estyn was suspended as a result of Covid-19, the report was presented in a different format with each service area focusing on its work over the last 12 months and how it had responded and adapted to the ongoing health emergency.

The Chief Officer (Education and Youth) explained that each section of the report provided an overview of the service area, how it had adapted and its ongoing development priorities which would be reflected in the Council Plan and the Portfolio Business Plan for 2021/22. Where progress had been possible against the Estyn recommendations following the 2019 inspection of Education Services in Flintshire, those were reflected in each service report.

Estyn had maintained regular contact with schools and education officers despite all formal inspection frameworks for schools and local authority education services remaining suspended. Welsh Government (WG) commissioned Estyn to undertake a review of the work of local authorities in supporting their learning communities in schools and pupil referral units (PRUs) during the period March to October 2020. The feedback report was based on virtual meetings with Education Officers, the Cabinet Member for Education, the Chair of Education, Youth and Culture Overview and Scrutiny Committee and a sample of headteachers in schools and PRUs.

The feedback report was appended to the Cabinet report and outlined the swift and effective response of the Council to support children and schools from the outset of the pandemic. It acknowledged the strong leadership from the Council's Emergency Response Team and the Education Portfolio. It highlighted the strength of the shared collaborative approach across the Council and with external partners, e.g. GwE, to effectively adapt services to meet the needs of children, young people and their families during the national emergency. It also noted the thorough review of the Council's response through the work of the Education, Youth and Culture Overview and Scrutiny Committee.

The report was very positive and did not identify any recommendations for further improvement.

Councillor Roberts thanked the Chief Officer and her team, and the Integrated Transport Unit, for the work that had been undertaken over the past year against the significant challenges they had been faced with. All Members echoed those

comments, and also paid tribute to the teaching and support staff who had continued to provide face to face education for vulnerable children and children of key workers.

RESOLVED:

(a)   That the content of the self-evaluation report be noted; and

(b)   That the positive thematic report undertaken by Estyn on the work of the education services in Flintshire to support children and young people during the pandemic be noted.

122.   TOWN CENTRE REGENERATION – PROPERTY INTERVENTION

The Chief Officer (Planning, Environment and Economy) introduced the report and explained that town centres faced escalating economic challenges and the current patterns of property ownership hampered attempts to help them to adapt.

The report acted as the first stage in the process of developing an ambitious but deliverable programme of interventions to support the reinvention and regeneration of town centres in Flintshire.

The intention of the programme was to:

- Reduce the number of long-term empty properties in town centres;
- Reduce the overall quantum of retail provision in town centres by repurposing units on the fringes;
- Find more sustainable uses for retail units and increase community enterprises on the High Streets;
- Plan to repurpose less viable shopping centres;
- Develop starter units for new retail enterprises in town centres;
- Encourage private sector investment in town centre properties; and
- Co-ordinate and support other Flintshire County Council portfolio interventions to maximise the regenerative effects of investment and resource.

Details of the projects within the programme and what they would include were outlined in the report. Also outlined in the report were details of the next steps that had been identified.

The Chief Executive explained that the region was due to switch from response to recovery due to the positive position it was in, in managing the pandemic. One of the six themes of recovery was town centre regeneration and evidence would be provided to governments when seeking funding.

In response to a question from Councillor Bithell, the Chief Officer explained that the local authority did have the power to intervene in empty properties, with the assistance of the support package from Welsh Government (WG) outlining enforcement powers, with some of the worst examples of properties not being looked after, to bring them back into good use in the interests of the local community and town centres.

Councillor Thomas spoke about positive initiatives that would help town centres, citing the repair café in Buckley and pop-up shops. The Chief Officer explained that this proposal was taking those steps one stage further, by taking a property and repurposing it.

In response to a question from Councillor Mullin, the Chief Officer explained that work would be done in partnership with Town Centre Managers and Town Councils.

Councillor Jones stressed the importance of people with learning and physical disabilities, mental health and dementia, being considered as part of the process. The Chief Officer said a report on specific town centres was being prepared and he would ensure those points were included.

RESOLVED:

That the role of the Council in regenerating town centres through property-focussed interventions be agreed.

123. EXERCISE OF DELEGATED POWERS

An information item on the actions taken under delegated powers was submitted. The actions were as set out below:-

Streetscene and Transportation

- **Street Works Fees and Charges for 2021/22**
  The fees and charges levied for various licenses and applications issued within Street Works have been reviewed and the proposed charges for 2021/22 are set out in the report.

- **Proposal to Construct Sinusoidal Humps and Flat Top Raised Tables / Junctions on King George Street, Mostyn Street, Plymouth Street and Woodland Street, Shotton**
  To advise of the objection received following the advertisement of the Proposal to Construct Sinusoidal Humps and Flat Top Raised Tables / Junctions on King George Street, Mostyn Street, Plymouth Street and Woodland Street, Shotton.

Housing and Assets

- **Council Rent – Application to Write Off Tenancy Arrears**
  Financial Procedure Rules (section 5.2) stipulates that individual and bad and irrecoverable debts in excess of £5,000 are considered for write off in conjunction with the relevant Cabinet Member. The decision to write off in respect of one tenant who is subject to a Debt Relief Order (DRO). Rent arrears of £6,210.08 are included in the DRO which are now irrecoverable as a result of the award of the DRO.

LOCAL GOVERNMENT (ACCESS TO INFORMATION) ACT 1985 – TO CONSIDER THE EXCLUSION OF THE PRESS AND PUBLIC

RESOLVED:

That the press and public be excluded for the remainder of the meeting for the following items by virtue of exempt information under paragraph(s) 14 of Part 4 of Schedule 12A of the Local Government Act 1972 (as amended).

124. GRAPHIC DESIGN AND PRINT FRAMEWORK

Councillor Mullin introduced the report which provided details of the current shared print and design procurement framework Flintshire shared with Denbighshire.

The framework was last updated in 2017 and was reviewed in 2020 when a Dynamic Purchasing System was proposed. The current framework, whilst fit for purpose, needed to have greater flexibility in terms of having more choice of providers to ensure value for money.

RESOLVED:

That the new Dynamic Purchasing System framework be approved.

125. APPROVAL OF COSTS FOR NEW HOUSING SCHEME AT DUKE STREET, FLINT

Councillor Hughes introduced the report which sought approval to develop two new Social Rent homes at Duke Street, Flint.

The report and appendices provided detailed information on the proposed scheme, including location, proposed property types, design, layout and projected build costs.

RESOLVED:

(a)   That the development of two new Social Rent homes at Duke Street, Flint, be approved; and

(b)   That the required prudential borrowing (as outlined in the report) (subject to final approval and verification) to fund the proposed development at Duke Street, Flint, be approved.

126. MEMBERS OF THE PRESS AND PUBLIC IN ATTENDANCE

There was one member of the press in attendance.

(The meeting commenced at 10.00 a.m. and ended at 11.20 a.m.)

…………………………
Chair

CYNGOR
Sir y Fflint
Flintshire
COUNTY COUNCIL

CABINET	
Date of Meeting	Tuesday, 18th May 2021
Report Subject	Council Plan 2021/22
Cabinet Member	Leader of the Council
Report Author	Chief Executive
Type of Report	Strategic

EXECUTIVE SUMMARY

The Council Plan for 2017-23 was adopted with the purpose of setting out the key priorities of the Council for this electoral term. The Plan is subject to annual review.

The Plan for 2021/22 has been reviewed and refreshed for structure and content and continues to take into account continued recovery in addition to our longer-term strategic objectives.

The Council Plan is published as two documents. Part 1 sets out our intent. Part 2 sets out the risks, performance measures, targets and milestones against which achievement will be measured and evaluated.

The framework for next year's Council Plan is built around six themes:

- Economy
- Education and Skills
- Green Society and Environment
- Affordable and Accessible Housing
- Personal and Community Well-being
- Poverty

Each of these six themes is accompanied by a strategic statement. The statements lend themselves to Well-being objectives.

The six themes have been mapped against the Overview and Scrutiny Committees for reporting and accountability. The delivery of the Plan is the responsibility of the Cabinet.

The Council Plan Part 1 has been shared with the Overview and Scrutiny Committees for review and comments. There has been no significant change to Council Plan Part 1 following the consultation as the Committees were supportive. Part 2 has been finalised for recommendation in the confidence that members were supportive of Part 1 as the super-structure of the Plan.

The published Plan will be available on the Council's website by the end of July.

RECOMMENDATIONS	
1	To approve Council Plan 2021/22 Part 1 in final form for recommendation to Council.
2	To approve the content of the Council Plan 2021/22 Part 2 for addition to Part 1 for recommendation to Council.

REPORT DETAILS

1.00	EXPLAINING THE COUNCIL PLAN 2021/22
1.01	It is a requirement of the Local Government and Elections (Wales) Act 2021 for councils to carry out the following duties as part of reviewing performance: • To keep performance under review; • To consult on performance • To report on performance • To arrange a panel assessment of performance • To respond to a panel performance assessment report The monitoring of the Council Plan 2021/22 in part fulfils these requirements. The Council continues to deliver high performance against ambitious Council Plan's it has set out to achieve over these past years. 2019/20 the Council achieved 88% of the activities identified within the Council Plan; in 2018/19 we achieved 92%; in 2017/18 we achieved 83%. This demonstrates that the Council is performing at a high level consistently. The Council Plan continues the theme of recovery from the pandemic. The plan will have two reporting periods – at the mid-year point and at the end of the year. Mid-year will be reported during December and end of year will be reported during June 2022. The reporting arrangements for the Plan are set out below:

Stage 1	Chief Officer Team	Exceptions reporting
Stage 2	Informal Cabinet	Full Council Plan overview
Stage 3	Overview & Scrutiny Committees	Allocated themes performance review
Stage 4	Cabinet	Full Council Plan overview

1.02	To reflect the requirements of the Local Government and Elections (Wales) Act 2020 this year's Plan has continued to move towards a more rounded corporate plan. Changes include: - A refresh of six new themes - The introduction of clearly defined strategic statements which lend themselves to being Well-being objectives - Inclusion of ongoing recovery and longer term strategic objectives
1.03	The Council Plan for 2021/22 has a refreshed super-structure of six new themes and supporting priorities. These themes and their priorities have been aligned to the most relevant Overview and Scrutiny Committee and are detailed in Appendix 3. The themes and respective priorities are as follows: **Theme: Poverty** Priorities: - Income Poverty - Child Poverty - Food Poverty - Fuel Poverty - Digital Poverty **Theme: Affordable and Accessible housing** Priorities: - Housing support and Homeless prevention - Housing Needs and Housing Options - Social Housing - Private Rented Sector - Empty Properties **Theme: Green Society and Environment** Priorities: - Carbon Neutrality - Fleet Strategy - Green Environment - Renewable Energy - Active and Sustainable Travel Options - Circular Economy **Theme: Economy** Priorities: - Town Centre Regeneration - Business - Transport and digital infrastructure - Local Development Plan (LDP) Targets - Spending money for the benefit of Flintshire - Reducing Worklessness

	Theme: Personal and Community Well-being
	Priorities:
	   - Independent Living
	   - Safeguarding
	   - Direct Provision to support people closer to home
	   - Local Dementia Strategy
	   - A well-connected, safe and clean local environment.
	
	Theme: Education and Skills
	Priorities:
	   - Educational Engagement and Achievement
	   - Digital Learning Opportunities
	   - Learning Environments
	   - Learning Community Networks
	   - Specialist Educational Provision
	   - Welsh Education Strategic Plan (WESP)
	
	Each priority describes the outcome (Well-Being objectives) that we are aiming to achieve and the programme of work in-year to contribute towards the outcome (delivery objectives).
	
	The Council Plan Part 1 was shared with all Overview and Scrutiny Committees during January and February for consultation. Overview and Scrutiny Committees reviewed and commented on the themes, priorities and actions. All comments have been followed-up. There has been no significant change to Council Plan Part 1 following the consultation. Members were consulted on the final draft of Part 2 and have given valuable feedback on the detail of the Plan e.g. school learning recovery and future objectives e.g. on Green Council.

1.04	Part 2 sets out how these achievements can be monitored for progress and tracking.
	
	There are two types of measures used: qualitative milestones and quantitative, numerical measures which have specific targets attached.
	
	These numerical measures are classified under four headings:
	
	   • Improvement
	   • Maintenance
	   • Managed Reduction
	   • New Measure
	
	Improvement measures will include those where we have had a decline in trend and need to improve. Maintenance measures will include performance that has reached or exceeded national or local standards and where we need to hold our position. Managed reduction measures include performance where we have chosen to settle for a lower threshold.

1.05	Risks to be managed and mitigated throughout the year have been captured within Part 2. Some of these are existing risks from response and recovery and others are new as defined by our objectives.

	Risks are monitored through the regular reports to Overview and Scrutiny Committees. In addition they will be individually prioritised for inclusion into Overview and Scrutiny forward work programmes where needed.
1.06	The final Council Plan (both parts 1 and 2) will be available as a web-based document published on the website following adoption by County Council.

2.00	RESOURCE IMPLICATIONS
2.01	The Council Plan ambitions are reflected in the Medium Term Financial Strategy, Capital and Assets Strategy and the annual budget setting process.

3.00	CONSULTATIONS REQUIRED / CARRIED OUT
3.01	Consultation has been carried out with Chief Officers, Cabinet members and the wider internal senior management network on the framework of the Plan. All Scrutiny committees have had the opportunity to engage in the development of the Plan and all feedback has been considered. A member briefing took place in April which has contributed to the review of the range of performance indicators available for reporting.

4.00	IMPACT ASSESSMENT AND RISK MANAGEMENT
4.01	**Ways of Working (Sustainable Development) Principles Impact**

Long-term	Throughout the 2021/22 Council Plan development we will ensure the five ways of working are embedded within our ambitions and easily reported on.
Prevention	
Integration	
Collaboration	
Involvement	

Well-being Goals Impact

Prosperous Wales	Throughout the 2021/22 Council Plan development we will be ensuring we capture our contributions to the seven well-being goals within our ambitions.
Resilient Wales	
Healthier Wales	
More equal Wales	
Cohesive Wales	
Vibrant Wales	
Globally responsible Wales	

Council's Well-being Objectives

The refreshed well-being objectives are as follows:
- Protecting people from poverty by supporting them to meet their basic needs
- Housing in Flintshire meeting the needs of our residents and supporting safer communities
- Limiting the impact of the Council's services on the natural environment and supporting the wider communities of Flintshire to reduce their own carbon footprint
- Enabling a sustainable economic recovery
- Supporting people in need to live as well as they can
- Enabling and Supporting Learning Communities

Risk Management

The risks to the statutory requirements of the Plan include: not publishing the plan within statutory timescales and, not adhering to the prerequisite content.

Both these risks are managed through adherence to well established procedures for publishing the Plan and ensuring that the content of the Plan reflects the statutory requirements.

An additional risk is that the Plan is not endorsed by Members; consultation with Members both individually and as part of the Scrutiny committees invites engagement.

5.00	APPENDICES
5.01	Appendix 1: Council Plan (Part 1) 2021-22 Appendix 2: Council Plan (Part 2) 2021-22 Appendix 3: Theme alignment to Overview and Scrutiny Committees

6.00	LIST OF ACCESSIBLE BACKGROUND DOCUMENTS
6.01	1. Report of the Chief Executive to the Community, Housing & Assets Overview & Scrutiny Committee, and resultant minute, 20th January 2021. 2. Report of the Chief Executive to the Corporate Resources Overview & Scrutiny committee, and resultant minute, 11th February 2021. 3. Report of the Chief Executive to the Education, Youth & Culture Overview & Scrutiny Committee, and resultant minute, 28th January 2021. 4. Report of the Chief Executive to the Environment & Economy Overview & Scrutiny Committee, and resultant minute, 9th February 2021. 5. Report of the Chief Executive to the Social & Healthcare Overview & Scrutiny Committee, and resultant minute, 21st January 2021.

7.00	CONTACT OFFICER DETAILS
7.01	**Contact Officer:** Jay Davies, Strategic Performance Advisor **Telephone:** 01352 702744 **E-mail:** jay.davies@flintshire.gov.uk

8.00	GLOSSARY OF TERMS
8.01	**Council Plan:** the document which sets out the annual priorities of the Council. It is a requirement of the Local Government and Elections (Wales) Bill for councils to carry out a self-assessment to ensure it is: • Conducting robust self-assessments and reporting on the extent to which the council is meeting the performance requirements. • Setting out any actions to increase the extent to which the council is meeting the performance requirements. **Medium Term Financial Strategy:** a written strategy which gives a forecast of the financial resources which will be available to a Council for a given period, and sets out plans for how best to deploy those resources to meet its priorities, duties and obligations.

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Council Plan 2021/22

Priority Name	Poverty
Description/ Well-being Objective	**Protecting people from poverty by supporting them to meet their basic needs**

Income Poverty
 	
Definition:
People on low income who are unable to meet day to day living costs
	• Families are supported to be financially resilient by:
	  a) Maximising the number of people signposted for support to facilitate longer term behavioural change - by September 2021
	  b) Ensuring that take-up to benefit entitlements is maximised in a timely way by processing claims efficiently - by March 2022
	  c) Maximising take up of the Discretionary Housing Payments scheme and other financial support - by March 2022
	  d) Continuing to offer our community hub (Contact Centres) approach giving access to a range of programmes, services and agencies together in one place - by March 2022

Child Poverty
 	
Definition:
Children who do not have access to adequate food, clothing, shelter and education to lead a healthy and active life
	• The cost of sending children to school is reduced by:
	  a) Making the processes for claiming free school meals as easy as possible to increase the percentage of take-up against entitlement - by December 2021
	  b) Encouraging take-up of the free school breakfast for year 7 pupils eligible for free school meals - by September 2021
	  c) Maximising the take-up of the school uniform grant by June 2021
	
	• Free access to books, ICT networks, devices and library services are maintained by:
	  a) Maintaining the network of seven libraries in partnership with Aura - by March 2022
	  b) Increasing usage of online resources for children and young people - by March 2022
	
	• Children have access to play opportunities by:
	  a) Ensuring children have access to staffed open-access playwork projects in local communities - by March 2022
	  b) Ensuring children have access to well-maintained outdoor play areas which offer a varied and rich play environment - by March 2022

Food Poverty
 	
Definition:
People who are not able to access food that meets their daily nutritional needs and requirements
	• Everyone in Flintshire has access to affordable, good fresh food by:
	  a) Developing a "Well Fed at Home service" - by March 2022
	  b) Developing and delivering a "Hospital to Home" meals service - by March 2022
	  c) Introducing a transported and delivered food service "Mobile Meals" to those who are vulnerable - by March 2022

Fuel Poverty Definition: Households that have higher than average fuel costs and meeting those costs will cause them to experience poverty Affordable and accessible housing Personal and Community Well-being	• Reducing the risk of fuel poverty for residents by increasing the energy efficiency of homes - by March 2022 Linked to Affordable and accessible housing • Supporting and referring vulnerable households to reduce fuel poverty and improve health and wellbeing - by March 2022 Linked to Personal and Community Well-being

Digital Poverty
 	
Definition:
Limitations on easy access to the digital world due to prohibitive costs, skills and confidence, or network coverage
	• Supporting and enabling access to the internet and devices to ensure people are not excluded from a digital world by:
	  a) Supporting people to use appropriate digital technology through the Digital Champions Scheme - by March 2022
	  b) Providing free of charge public access to the internet at Connects Centres and Aura library services - by March 2022
	  c) Increasing loans of devices through the Aura Digital Access Scheme - by March 2022
	  d) Increasing take-up of digital learning opportunities supported by Aura - by October 2021
	
	• Supporting people to access information digitally by:
	  a) Providing access to council services on the internet in a responsive way (information can be accessed using different devices) - by December 2021
	  b) Promoting initiatives to help people to use digital technology - by December 2021
	  c) Increasing access to information online to support people to retain their digital skills - by December 2021
	  d) Promote the range of digital training and skill development provided by Coleg Cambria - by December 2021

Priority Name	**Affordable and Accessible Housing**
Description/ Well-being Objective	Housing in Flintshire meeting the needs of our residents and supporting safer communities
Housing support and homeless prevention Definition: Offering support to people to retain their housing and live well and avoiding homelessness	• Commissioning a wide range of housing related support that meets the needs of the people of Flintshire - by March 2022 • Promoting housing support and homeless prevention services with our residents and partners - by March 2022 • Ensuring a multi-agency partnership approach to homeless prevention and develop a culture where homelessness is "everyone's business" - by March 2022

	• Ensuring when homelessness does occur it is rare, brief and non-recurring - by March 2022 • Developing and extending our Housing First and Rapid Rehousing approaches for those who do experience homelessness - by March 2022 • Remodelling the "emergency beds" Homeless Hub accommodation offer and service delivery - by March 2022 • Exploring opportunities to develop a young person's homeless hub offering accommodation and support services - by March 2022
Housing Needs and Housing Options Definition: Helping people to explore their housing options so they can access the right homes to meet their needs Poverty	• Promoting the Single Access Route to Housing (SARTH), Common Housing Register, Affordable Housing Register and Housing Support Gateway within the community and with professionals - by March 2022 • Developing self-service approaches that enable people to identify their own housing options through online support - by March 2022 • Piloting a risk assessment process to identify pre tenancy support needs to reduce risk of tenancy failure - by March 2022 Linked to Poverty • Reviewing our sheltered housing stock to ensure that it continues to meet the needs of current and prospective tenants - by September 2021
Social Housing Definition: Working with housing partners to develop and invest in affordable housing - with modern methods of construction, and a commitment towards carbon neutral Poverty Green and Environment	• Working with housing association partners to build new social housing properties and additional affordable properties - by September 2021 • Increasing the Council's housing portfolio by building social housing properties and affordable properties for North East Wales (NEW) Homes - by September 2021 • Ensuring that the Council's housing stock meets the Welsh Housing Quality Standard and achieves a minimum SAP energy efficiency rating of 65 - by December 2021 Linked to Green and Environment • Developing plans for the de-carbonisation of Council homes in line with Welsh Government guidance to ensure their thermal efficiency is optimised and the cost of heating homes are minimised - by March 2022 Linked to Green and Environment, Linked to Poverty • Working with residents to ensure our communities are well managed, safe, and sustainable places to live - by March 2022 Linked to Green and Environment • Supporting our tenants to access technology and create sustainable digital communities - by December 2021 Linked to Poverty • Listening to our tenants and working with them to improve our services, homes and communities - by March 2022
Private Rented Sector Definition: Supporting the private sector to raise standards	• Engaging with private sector tenants, giving them a voice and responding to their needs - by March 2022 • Working in partnership with landlords and private sector agents to better understand their needs - by March 2022

in the management and condition of housing and promote tenancy sustainment in our communities	• Developing a "landlord offer" that encourages landlords to work with the Council to raise standards of property management and condition of homes where needed - by March 2022 • Improving access to private sector properties for those who are homeless, at risk of homeless and in housing need - by March 2022 • Mapping Houses of Multiple Occupation (HMO's) across Flintshire to ensure legal minimum housing standards are met and to improve residents' quality of life - by March 2022
Empty Properties Definition: Bringing empty homes back into use to enhance the local housing market and improve our local communities Economy	• Bringing empty homes back into use thorough the Empty Homes Loan - by March 2022 • Exploring opportunities to develop a project management service for non-commercial landlords to encourage take up of the Empty Home Loan Scheme - by March 2022 • Targeting 'problem' empty homes in our communities and using enforcement powers where appropriate to improve our communities and increase housing supply - by March 2022 • Exploring opportunities to maximise housing and revitalise our towns through the redevelopment of the High Street - by March 2022 Linked to Economy
Priority Name	**Green Society and Environment**
Description/ Well-being Objective	Limiting the impact of the Council's services on the natural environment and supporting the wider communities of Flintshire to reduce their own carbon footprint.
Carbon Neutrality Definition: A net carbon zero Council by 2030 and supporting wider decarbonisation actions across the County, making this central to Covid-19 recovery	• Putting a Governance structure (Carbon Programme Board) in place - by September 2021 • Developing a net carbon zero action plan and be approved - by March 2022 • Gathering information on annual Council greenhouse gas emissions to submit to Welsh Government and the Carbon Programme Board - by June 2021 • Reviewing the procurement policy to reduce greenhouse gas emissions from suppliers - by March 2022 • Developing a policy for sustainable and long term energy usage in capital projects where this can be achieved - by December 2021
Fleet Strategy Definition: Reducing the environmental impact of our fleet	• Ensuring all business journeys are subject to proper planning and optimisation - by March 2022 • Reducing employee owned vehicle business mileage through continued use of virtual meeting attendance and reduction in unnecessary journeys - by March 2022 • Converting the authority's fleet to electric and alternative fuels (hydrogen etc) - by March 2022
Green Environment **Definition:**	• Delivering an increase in canopy cover as part of the Urban Tree and Woodland Plan - by March 2022

The promotion, good management and protection of our green spaces to deliver multiple benefits to the environment and our residents and visitors	• Enhancing the natural environment through the delivery of the Section 6 Environment Act Wales biodiversity duty - by March 2022 • Developing a strategy to improve biodiversity and carbon sequestration on the agricultural estate - by December 2021
Renewable Energy Definition: The promotion and support of renewable energy opportunities across the Council Estate and wider communities. Economy	• Assessing the feasibility of renewable energy and land assets and link to wider carbon ambitions - by September 2021 • Agreeing appropriate investment strategy for future renewable energy developments - by March 2022 Linked to Economy
Active and Sustainable Travel Options Definition: Provide opportunities for increasing levels of walking and cycling (active travel) and enable access to other alternative and sustainable methods of travel Economy Personal and Community Well-being	• Promoting the use of public transport through the further development of the Council's core bus network - by March 2022 Linked to Economy • Promoting active travel and further develop the Council's cycleway network - by March 2022 Linked to Personal and Community Well-being • Promoting multi modal transport journeys and the development of strategic transport hubs - by March 2022 Linked to Economy • Developing the County's electric car charging network - by March 2022 • Developing the County's walking and cycling network - by March 2022 Linked to Personal and Community Well-being
Circular Economy Definition: Support and promote the Welsh Government's strategy to create a sustainable, circular economy in Flintshire Poverty Personal and Community Well-being	• Achieving Welsh Government recycling targets - by March 2022 • Developing and extending the Standard Yard Waste & Recycling Transfer Station - by March 2022 • Developing and extending the Greenfield Composting Facility and Waste Transfer Station - by December 2021 • Supporting and promoting the development of a Re-Use and Repair Café within the County - by June 2021 Linked to Poverty, Linked to Personal and Community Well-being, Linked to Education and Skills • Promoting the option to reuse and repair unwanted items at Household Recycling Centres by partnering with local Charities - by

5

Education and Skills Economy	December 2021 Linked to Poverty, Linked to Personal and Community Well-being, Linked to Education and Skills • Working in partnership, actively support and engage with community led groups by developing environmental and recycling initiatives - by March 2022 Linked to Poverty, Linked to Personal and Community Well-being, Linked to Education and Skills • Support local businesses in their efforts to reduce their carbon footprint and become more resource efficient - by March 2022 Linked to Economy • Phasing out single-use plastic within the Council - by March 2022
Priority Name	**Economy**
Description/ Well-being Objective	**Enabling a sustainable economic recovery**
Town Centre Regeneration Definition: Regenerate and re-invent our town centres Personal and Community Well-being Affordable and accessible housing	• Monitoring the health and vitality of town centres to support effective management and business investment decisions - by March 2022 • Promoting town centre, hospitality and tourism businesses to help with their post-Covid recovery - by September 2021 Linked to Personal and Community Well-being • Encouraging and support investment in town centre properties especially to facilitate more sustainable uses - by March 2022 Linked to Affordable and accessible housing • Improving the environment in town centres - by March 2022 • Supporting the growth of community enterprises in town centre locations - by March 2022
Business Definition: Enable business continuity and encourage appropriate investment Green Society and Environment	• Engaging small businesses and improve support packages available to them - by March 2022 • Supporting post-Covid recovery of the County's street and indoor markets - by September 2021 • Supporting growth of the local and regional food and drink business sector through marketing and collaborative projects - by September 2021 • Supporting recovery of the tourism and hospitality sectors and rebuild confidence in the industry - by September 2021 • Increasing the scale and impact of the social business sector - by March 2022 • Supporting local businesses in their efforts to reduce their carbon footprint and become more resource efficient - by March 2022 Linked to Green Society and Environment
Transport and digital infrastructure Definition: Ensure that the transport and digital networks	• Completing the connection of all eligible public buildings through the Local Full Fibre Network Project - by March 2022 Linked to Poverty • Starting delivery of the local plans within the North Wales Growth Deal for digital infrastructure - by December 2021 Linked to Poverty • Connecting further rural communities to improved digital infrastructure - by March 2022 Linked to Poverty

facilitate and support recovery and growth **Poverty** Green Society and Environment	• Developing and delivering transport infrastructure improvements as part of North Wales Metro programme and the Council's Integrated Transport Strategy - by March 2022 Linked to Green Society and Environment • Ensuring Flintshire strategic transport priorities are well-represented in the Regional Transport Plan from the forthcoming Corporate Joint Committee development - by March 2022 Linked to Green Society and Environment
Local Development Plan (LDP) Targets Definition: Achieve LDP policy objectives for growth, protection and enhancement	• Ensuring timely adoption of the LDP once Inspector's Report received - by December 2021 • Monitoring overall Plan performance via the Annual Monitoring Report (AMR) and submit to Welsh Government - by March 2022 • Maintaining and update the LDP housing trajectory in line with planning decisions made - by March 2022 • Making decisions at Planning Committee in line with the adopted LDP - by March 2022 • Referencing the LDP growth strategy in early work on a North Wales Strategic Development Plan (SDP) - by March 2022
Spending money for the benefit of Flintshire Definition: Grow our local economic vitality through social value commitments and procurement strategy	• Encouraging and supporting commissioners and suppliers to generate additional well-being outcomes - by March 2022 • Increasing the ability and confidence of local businesses to supply the public sector - by March 2022 • Reporting of the strategic well-being outcomes across the Council in place by September 2021
Reducing worklessness Definition: Work with our partners to support individuals to gain employment Poverty	• Co-ordinating a multi-agency approach to support businesses to recruit people from disadvantaged groups - by September 2021 Linked to Poverty • Delivering mentoring and wider support programmes to assist disadvantaged people to re-engage with the labour market - by March 2022 Linked to Poverty
Priority Name	**Personal and Community Well-being**
Description/ Well-being Objective	Supporting people in need to live as well as they can
Independent Living Definition: People will be supported to live as independently as possible through the	• Providing additional placements at Marleyfield House Care Home to support older people - by June 2021 • Developing and extend our approach to Micro Care supporting more people in their own homes - by March 2022 • Increasing the number of people who are able to make their own care arrangements through a Direct Payment - by March 2022

right type of support, when they need it.	• Ensuring services for families with children aged 0-7 are better integrated through the 'Early Years Pathfinder' project - by March 2022
Safeguarding Definition: Implement and promote the new safeguarding procedures so our employees understand how they can help safeguard people in the community	• Developing and relaunching our corporate e-learning package to reflect the new safeguarding procedures. This will include extending access to the safeguarding e-learning module to key partners - by March 2022 • Promoting the 'duty to report' so our employees understand their responsibility to report safeguarding concerns - by March 2022 • Implementing an 'active offer' of advocacy support for people involved in the safeguarding process - by March 2022
Direct Provision to support people closer to home Definition: The services we provide so people can access the support they need in their local community	• Setting up a registered Children's Home to help avoid the need for residential placements outside Flintshire - by March 2022 • Growing our in-house homecare service to support more people to live at home - by March 2022 • Growing our in-house fostering service to support more looked after children - by March 2022 • Extending Croes Atti Care Home for older people, with a focus on dementia care; complete the planning phase - by March 2022 • Developing the services we offer to provide respite for families with disabled children - by September 2021
Local Dementia Strategy Definition: Continuing to improve the lives of people living with dementia in Flintshire	• Working with registered Care homes providers and health partners to develop more long term nursing care placements for people who have dementia - by March 2022 • Developing a Flintshire Dementia strategy that sets a shared vision, and action, for the next phase of developing good dementia support for individuals, families, carers and communities - by March 2022
A well-connected, safe and clean local environment. Definition: Resilient communities where people feel connected and safe Green Society and Environment	• Protecting residents and our environment from pollution and other public health and safety hazards by achieving the Streetscene Standard - by March 2022 • Keeping our local communities clean and safe through engagement, education and environmental enforcement - by March 2022 Linked to Green Society and Environment • Working with local communities to inform a long term vision and delivery plan for using the Flexible Funding Grant programme to achieve positive outcomes for people - by October 2021

Priority Name	Education and Skills
Description/ Well-being Objective	Enabling and Supporting Learning Communities
Educational Engagement and Achievement Definition: Providing diverse learning opportunities to support educational achievement in schools and communities	• Maintaining support for the rollout of the revised curriculum for pupils from 3-16 which better prepares them for their future lives and employment - by March 2022 • Continuing to support the raising of standards at all key stages to enable onward learner progression - by March 2022 • Continuing to improve attendance and reduce exclusions to maximise educational achievement - by March 2022 • Continuing to broaden the offer of alternative education opportunities to support learner engagement - by March 2022
Digital Learning Opportunities Definition: Supporting education engagement and achievement through proactive use of accessible digital media Poverty Personal and Community Well-being	• Supporting schools and wider education services to increase their digital offer for children and young people - by March 2022 • Developing a new delivery plan for Integrated Youth Services with a greater focus on digital engagement to increase participation - by March 2022 • Increasing the range of digital material hosted on the North East Wales Archive website and other digital services to encourage greater participation with the service - by March 2022 • Continuing to support learners who are 'digitally disadvantaged' to access IT devices to promote equity and engagement - by March 2022 Linked to Poverty • Increasing take-up of digital learning opportunities supported by Aura - by March 2022 Linked to Poverty • Providing community training for online learning platforms in a partnership with Aura and Adult Community Learning - by March 2022 • Providing digital art workshops based on collections at Gladstone Library, in an Arts Council Funded partnership with Gladstone Library and visual artist - by March 2022 Linked to Personal and Community Well-being
Learning Environments Definition: Creating aspirational and flexible learning environments	• Providing high quality learning environments through the Council's capital investment programme and Welsh Government grant funding streams - by March 2022 • Progressing the North East Wales Archive funding bid through the Stage 1 Heritage Horizons Award of the National Heritage Lottery Fund - by March 2022 • Increasing usage of community spaces in re-developed Flint Library and Wellbeing Hub - by March 2022
Learning Community Networks	• Completing the contractual arrangements for the North East Wales Archive between Flintshire County Council and Denbighshire

9

Definition: Supporting our learning communities to engage and achieve through extensive partnership working unpinned by common safeguarding practices Personal and Community Well-being	County Council to provide a sustainable and resilient service - by March 2022 • Establishing a sub-regional partnership for the delivery of Adult Community Learning with Wrexham County Borough Council to maximise opportunities for participants and providers - by March 2022 • Developing a Delivery Plan for Adult Community Learning with new partners to increase engagement and improve skills within local communities - by March 2022 Linked to Personal and Community Well-being • Working with Adult Community Learning and Flintshire Learning Recovery & Wellbeing Network Partners to share best practice and maximise opportunities for learning within the community with opportunities to be available in all Aura libraries - by March 2022 • Working in partnership with Open University Wales to support and signpost library users to Open Learn courses and subsequent learning pathways with Open Learn Champions in each library - by March 2022
Specialist Educational Provision Definition: Extending local capacity to support learners with additional learning needs (ALN)	• Continuing to embed the implementation plan to deliver a new statutory approach for supporting children and young people with learning needs from 0-25 years - by March 2022 • Completing the build project for Plas Derwen (Pupil Referral Unit) to transform the delivery of this specialist service - by March 2022 • Increasing the capacity of Plas Derwen staff to delivery more outreach work to share their expertise across the schools workforce - by March 2022 • Developing a long term strategy to ensure sufficient and appropriate capacity to support learners with a range of additional educational needs that maximises local expertise and financial resources - by March 2022
<u>**Welsh Education Strategic Plan (WESP)**</u> Definition: Working with schools and partners to support the Welsh Government's strategy to enable one million Welsh speakers by 2050	• Increasing the capacity and take up of Welsh medium education to achieve Welsh Government targets - by March 2022 • Improving the Welsh language skills of staff in schools to more effectively support learners and the delivery of the curriculum - by March 2022 • Continuing to improve pupils' standards of Welsh in all schools to encourage greater bilingualism - by March 2022 • Extending the range of youth services which can be delivered bilingually to encourage young people to retain and use their Welsh language skills into early adulthood - by March 2022 • Maintaining Welsh Government Quality Indicator for Welsh Language resources in Aura libraries - by March 2022

FLINTSHIRE COUNTY COUNCIL

Council Plan 2017/2023

In-year priorities 2021/22

PART 2

How achievements will be measured - Supporting actions, tasks and measures

Performance Measures Categorisation 2021/22

The following 3 categories have been used when considering and setting targets for all local and national measures:

- Improvement – a planned uplift in current performance which is not satisfactory
- Maintenance – a planned maintenance of current performance which is satisfactory
- Managed Reduction – a planned reduction in current performance to a level which is still satisfactory

The term 'New Measure' is used where data has not been collected before and/or the data is being collected in a different want to previous years

Performance Achievements 2021/22

Actions, tasks and measures have been set to monitor progress against an activity or plan. Actions are dated according to the target month for achievement. Performance will be monitored by percentage progress against the actions with supporting commentary.

No Target Set*

These measures are used to monitor activity and no target is set.

Theme: Poverty

Well-being Objective: Protecting people from poverty by supporting them to meet their basic needs

What we will do in 2021/22:

Priority	Definition	Lead Officer (s)
Income Poverty	People on low income who are unable to meet day to day living costs	Chief Officer Housing and Assets

Achievement Actions:

- Families are supported to be financially resilient by:

  a) Maximising the number of people signposted for support to facilitate longer term behavioural change - by September 2021

    o Developing an approach to connect communities to services

  b) Ensuring that take-up to benefit entitlements is maximised in a timely way by processing claims efficiently - by March 2022

  c) Maximising take up of the Discretionary Housing Payments scheme and other financial support - by March 2022

  d) Continuing to offer our community hub (Contact Centres) approach giving access to a range of programmes, services and agencies together in one place - by March 2022

Associated Risks:

- HA04 - Increased financial risk due to unprecedented and unpredictable increased demand for Council Tax Reduction Scheme (CTRS) due to business closure, unemployment; reduced hours of work

- HA27 - Increasing service demands to respond to HA04

Achievement Measures	Baseline Data (2020/21)	2021/22 Target	Measure Category
Average number of calendar days to process new claims for housing benefit and council tax reduction	TBC at the end of March	20	Maintenance
Average number of calendar days to process change in circumstances for housing benefit and council tax reduction	TBC at the end of March	8	Maintenance
Total spend of Discretionary Housing Payments (%)	TBC at the end of March	100%	Maintenance

Theme: Poverty

Well-being Objective: Protecting people from poverty by supporting them to meet their basic needs

What we will do in 2021/22:

Priority	Definition	Lead Officer (s)
Child Poverty	Children who do not have access to adequate food, clothing, shelter and education to lead a healthy and active life	Chief Executive, Chief Officer Housing and Assets, Chief Officer Education and Youth

Achievement Actions:

- The cost of sending children to school is reduced by:

  a) Making the processes for claiming free school meals as easy as possible to increase the percentage of take-up against entitlement - by December 2021

  b) Encouraging take-up of the free school breakfast for year 7 pupils eligible for free school meals - by September 2021

  c) Maximising the take-up of the school uniform grant - by June 2021

- Free access to books, ICT networks and devices and library services are maintained by:

  a) Maintaining the network of seven libraries in partnership with Aura - by March 2022

  b) Increasing usage of online resources for children and young people - by March 2022

- Children have access to play opportunities by:

  a) Ensuring children have access to staffed open-access playwork projects in local communities - by March 2022

  b) Ensuring children have access to well-maintained outdoor play areas which offer a varied and rich play environment - by March 2022

Associated Risks: No risks identified

Achievement Measures	Baseline Data (2020/21)	2021/22 Target	Measure Category
Percentage of secondary school offering the free breakfast to those eligible year 7 pupils	N/a	100%	New Measure
Total spend of School Uniform Grant (%)	N/a	Baseline Year	New Measure
Number of libraries open	6	7	Maintenance

Usage statistics of online resources for children and young people	TBC at the end of March	TBC at the end of March	Improvement
Total number of children pre-registered for Summer Play Scheme	1865	1650	Maintenance
Total number of children pre-registered for community and school play sessions/support	150	180	Maintenance

Theme: Poverty

Well-being Objective: Protecting people from poverty by supporting them to meet their basic needs

What we will do in 2021/22:

Priority	Definition	Lead Officer (s)
Food Poverty	People who are not able to access food that meets their daily nutritional needs and requirements	Chief Officer Housing and Assets

Achievement Actions:

- Everyone in Flintshire has access to affordable, good fresh food by:

  a) Developing a "Well Fed at Home service" - by March 2022

  b) Developing and delivering a "Hospital to Home" meals service - by March 2022

  c) Introducing a transported and delivered food service "Mobile Meals" to those who are vulnerable - by March 2022

Associated Risks:

- PA05 – Food poverty response continues for a longer period creating financial pressures, impacting on our ability to continue deliveries

Achievement Measures	Baseline Data (2020/21)	2021/22 Target	Measure Category
Numbers of residents enrolled in the "Mobile Meals" service	N/A	Baseline year	New Measure
Number of residents supported by the "Hospital to Home" meals service	N/A	Baseline year	New Measure

Theme: Poverty

Well-being Objective: Protecting people from poverty by supporting them to meet their basic needs

What we will do in 2021/22:

Priority	Definition	Lead Officer (s)
Fuel Poverty	Households that have higher than average fuel costs and meeting those costs will cause them to experience poverty	Chief Officer Housing and Assets, Chief Officer Planning, Environment and Economy

Achievement Actions:

- Reducing the risk of fuel poverty for residents by increasing the energy efficiency of homes - by March 2022 Linked to Affordable and accessible housing

- Supporting and referring vulnerable households to reduce fuel poverty and improve health and wellbeing - by March 2022 Linked to Personal and Community Well-being

Associated Risks:

- PE06 – Decreasing availability of funding to deliver fuel poverty projects due to re-prioritisation of funding streams

Achievement Measures	Baseline Data (2020/21)	2021/22 Target	Measure Category
Total number of households receiving energy efficiency support	946	1,200	Maintenance

Theme: Poverty

Well-being Objective: Protecting people from poverty by supporting them to meet their basic needs

What we will do in 2021/22:

Priority	Definition	Lead Officer (s)
Digital Poverty	Limitations on easy access to the digital world due to prohibitive costs, skills and confidence, or network coverage	Chief Officer Planning, Environment and Economy, Chief Officer Governance

Achievement Actions:

- Supporting and enabling access to the internet and devices to ensure people are not excluded from a digital world by:
  a) Supporting people to use appropriate digital technology through the Digital Champions Scheme - by March 2022
     o Develop a volunteer programme working in partnership with third sector organisations
  b) Providing free of charge public access to the internet at Connects Centres and Aura library services - by March 2022
  c) Increasing loans of devices through the Aura Digital Access Scheme - by March 2022
  d) Increasing take-up of digital learning opportunities supported by Aura - by October 2021
- Supporting people to access information digitally by:
  a) Providing access to council services on the internet in a responsive way (information can be accessed using different devices) - by December 2021
     o Online services will be developed to ensure they can be accessed on a range of digital devices including PC, laptop, smartphones
  b) Promoting initiatives to help people to use digital technology - by December 2021
     o Launch a Digital Hub on the Council's website to provide a range of tools to support people use digital technologies
     o Free public access to PCs at Flintshire Connects Centres
  c) Increasing access to information online to support people to retain their digital skills - by December 2021
     o Provide advice on schemes to assist people with access to equipment and connectivity
  d) Promote the range of digital training and skill development provided by Coleg Cambria - by December 2021
     o Through the Digital Hub provide access to free online resources and training opportunities

Associated Risks:

- CG04 – Diversion of resource to emergency management response and recovery work delays implementation of key digital and infrastructure projects.

- New Risk – Failure to deliver a Digital Hub will exclude people from digital access
- PE04 – Failure to prepare and deliver Growth Deal projects due to potential realigning of capital funding

Achievement Measures	Baseline Data (2020/21)	2021/22 Target	Measure Category
The number of people registered on the Digital Champions Scheme to ensure people are not excluded from a digital world.	N/a	Baseline Data	New Measure
People can access information digitally to retain their digital skills – the number of online transactions across the Council.	TBC at the end of March	75,000	Improvement
The number of people subscribed to *My Account*.	16,978	21,000	Maintenance
Percentage of libraries providing free of charge internet access	100%	100%	Maintained
Number of devices available for loan	26	75	Improvement
Total loans of devices	N/a	Baseline Year	New Measure
Number of registered learners	N/a	Baseline year	New Measure
Number of sessions provided	N/a	Baseline year	New Measure

Theme: Affordable and Accessible Housing

Well-being Objective: Housing in Flintshire meeting the needs of our residents and supporting safer communities

What we will do in 2021/22:

Priority	Definition	Lead Officer (s)
Housing support and homeless prevention	Offering support to people to retain their housing and live well and avoiding homelessness	Chief Officer Housing and Assets

Achievement Actions:

- Commissioning a wide range of housing related support that meets the needs of the people of Flintshire - by March 2022

- Promoting housing support and homeless prevention services with our residents and partners - by March 2022

- Ensuring a multi-agency partnership approach to homeless prevention and develop a culture where homelessness is "everyone's business" by March 2022

- Ensuring when homelessness does occur, it is rare, brief and non-recurring - by March 2022

- Developing and extending our Housing First and Rapid Rehousing approaches for those who do experience homelessness - by March 2022

- Remodelling the "emergency beds" Homeless Hub accommodation offer and service delivery by - March 2022

- Exploring opportunities to develop a young person's homeless hub offering accommodation and support services - by March 2022

Associated Risks:

- HA09 – Increases in Homelessness impacts on workforce capacity increased risk of legal challenge and budgets (Discretionary Housing Payments, and Spend to Save Prevention Funds)

Achievement Measures	Baseline Data (2020/21)	2021/22 Target	Measure Category
Number of presentations to the homeless service	TBC at the end of March	No target*	New Measure
Percentage of successful prevention outcomes for homelessness under Housing Wales Act 2014	TBC at the end of March	Need to review at year end to establish appropriate target, with consideration to local and national performance (approx. 65%)	Maintenance
Percentage of successful relief outcomes for homelessness under Housing Wales Act 2014	TBC at the end of March	Need to review at year end to establish appropriate target, with consideration to	Maintenance

		local and national performance (approx. 40%)	
Number of households accommodated by the Council under Housing Wales act 2014 homeless duties	TBC at the end of March	No target*	New Measure
Average length of stay for those households in interim homeless accommodation under Housing Wales Act 2014	N/a	Baseline Year	New Measure
Number of referrals received through the Housing Support Gateway	TBC at the end of March	No target*	Improvement

*These measures are used to monitor activity and no target is set.

Page 41

Theme: Affordable and Accessible Housing

Well-being Objective: Housing in Flintshire meeting the needs of our residents and supporting safer communities

What we will do in 2021/22:

Priority	Definition	Lead Officer (s)
Housing Needs and Housing Options	Helping people to explore their housing options so they can access the right homes to meet their needs	Chief Officer Housing and Assets

Achievement Actions:

- Promoting Single Access Route to Housing (SARTH), Common Housing Register, Affordable Housing Register and Housing Support Gateway within the community and with professionals - by March 2022

- Developing self-service approaches that enable people to identify their own housing options through online support - by March 2022

- Piloting a risk assessment process to identify pre tenancy support needs to reduce risk of tenancy failure - by March 2022 Linked to Poverty

- Reviewing our sheltered housing stock to ensure that it continues to meet the needs of current and prospective tenants - by September 2021

the recommendations arising from the sheltered housing review.

Associated Risks:

- RI44 – SARTH register demand increases creating unmet need due to shortages of existing social housing (Flintshire County Council and Partners)

Achievement Measures	Baseline Data (2020/21)	2021/22 Target	Measure Category
Number of applicants on the Common Housing Register	TBC at the end of March	No target*	Maintenance
Customer satisfaction data for the Housing Register Service	No data	Baseline Year	New Measure
Number of applicants rehoused via SARTH by All Housing Partners	TBC at the end of March	No target*	New Measure
Number of applicants rehoused via SARTH by Flintshire County Council	TBC at the end of March	No target*	New Measure
Number of households rehoused with significant adaptations requirements	TBC at the end of March	No target*	New Measure

*These measures are used to monitor activity and no target is set.

Theme: Affordable and Accessible Housing

Well-being Objective: Housing in Flintshire meeting the needs of our residents and supporting safer communities

What we will do in 2021/22:

Priority	Definition	Lead Officer (s)
Social Housing	Working with housing partners to develop and invest in affordable housing - with modern methods of construction, and a commitment towards carbon neutrality	Chief Officer Housing and Assets, Chief Officer Planning, Environment and Economy

Achievement Actions:

- Working with housing association partners to build new social housing properties and additional affordable properties - by September 2021
- Increasing the Council's housing portfolio by building social housing properties and affordable properties for North East Wales (NEW) Homes - by March 2022
- Ensuring that the Council housing stock meets the Welsh Housing Quality Standard and achieves a minimum SAP energy efficiency rating of 65 - by December 2021 <mark>Linked to Green and Environment</mark>
- Developing plans for the de-carbonisation of Council homes in line with Welsh Government guidance to ensure their thermal efficiency is optimised and the cost of heating homes are minimised - by March 2022 <mark>Linked to Green and Environment</mark>, <mark>Linked to Poverty</mark>
- Working with residents to ensure our communities are well managed, safe, and sustainable places to live - by March 2022 <mark>Linked to Green and Environment</mark>
- Supporting our tenants to access technology and create sustainable digital communities - by December 2021 <mark>Linked to Poverty</mark>
- Listening to our tenants and working with them to improve our services, homes and communities - by March 2022

Associated Risks:

- HA20 – Increase in demand for responsive repairs and planned works once lock down restrictions are eased (NEW Homes) Increased cost and resource
- New Risk – Delays in the pre-construction process due to planning and Sustainable Drainage Approval Body (SABS) Applications
- New Risk - Delays to the construction phase caused by further Covid-19 outbreaks and/or BREXIT related supply chain issues.

Achievement Measures	Baseline Data (2020/21)	2021/22 Target	Measure Category
Number of Council Homes under construction	38	69	Improvement
Number of Council Homes completed	38	6	Managed Reduction
Number of Affordable Homes under construction via NEW Homes	47	47	Maintenance
Number of Affordable Homes completed via NEW Homes.	47	9	Managed Reduction
To deliver the Welsh Housing Quality Standard to all Flintshire County Council stock by December 2021	80%	100%	Improvement
Achieving a SAP rating of 65 or above will be one of the key measures to determine whether or not the WHQS standard has been attained.	80%	100%	Improvement

Theme: Affordable and Accessible Housing

Well-being Objective: Housing in Flintshire meeting the needs of our residents and supporting safer communities

What we will do in 2021/22:

Priority	Definition	Lead Officer (s)
Private Rented Sector	Supporting the private sector to raise standards in the management and condition of housing and promote tenancy sustainment in our communities	Chief Officer Housing and Assets

Achievement Actions:

- Engaging with private sector tenants, giving them a voice and responding to their needs - by March 2022
- Working in partnership with landlords and private sector agents to better understand their needs - by March 2022
- Developing a "landlord offer" that encourages landlords to work with the Council to raise standards of property management and condition of homes where needed - by March 2022
- Improving access to private sector properties for those who are homeless, at risk of homeless and in housing need - by March 2022
- Mapping Houses of Multiple Occupation (HMO's) across Flintshire to ensure legal minimum housing standards are met and to improve residents' quality of life - by March 2022

Associated Risks:

- HA45 – Private landlords face increasing financial pressures leading to instability within the Private Rented Sector, less affordable properties and increased demand and costs for social housing providers and homeless service

Achievement Measures	Baseline Data (2020/21)	2021/22 Target	Measure Category
Number of inspections of HMOs	N/a	40	New Measure
Number of homeless households assisted under the Housing Wales Act 2014 to secure Private Sector Accommodation	N/a	Baseline Year	New Measure
Further measures to be developed			

Theme: Affordable and Accessible Housing

Well-being Objective: Housing in Flintshire meeting the needs of our residents and supporting safer communities

What we will do in 2021/22:

Priority	Definition	Lead Officer (s)
Empty Properties	Bringing empty homes back into use to enhance the local housing market and improve our local communities	Chief Officer Planning, Environment and Economy

Achievement Actions:

- Bringing empty homes back into use thorough the Empty Homes Loan - by March 2022

- Exploring opportunities to develop a project management service for non-commercial landlords to encourage take up of the Empty Home Loan Scheme - by March 2022

- Targeting 'problem' empty homes in our communities and using enforcement powers where appropriate to improve our communities and increase housing supply - by March 2022

- Exploring opportunities to maximise housing and revitalise our towns through the redevelopment of the High Street - by March 2022 Linked to Economy

Associated Risks:

- PE03 - Unable to regenerate Town Centres through implementation of the Town Centre Strategy due to insufficient resources and the compound economic consequences of the emergency situation

Achievement Measures	Baseline Data (2020/21)	2021/22 Target	Measure Category
PAM/013 - Percentage of empty private properties brought back into use	TBC at the end of March	Measure is used for benchmarking – no target set	Improvement

Theme: Green Society and Environment

Well-being Objective: Limiting the impact of the Council's services on the natural environment and supporting the wider communities of Flintshire to reduce their own carbon footprint

What we will do in 2021/22:

Priority	Definition	Lead Officer (s)
Carbon Neutrality	A net carbon zero Council by 2030 and supporting wider decarbonisation actions across the County, making this central to Covid-19 recovery	Chief Officer Planning, Environment and Economy

Achievement Actions:

• Putting a Governance structure (Carbon Programme Board) in place - by 30 September 2021

• Developing a net carbon zero action plan and be approved - by 31 March 2022

• Gathering information on annual Council greenhouse gas emissions to submit to Welsh Government and the Carbon Programme Board by 30 June each year - by June 2021

• Reviewing the procurement policy to reduce greenhouse gas emissions from suppliers - by 31 March 2022

• Developing a policy for sustainable and long term energy usage in capital projects where this can be achieved - by December 2021

Associated Risks:

• PE11 – Non-compliance with Welsh Government Carbon Reduction Target due to external factors such as willingness of the wider public to support initiatives, access to funding to develop projects and the delayed appointment of project manager

• PE10 - Energy Saving initiatives not included in Capital Projects due to non-involvement of Energy Team with Property and Assets team on design of projects which may result in those projects accruing higher long term costs

Achievement Measures	Baseline Data (2020/21)	2021/22 Target	Measure Category
Council Greenhouse gas emissions	Awaiting feedback from Welsh Government	No target*	Improvement

*These measures are used to monitoring activity and no target is set.

Theme: Green Society and Environment

Well-being Objective: Limiting the impact of the Council's services on the natural environment and supporting the wider communities of Flintshire to reduce their own carbon footprint

What we will do in 2021/22:

Priority	Definition	Lead Officer (s)
Fleet Strategy	Reducing the environmental impact of our fleet	Chief Officer Streetscene and Transportation

Achievement Actions:

- Ensuring all business journeys are subject to proper planning and optimisation - by March 2022
- Reducing employee owned vehicle business mileage through continued use of virtual meeting attendance and reduction in unnecessary journeys - by March 2022
- Converting the authority's fleet to electric and alternative fuels (hydrogen etc) - by March 2022

Associated Risks:
- ST32 – Backlog in vehicle MOTs due to the closure of test centres
- ST40 - Interruption of available fuel to sufficiently operate fleet vehicles

Achievement Measures	Baseline Data (2020/21)	2021/22 Target	Measure Category
Introduce electric vehicles into the recycling fleet	N/a	3	New Measure
Reduced business travel mileage across all portfolios from 2019/20 figure. (subject to COT support and measured/reported corporately)	N/a	50%	New Measure

Theme: Green Society and Environment

Well-being Objective: Limiting the impact of the Council's services on the natural environment and supporting the wider communities of Flintshire to reduce their own carbon footprint

What we will do in 2021/22:

Priority	Definition	Lead Officer (s)
Green Environment	The promotion, good management and protection of our green spaces to deliver multiple benefits to the environment and our residents and visitors	Chief Officer Planning, Environment and Economy

Achievement Actions:

- Delivering an increase in canopy cover as part of the Urban Tree and Woodland Plan - by March 2022

- Enhancing the natural environment through the delivery of the Section 6 Environment Act Wales biodiversity duty - by March 2022

- Developing a strategy to improve biodiversity and carbon sequestration on the agricultural estate - by 31 December 2021

Associated Risks:

- RE11 – Non-compliance with Welsh Government Carbon Reduction Target due to external factors such as willingness of the wider public to support initiatives, access to funding to develop projects and the delayed appointment of project manager

Achievement Measures	Baseline Data (2020/21)	2021/22 Target	Measure Category
Number of Standard trees planted	N/a	150	New Measure
Number of Whips planted	N/a	4000	New Measure

Theme: Green Society and Environment

Well-being Objective: Limiting the impact of the Council's services on the natural environment and supporting the wider communities of Flintshire to reduce their own carbon footprint

What we will do in 2021/22:

Priority	Definition	Lead Officer (s)
Renewable Energy	The promotion and support of renewable energy opportunities across the Council Estate and wider communities.	Chief Officer Planning, Environment and Economy

Achievement Actions:

- Assessing the feasibility of renewable energy and land assets and link to wider carbon ambitions - by 30 September 2021
- Agreeing an investment strategy for future renewable energy developments - by 31 March 2022 Linked to Economy

Associated Risks:

- PE10 – Energy Saving initiatives not included in Capital Projects due to non-involvement of Energy Team with Property and Assets team on design of projects which may result in those projects accruing higher long-term costs

Achievement Measures	Baseline Data (2020/21)	2021/22 Target	Measure Category
Measures will be developed			

Theme: Green Society and Environment

Well-being Objective: Limiting the impact of the Council's services on the natural environment and supporting the wider communities of Flintshire to reduce their own carbon footprint

What we will do in 2021/22:

Priority	Definition	Lead Officer (s)
Active and Sustainable Travel Options	Provide opportunities for increasing levels of walking and cycling (active travel) and enable access to other alternative and sustainable methods of travel	Chief Officer Streetscene and Transportation

Achievement Actions:

- Promoting the use of public transport through the further development of the Council's core bus network - by March 2022 Linked to Economy
- Promoting active travel and further develop the Council's cycleway network - by March 2022 Linked to Personal and Community Well-being
- Promoting multi modal transport journeys and the development of strategic transport hubs - by March 2022 Linked to Economy
- Developing the County's electric car charging network - by March 2022
- Developing the County's walking and cycling network - by March 2022 Linked to Personal and Community Well-being

Associated Risks:

- ST05 – National targets not being met for Road Safety and Active Travel due to an inability to complete essential schemes
- ST24a - Unable to progress with key infrastructure improvement projects due to resilience in staff, contractors and supply chain
- ST38 - Unable to undertake pedestrian/cycle safety training due to schools not operating and reduced funding
- ST39 - Unable to undertake traffic surveys to support financial bids for transport schemes or justify implementing new safety measures

Achievement Measures	Baseline Data (2020/21)	2021/22 Target	Measure Category
Number of bus quality partnerships on the core network	1	1	Maintenance
Complete consultation of the amended Integrated Active Travel Network Map	1	1	New Measure
Introduce Electric Charging points at key locations across the County	0	17	New Measure
Develop multi- modal transport hub at Garden City	N/a	1	New Measure

Theme: Green Society and Environment

Well-being Objective: Limiting the impact of the Council's services on the natural environment and supporting the wider communities of Flintshire to reduce their own carbon footprint

What we will do in 2021/22:

Priority	Definition	Lead Officer (s)
Circular Economy	Support and promote the Welsh Government's strategy to create a sustainable, circular economy in Flintshire	Chief Officer Streetscene and Transportation

Achievement Actions:

- Achieving Welsh Government recycling targets - by March 2022

- Developing and extending the Standard Yard Waste & Recycling Transfer Station - by March 2022

- Developing and extending of the Greenfield Composting Facility and Waste Transfer Station - by December 2021

- Supporting and promoting the development of a Re-Use and Repair Café within the County - by June 2021 `Linked to Poverty`, `Linked to Personal and Community Well-being`, `Linked to Education and Skills`

- Promoting the option to reuse and repair unwanted items at Household Recycling Centres by partnering with local Charities - by December 2021 `Linked to Poverty`, `Linked to Personal and Community Well-being`, `Linked to Education and Skills`

- Working in partnership, actively support and engage with community led groups by developing environmental and recycling initiatives - by March 2022 `Linked to Poverty`, `Linked to Personal and Community Well-being`, `Linked to Education and Skills`

- Supporting local businesses in their efforts to reduce their carbon footprint and become more resource efficient - by March 2022 `Linked to Economy`

- Phasing out single-use plastic within the Council - by March 2022
    - Launch a campaign to ban single use plastics in all Council buildings

Associated Risks:

- ST28 - Unable to accept and process waste and recycling due to the loss of Environmental Permit
- ST28a - Unable to gain regulatory approval (planning; Drainage; environmental permitting) to progress key infrastructure projects in a timely manner due to delays in processing applications.
- ST36a - Loss of key suppliers or partner organisations to deliver key operational services due break in operations (fire, loss of permit, sickness)
- ST41– Unable to dispose of waste and recycling products due to end producer availability

Achievement Measures	Baseline Data (2020/21)	2021/22 Target	Measure Category
Percentage of waste reused, recycled or composted	TBC at the end of March	70%	Maintenance
Average Recycling rate across Household Recycling Centres (HRCs)	78%	80%	Maintenance
Number of Repair and Reuse Centres	N/a	1	New Measure
Percentage of remodelling work at Greenfield completed	N/a	100%	New Measure
Percentage of remodelling work at Standard Yard completed	N/a	TBC	New Measure

Page 53

Theme: Economy

Well-being Objective: Enabling a sustainable economic recovery

What we will do in 2021/22:

Priority	Definition	Lead Officer (s)
Town Centre Regeneration	Regenerate and re-invent our town centres	Chief Officer Planning, Environment and Economy

Achievement Actions:

- Monitoring the health and vitality of town centres to support effective management and business investment decisions - by March 2022
- Promoting town centre, hospitality and tourism businesses to help with their post-Covid-19 recovery - by September 2021 Linked to Personal and Community Well-being
- Encouraging and supporting investment in town centre properties especially to facilitate more sustainable uses - by March 2022 Linked to Affordable and Accessible Housing
- Improving the environment in town centres - by March 2022
- Supporting the growth of community enterprises in town centre locations - by March 2022

Associated Risks:

- PE03 – Unable to regenerate Town Centres through implementation of the Town Centre Strategy due to insufficient resources and the compound economic consequences of the emergency situation

Achievement Measures	Baseline Data (2020/21)	2021/22 Target	Measure Category
Measures will be developed			

Theme: Economy

Well-being Objective: Enabling a sustainable economic recovery

What we will do in 2021/22:

Priority	Definition	Lead Officer (s)
Business	Enable business continuity and encourage appropriate investment	Chief Officer Planning, Environment and Economy

Achievement Actions:

- Engaging small businesses and improve support packages available to them - by March 2022

- Supporting post-Covid-19 recovery of the County's street and indoor markets - by September 2021

- Supporting growth of the local and regional food and drink business sector through marketing and collaborative projects - by September 2021

- Supporting recovery of the tourism and hospitality sectors and rebuild confidence in the industry - by September 2021

- Increasing the scale and impact of the social business sector - by March 2022

- Supporting local businesses in their efforts to reduce their carbon footprint and become more resource efficient - by March 2022 Linked to Green Society and Environment

Associated Risks: No risks identified

Achievement Measures	Baseline Data (2020/21)	2021/22 Target	Measure Category
Number of small or micro businesses receiving support	N/a	300	New Measure
Number of social enterprises receiving support	52	45	Managed Reduction
Number of local businesses supported to reduce their carbon footprint and become more resource efficient	N/a	30	New Measure

Theme: Economy

Well-being Objective: Enabling a sustainable economic recovery

What we will do in 2021/22:

Priority	Definition	Lead Officer (s)
Transport and digital infrastructure	Ensure that the transport and digital networks facilitate and support recovery and growth	Chief Officer Planning, Environment and Economy, Chief Officer Streetscene and Transportation

Achievement Actions:

- Completing the connection of all eligible public buildings through the Local Full Fibre Network Project by March 2022 Linked to Poverty
- Starting delivery of the local plans within the North Wales Growth Deal for digital infrastructure - by December 2021 Linked to Poverty
- Connecting further rural communities to improved digital infrastructure - by March 2022 Linked to Poverty
- Developing and delivering transport infrastructure improvements as part of North Wales Metro programme and the Council's Integrated Transport Strategy - by March 2022 Linked to Green Society and Environment
- Ensuring Flintshire strategic transport priorities are well-represented in the Regional Transport Plan from the forthcoming Corporate Joint Committee development - by March 2022 Linked to Green Society and Environment

Associated Risks:
- PE04 – Failure to prepare and deliver Growth Deal projects due to potential realigning of capital funding
- ST24a - Unable to progress with key infrastructure improvement projects due to resilience in staff, contractors and supply chain
- ST39 - Unable to undertake traffic surveys to support financial bids for transport schemes or justify implementing new safety measures

Achievement Measures	Baseline Data (2020/21)	2021/22 Target	Measure Category
Number of bus quality partnerships on the core network	1	1	Maintenance
Number of Local Travel Arrangements (LTAs) in geographical areas of the County	7	7	Maintenance
Number of schemes delivered through the Welsh Government Active Travel Fund	N/a	3	New Measure
Number of households supported to improve connectivity	N/a	Baseline Year	New Measure

Theme: Economy

Well-being Objective: Enabling a sustainable economic recovery

What we will do in 2021/22:

Priority	Definition	Lead Officer (s)
Local Development Plan (LDP) Targets	Achieve LDP policy objectives for growth, protection and enhancement	Chief Officer Planning, Environment and Economy

Achievement Actions:

- Ensuring timely adoption of the LDP once Inspector's Report received - by December 2021

- Monitoring overall Plan performance via the Annual Monitoring Report (AMR) and submit to Welsh Government - by March 2022

- Maintaining and update the LDP housing trajectory in line with planning decisions made - by March 2022

- Making decisions at Planning Committee in line with the adopted LDP - by March 2022

- Referencing the LDP growth strategy in early work on a North Wales Strategic Development Plan (SDP) - by March 2022

Associated Risks:

- New Risk - Failure to adopt the LDP in line with the Delivery Agreement due to delays in completing the Examination in Public and/or from the Plan not being found sound

Achievement Measures	Baseline Data (2020/21)	2021/22 Target	Measure Category
Number of calendar weeks for the adoption of the Local Development Plan following receipt of the Inspector's report	8	8	Maintenance

Theme: Economy

Well-being Objective: Enabling a sustainable economic recovery

What we will do in 2021/22:

Priority	Definition	Lead Officer (s)
Spending money for the benefit of Flintshire	Grow our local economic vitality through social value commitments and procurement strategy	Chief Officer Planning, Environment and Economy

Achievement Actions:

- Encouraging and supporting commissioners and suppliers to generate additional well-being outcomes - by March 2022

- Increasing the ability and confidence of local businesses to supply the public sector - by March 2022

- Reporting of the strategic well-being outcomes across the Council in place by September 2021

Associated Risks:

- RE01 - Loss of Community Benefits by not maximising inclusion of social value in Contracts

Achievement Measures	Baseline Data (2020/21)	2021/22 Target	Measure Category
Number of contracts delivering community benefits	N/a	Baseline Year	New Measure
Monetary value of community benefits as measured against the Flintshire Themes Outcomes and Measures (TOMs) Framework	N/a	Baseline Year	New Measure

Theme: Economy

Well-being Objective: Enabling a sustainable economic recovery

What we will do in 2021/22:

Priority	Definition	Lead Officer (s)
Reducing worklessness	Work with our partners to support individuals to gain employment	Chief Officer Planning, Environment and Economy

Achievement Actions:

- Co-ordinating a multi-agency approach to support businesses to recruit people from disadvantaged groups - by September 2021 <mark>Linked to Poverty</mark>
- Delivering mentoring and wider support programmes to assist disadvantaged people to re-engage with the labour market - by March 2022 <mark>Linked to Poverty</mark>

Associated Risks:

- PE19 - Unsustainable demand on the Employment Mentoring service due to the economic implications of lockdown and the increase in referrals from Job Centres of those seeking employment

Achievement Measures	Baseline Data (2020/21)	2021/22 Target	Measure Category
Number of individuals entering employment, learning or volunteering	160	247	Improvement
Number of individuals receiving support	363	600	Improvement

Theme: Personal and Community Well-being

Well-being Objective: Supporting people in need to live as well as they can

What we will do in 2021/22:

Priority	Definition	Lead Officer (s)
Independent Living	People will be supported to live as independently as possible through the right type of support, when they need it	Chief Officer Social Services

Achievement Actions:

- Providing additional placements at Marleyfield House Care Home to support older people - by June 2021
  - Open Marleyfield extension with 32 beds
- Developing and extending our approach to Micro Care supporting more people in their own homes - by March 2022
- Increasing the number of people who are able to make their own care arrangements through a Direct Payment - by March 2022
- Ensuring services for families with children aged 0-7 are better integrated through the 'Early Years Pathfinder' project - by March 2022
  - Deliver the Early Years Pathfinder Business Plan and develop a multi-agency Early Years Strategy
  - Progress the Wales Government Childcare Investment Programme through the current construction phase to project/programme completion Linked to Education and Skills

Associated Risks:

- SS17 – The redevelopment of Marleyfield Care Home will not be achieved within budget and timescales because of delays in the construction supply chain and risk of infection for residents

Achievement Measures	Baseline Data (2020/21)	2021/22 Target	Measure Category
Number of Microcare providers	TBC at the end of March	TBC	Improvement
Direct Payments as a % of home-based services	TBC at the end of March	38%	Maintenance
Percentage of urgent requests for equipment that meet or exceed the national 1 Day response standards	TBC at the end of March	98% (set nationally)	Maintenance
Percentage of requests for equipment that meet or exceed the national 7 Day standard	TBC at the end of March	80% (set nationally)	Maintenance
Percentage of equipment that is re-used	Update March 2021	70% (set nationally)	Maintenance

Theme: Personal and Community Well-being

Well-being Objective: Supporting people in need to live as well as they can

What we will do in 2021/22:

Priority	Definition	Lead Officer (s)
Safeguarding	Implement and promote the new safeguarding procedures so our employees understand how they can help safeguard people in the community	Chief Officer Social Services

Achievement Actions:

- Developing and relaunching our corporate e-learning package to reflect the new safeguarding procedures extending access to the safeguarding e-learning module to key partners - by March 2022
- Promoting the 'duty to report' so our employees understand their responsibility to report safeguarding concerns - by March 2022
- Implementing an 'active offer' of advocacy support for people involved in the safeguarding process - by March 2022

Associated Risks:

- SS06 - Some individuals are illegally detained awaiting Liberty Protection assessments because there is insufficient capacity to absorb the introduction of Community assessments
- SS19 - More children and families experience ACE's (Adverse Childhood Experiences) as family relationships breakdown, or become strained, due to the pressures of lockdown and rising financial pressures
- SS22 - An insufficient supply of placements leads to young people being placed in unregulated settings

Achievement Measures	Baseline Data (2020/21)	2021/22 Target	Measure Category
The percentage of adult safeguarding enquiries that met the 7 day timescale	TBC at the end of March	96%	Maintenance
The percentage of children who were reported as having run away or gone missing from home who were offered a return interview	TBC at the end of March	100%	Maintenance

Theme: Personal and Community Well-being

Well-being Objective: Supporting people in need to live as well as they can

What we will do in 2021/22:

Priority	Definition	Lead Officer (s)
Direct Provision to support people closer to home	The services we provide so people can access the support they need in their local community	Chief Officer Social Services

Achievement Actions:

- Setting up a registered Children's Home to help avoid the need for residential placements outside Flintshire - by March 2022

- Growing our in-house homecare service to support more people to live at home - by March 2022

- Growing our in-house fostering service to support more looked after children - by March 2022

- Extending Croes Atti Care Home for older people, with a focus on dementia care; complete the planning phase - by March 2022

  - Complete business case and feasibility stage for Croes Atti extension

- Developing the services we offer to provide respite for families with disabled children - by September 2021

Associated Risks:

- SS01 - Expenditure on out of county placements increases as placement costs increase in a demand led market.
- SS10 - Insufficient capacity to provide the quantities and levels of care to clients at home and in the community because of challenges in recruitment of direct care workers and instability in the care market
- SS21 - Targets for Mockingbird are missed due to a failure to recruit foster carers to the scheme given the constraints on completing assessments for carers and providing training
- SS22 - An insufficient supply of placements leads to young people being placed in unregulated settings.

Achievement Measures	Baseline Data (2020/21)	2021/22 Target	Measure Category
Rate of people over 65 helped to live at home per 1,000 population	TBC at the end of March	No target*	Maintenance
Number of new foster carer approvals in the year	TBC at the end of March	10	Improvement
People with a learning disability accessing Project Search to improve their employability skills	7	No target*	Maintenance

*These measures are used to monitor activity and no target is set.

Theme: Personal and Community Well-being

Well-being Objective: Supporting people in need to live as well as they can

What we will do in 2021/22:

Priority	Definition	Lead Officer (s)
Local Dementia Strategy	Continuing to improve the lives of people living with dementia in Flintshire	Chief Officer Social Services

Achievement Actions:

- Working with registered Care homes providers and health partners to develop more long term nursing care placements for people who have dementia - by March 2022
- Developing a Flintshire Dementia strategy that sets a shared vision, and action, for the next phase of developing good dementia support for individuals, families, carers and communities - by March 2022
  - Flintshire Dementia Strategy developed and aligned to the Regional Strategy

Associated Risks:

- SS09 Insufficient numbers of residential and nursing beds to meet demand because of the long term fragility and instability of the care home sector

Achievement Measures	Baseline Data (2020/21)	2021/22 Target	Measure Category
Number of people supported through the Dementia Strategy	N/a	Baseline Year	New Measure

Theme: Personal and Community Well-being

Well-being Objective: Supporting people in need to live as well as they can

What we will do in 2021/22:

Priority	Definition	Lead Officer (s)
A well-connected, safe and clean local environment.	Resilient communities where people feel connected and safe	Chief Officer Streetscene and Transportation, Chief Officer Planning, Environment and Economy

Achievement Actions:

- Protecting residents and our environment from pollution and other public health and safety hazards by achieving the Streetscene Standard - by March 2022

- Keeping our local communities clean and safe through engagement, education and environmental enforcement - by March 2022 Linked to Green Society and Environment

- Working with local communities to inform a long term vision and delivery plan for using the Flexible Funding Grant programme to achieve positive outcomes for people - by October 2021

  o Consultation activities with local communities to inform key themes for development into a co-produced action plan for their area (Holway and Shotton)

  o Through alignment with internal departments and our partners enable a programme of activities to support community wellbeing and resilience in 1 area (Holway)

Associated Risks:
- ST10 - Increased expenditure on contract, labour, plant, vehicles and materials due to changing work patterns in response to pandemic
- ST12 - Reduced numbers of frontline workers and contractors to deliver services safely due to increased sickness levels
- ST42 – An increase in dangerous and obstructive parking due to the suspension of parking enforcement
- ST42a - An increase in dangerous and obstructive parking in residential areas preventing operational service delivery (waste and recycling
- ST43 - An increase in environmental crime (littering, dog fouling, side waste) due to the suspension of monitoring patrols
- ST44 - Increase in large scale fly tipping due to the closure of Household Recycling Centres and illegal waste collection companies operating
- New Risk - Local communities do not get appropriate support due to a failure to deliver the action plan.

Achievement Measures	Baseline Data (2020/21)	2021/22 Target	Measure Category
Achieve minimum level of agreed Streetscene standards	85%	85%	Maintenance
Number of targeted environmental educational campaigns	5	10	Improvement
Progress actions to avoid non-payment of all FPN / PCN	N/a	90% of payments received	Maintenance
Deliver Local Masterplan - Shotton	N/a	1	New Measure
Number of communities consulted to inform a co-produced area action plan	TBC at the end of March	2	Improvement
Number of communities supported through wellbeing and resilience activities	TBC at the end of March	1	Improvement

Theme: Education and Skills

Well-being Objective: Enabling and supporting learning communities

What we will do in 2021/22:

Priority	Definition	Lead Officer (s)
Educational Engagement and Achievement	Providing diverse learning opportunities to support educational achievement in schools and communities	Chief Officer Education and Youth

Achievement Actions:

- Maintaining support for the rollout of the revised curriculum for pupils from 3-16 which better prepares them for their future lives and employment - by March 2022
    - School staff accessing the GwE professional learning offer
- Continuing to support the raising of standards at all key stages to enable onward learner progression - by March 2022
    - Individually tailored support provided by GwE Supporting Improvement Advisers for each Flintshire school
- Continuing to improve attendance and reduce exclusions to maximise educational achievement - by March 2022
- Continuing to broaden the offer of alternative education opportunities to support learner engagement - by March 2022

Associated Risks:
- EY25 – Schools insufficiently prepared to implement new curriculum which impacts adversely on leaners;
- EY12 – Deteriorating school buildings adversely impacts on curriculum delivery.
- EY26 – Ineffective school leadership results in poor pupil outcomes which increases risk of schools being placed in statutory Estyn categories?
- EY30 – Increased numbers of young people not in Education, Training & Employment due to lack of pupil engagement
- EY29 - Reduced performance in Science, Technology, Engineering & math's subjects at post 16 could impact on access to local apprenticeships and progression into higher education

Achievement Measures	Baseline Data (2019/20)	2020/21 Target	Measure Category
Percentage of schools maintaining progress against key milestones in implementation of the new curriculum	100%	100%	Maintenance
Reduction in the number of permanent exclusions	Data not collected/verified due to school closures during the	Awaiting revised Wales Government guidance	Improvement

	academic year 2019/20		
Reduction in the number of fixed term exclusions	Data not collected/verified due to school closures during the academic year 2019/20	Awaiting revised Wales Government guidance	Improvement
PAM/008 Percentage of pupil attendance in secondary schools	Data not collected/verified due to school closures during the academic year 2019/20	Awaiting revised Wales Government guidance	Improvement
PAM/007 Percentage of pupil attendance in primary schools	Data not collected/verified due to school closures during the academic year 2019/20	Awaiting revised Wales Government guidance	Improvement
Percentage of students taking a Level 3 qualification in STEM subjects	TBC at the end of March	23%	Maintenance

Theme: Education and Skills

Well-being Objective: Enabling and supporting learning communities

What we will do in 2021/22:

Priority	Definition	Lead Officer (s)
Digital Learning Opportunities	Supporting education engagement and achievement through proactive use of accessible digital media	Chief Officer Education and Youth

Achievement Actions:

- Supporting schools and wider education services to increase their digital offer for children and young people - by March 2022
  - Upskilling of staff within the Education & Youth Portfolio through access to the GwE professional learning offer and other appropriate training opportunities
- Developing a new delivery plan for Integrated Youth Services with a greater focus on digital engagement to increase participation - by March 2022
- Increasing the range of digital material hosted on the North East Wales Archive website and other digital services to encourage greater participation with the service - by March 2022
- Continuing to support learners who are 'digitally disadvantaged' to access IT devices to promote equity and engagement - by March 2022 <mark>Linked to Poverty</mark>
  - Supporting schools to maximise their available hardware via the national Hwb programme.
- Increasing take-up of digital learning opportunities supported by Aura - by March 2022 <mark>Linked to Poverty</mark>
- Providing community training for online learning platforms in a partnership with Aura and Adult Community Learning - by March 2022
- Providing digital art workshops based on collections at Gladstone Library, in an Arts Council Funded partnership with Gladstone Library and visual artist - by March 2022 <mark>Linked to Personal and Community Well-being</mark>

Associated Risks: No risks identified

Achievement Measures	Baseline Data (2020/21)	2021/22 Target	Measure Category
Number of learners registered for digital learning opportunities	N/a	Baseline Year	New Measure

Number of digital learning sessions provided in English	N/a	Baseline Year	New Measure
Number of digital learning sessions provided in Welsh	N/a	Baseline Year	New Measure
Number of Adult Community Learning sessions provided in English	N/a	Baseline Year	New Measure
Number of Adult Community Learning sessions provided in Welsh	N/a	Baseline Year	New Measure
Number of Adult Community Learning attendees	N/a	Baseline Year	New Measure
Number of digital art workshops delivered in English	N/a	Baseline Year	New Measure
Number of digital art workshops delivered in Welsh	N/a	Baseline Year	New Measure

Theme: Education and Skills

Well-being Objective: Enabling and supporting learning communities

What we will do in 2021/22:

Priority	Definition	Lead Officer (s)
Learning Environments	Creating aspirational and flexible learning environments	Chief Officer Education and Youth

Achievement Actions:

- Providing high quality learning environments through the Council's capital investment programme and Welsh Government grant funding streams - by March 2022
  - Complete construction projects started at Ysgol Glanrafon, Mold, Ysgol Castell Alun, Hope & the Queensferry Campus project.
  - Progress the Council's investment project 3-16 campus at Mynydd Isa through the design process leading to cost certainty
  - Progress the Wales Government Childcare Investment Programme through the current construction phase to project/programme completion <mark>Linked to Personal and Community Well-being</mark>
- Progressing the North East Wales Archive funding bid through the Stage 1 Heritage Horizons Award of the National Heritage Lottery Fund
- Increasing usage of community spaces in re-developed Flint Library and Wellbeing Hub - by March 2022

Associated Risks:

- EY23 – Inability to meet national archive accreditation standards due to poor quality of the accommodation
- EY06 - Insufficient funding to deliver new archive premise

Achievement Measures	Baseline Data (2020/21)	2021/22 Target	Measure Category
Percentage of community space used in re-developed Flint Library and Wellbeing Hub	46.7%	61.7%	Improvement

Page70

Theme: Education and Skills

Well-being Objective: Enabling and supporting learning communities

What we will do in 2021/22:

Priority	Definition	Lead Officer (s)
Learning Community Networks	Supporting our learning communities to engage and achieve through extensive partnership working unpinned by common safeguarding practices	Chief Officer Education and Youth, Chief Executive

Achievement Actions:

- Completing the contractual arrangements for the North East Wales Archive between Flintshire County Council and Denbighshire County Council to provide a sustainable and resilient service - by March 2022

- Establishing a sub-regional partnership for the delivery of Adult Community Learning (ACL) with Wrexham County Borough Council to maximise opportunities for participants and providers - by March 2022

- Developing a Delivery Plan for Adult Community Learning with new partners to increase engagement and improve skills within local communities - by March 2022 <mark>Linked to Personal and Community Well-being</mark>

- Working with Adult Community Learning and Flintshire Learning Recovery & Wellbeing Network Partners to share best practice and maximise opportunities for learning within the community with opportunities to be available in all Aura libraries - by March 2022

- Working in partnership with Open University Wales to support and signpost library users to Open Learn courses and subsequent learning pathways with Open Learn Champions in each library - by March 2022

Associated Risks:

- EY24 – Inability to meet national archive accreditation standards due to poor quality of the accommodation;
- EY06- Insufficient funding to deliver new archive premise
- New Risk - ACL Partnership with Wrexham County Borough Council is not effective in procuring suitable providers to deliver quality learning opportunities for participants
- New risk - ACL Delivery Plan is ineffective in ensuring engagement and achievement of adult learners

Achievement Measures	Baseline Data (2020/21)	2021/22 Target	Measure Category
Number of Adult Community Learning sessions provided	N/a	7	Improvement

Number of libraries offering learning and development opportunities	N/a	7	Improvement
Number of courses accessed through Open Learn	N/a	Baseline year	New Measure
Percentage of Aura libraries offering an Open Learn Champion	100%	100%	Maintenance

Page 72

Theme: Education and Skills

Well-being Objective: Enabling and supporting learning communities

What we will do in 2021/22:

Priority	Definition	Lead Officer (s)
Specialist Educational Provision	Extending local capacity to support learners with Additional Learning Needs (ALN)	Chief Officer Education and Youth

Achievement Actions:

- Continuing to embed the ALN implementation plan to deliver a new statutory approach for supporting children and young people with learning needs from 0-25 years of age - by March 2022
- Completing the build project for Plas Derwen (Pupil Referral Unit) to transform the delivery of this specialist service - by March 2022
- Increasing the capacity of Plas Derwen staff to delivery more outreach work to share their expertise across the schools workforce - by March 2022
- Developing a long term strategy to ensure sufficient and appropriate capacity to support learners with a range of additional educational needs that maximises local expertise and financial resources - by March 2022

Associated Risks:

- EY 15 - Non-compliance with the Additional Learning Needs Education Tribunal (ALNET) Act 2018
- EY04 – Increased financial costs to the Inclusion Service due to legal challenges
- EY05 – Insufficient financial resources to support children and young people's emotional health
- EY07 – Capacity on service delivery in impacted by portfolio workforce absence
- EY13- Inability to fully deliver on Welsh government 21 Century school building programme due to financial, workforce and contractor implications
- EY16 – Failure to make statutory provision for learners with special educational needs due to resource availability;
- EY20 – Increased number of Special Educational Needs Tribunals due to inability to meet the statutory assessment process and accurately identify individual needs

Achievement Measures	Baseline Data (2020/21)	2021/22 Target	Measure Category
Percentage of schools maintaining progress against key milestones in the ALN reforms	100%	100%	Maintenance
Percentage of schools who have enrolled with the National Nurturing Schools Programme and completed the training	N/a	100%	New measure

Theme: Education and Skills

Well-being Objective: Enabling and supporting learning communities

What we will do in 2021/22:

Priority	Definition	Lead Officer (s)
Welsh Education Strategic Plan (WESP)	Working with schools and partners to support the Welsh Government's strategy to enable one million Welsh speakers by 2050	Chief Officer Education and Youth

Achievement Actions:

- Increasing the capacity and take up of Welsh medium education to achieve Welsh Government targets - by March 2022
- Improving the Welsh language skills of staff in schools to more effectively support learners and the delivery of the curriculum - by March 2022
  - GwE and Local Authority Welsh Team to work in partnership to deliver a professional learning offer
- Continuing to improve pupils' standards of Welsh in all schools to encourage greater bilingualism - by March 2022
  - The Local Authority Welsh Team will offer targeted support and intervention
- Extending the range of youth services which can be delivered bilingually to encourage young people to retain and use their Welsh language skills into early adulthood - by March 2022
  - Appointment of an Integrated Youth Provision Welsh language coordinator to ensure that all digital and face to face youth and play provision has a bilingual offer
- Maintaining Welsh Government Quality Indicator for Welsh Language resources in Aura libraries - by March 2022

Associated Risks:

- EY28 - Ineffective school leadership results in standards of Welsh in schools falling below the national average
- EY33 – Inability of schools to operate safely and deliver statutory education due to reduction in staffing levels

Achievement Measures	Baseline Data (2020/21) 19/20?	2021/22 20/21?Target	Measure Category
WPLS - QI 10 Welsh resources (4% of material budget on Welsh language resources *or* minimum £750/1,000 Welsh speaking resident)	4% of total spend	4% of total spend	Maintenance
PAM/033 - Percentage of Pupils assessed in Welsh at the end of the Foundation Phase	Data not collected due to school closures during the	Indicator is used for benchmarking – No target set	Improvement

	academic year 2019/20		
PAM/034 - Percentage of Year 11 pupils studying Welsh (first language)	Data not collected due to school closures during the academic year 2019/20	Indicator is used for benchmarking – No target set	Improvement

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Council Plan 2021/22

Theme Name	Poverty	Allocated Chief Officer	Allocated Overview & Scrutiny Committee
Description/ Well-being Objective	**Protecting people from poverty by supporting them to meet their basic needs**		

Income Poverty
 	
Definition:
People on low income who are unable to meet day to day living costs
	• Families are supported to be financially resilient by:
	  a) Maximising the number of people signposted for support to facilitate longer term behavioural change - by September 2021
	  b) Ensuring that take-up to benefit entitlements is maximised in a timely way by processing claims efficiently - by March 2022
	  c) Maximising take up of the Discretionary Housing Payments scheme and other financial support - by March 2022
	  d) Continuing to offer our community hub (Contact Centres) approach giving access to a range of programmes, services and agencies together in one place - by March 2022
		• Housing & Assets	• Lead - Corporate Resources
			• Sub Lead - Community Housing and Assets

Child Poverty
 	
Definition:
Children who do not have access to adequate food, clothing, shelter and education to lead a healthy and active life
	• The cost of sending children to school is reduced by:
	  a) Making the processes for claiming free school meals as easy as possible to increase the percentage of take-up against entitlement - by December 2021
	  b) Encouraging take-up of the free school breakfast for year 7 pupils eligible for free school meals - by September 2021
	  c) Maximising the take-up of the school uniform grant by June 2021
	
	• Free access to books, ICT networks, devices and library services are maintained by:
		• Education & Youth
		• Aura Leisure & Libraries MD / Chief Executive
			• Lead - Corporate Resources
			• Sub Lead - Education, Youth and Culture

	a) Maintaining the network of seven libraries in partnership with Aura - by March 2022 b) Increasing usage of online resources for children and young people - by March 2022 • Children have access to play opportunities by: a) Ensuring children have access to staffed open-access playwork projects in local communities - by March 2022 b) Ensuring children have access to well-maintained outdoor play areas which offer a varied and rich play environment - by March 2022		
Food Poverty Definition: People who are not able to access food that meets their daily nutritional needs and requirements	• Everyone in Flintshire has access to affordable, good fresh food by: a) Developing a "Well Fed at Home service" - by March 2022 b) Developing and delivering a "Hospital to Home" meals service - by March 2022 c) Introducing a transported and delivered food service "Mobile Meals" to those who are vulnerable - by March 2022	• Housing & Assets	• Lead - Corporate Resources • Sub Lead - Community Housing and Assets
Fuel Poverty Definition: Households that have higher than average fuel costs and meeting those costs will cause them to experience poverty Affordable and accessible housing	• Reducing the risk of fuel poverty for residents by increasing the energy efficiency of homes - by March 2022 Linked to Affordable and accessible housing • Supporting and referring vulnerable households to reduce fuel poverty and improve health and wellbeing - by March 2022 Linked to Personal and Community Well-being	• Planning, Environment & Economy	• Lead - Corporate Resources • Sub Lead - Environment & Economy

Personal and Community Well-being			

Digital Poverty
 	
Definition:
Limitations on easy access to the digital world due to prohibitive costs, skills and confidence, or network coverage
	• Supporting and enabling access to the internet and devices to ensure people are not excluded from a digital world by:
	  a) Supporting people to use appropriate digital technology through the Digital Champions Scheme - by March 2022
	  b) Providing free of charge public access to the internet at Connects Centres and Aura library services - by March 2022
	  c) Increasing loans of devices through the Aura Digital Access Scheme - by March 2022
	  d) Increasing take-up of digital learning opportunities supported by Aura - by October 2021
	
	• Supporting people to access information digitally by:
	  a) Providing access to council services on the internet in a responsive way (information can be accessed using different devices) - by December 2021
	  b) Promoting initiatives to help people to use digital technology - by December 2021
	  c) Increasing access to information online to support people to retain their digital skills - by December 2021
	  d) Promote the range of digital training and skill development provided by Coleg Cambria - by December 2021
		• Governance
		• Aura Leisure & Libraries MD / Chief Executive
			• Lead - Corporate Resources

Theme Name	Affordable and Accessible Housing	Allocated Chief Officer	Allocated Overview & Scrutiny Committee
Description/ Well-being Objective	Housing in Flintshire meeting the needs of our residents and supporting safer communities		
Housing support and homeless prevention Definition: Offering support to people to retain their housing and live well and avoiding homelessness	• Commissioning a wide range of housing related support that meets the needs of the people of Flintshire - by March 2022 • Promoting housing support and homeless prevention services with our residents and partners - by March 2022 • Ensuring a multi-agency partnership approach to homeless prevention and develop a culture where homelessness is "everyone's business" - by March 2022 • Ensuring when homelessness does occur it is rare, brief and non-recurring - by March 2022 • Developing and extending our Housing First and Rapid Rehousing approaches for those who do experience homelessness - by March 2022 • Remodelling the "emergency beds" Homeless Hub accommodation offer and service delivery - by March 2022 • Exploring opportunities to develop a young person's homeless hub offering accommodation and support services - by March 2022	• Housing & Assets	• Community Housing & Assets
Housing Needs and Housing Options Definition: Helping people to explore their housing options so they can access the right	• Promoting the Single Access Route to Housing (SARTH), Common Housing Register, Affordable Housing Register and Housing Support Gateway within the community and with professionals - by March 2022 • Developing self-service approaches that enable people to identify their own housing options through online support - by March 2022	• Housing & Assets	• Community Housing & Assets

homes to meet their needs Poverty	• Piloting a risk assessment process to identify pre tenancy support needs to reduce risk of tenancy failure - by March 2022 Linked to Poverty • Reviewing our sheltered housing stock to ensure that it continues to meet the needs of current and prospective tenants - by September 2021		
Social Housing Definition: Working with housing partners to develop and invest in affordable housing - with modern methods of construction, and a commitment towards carbon neutral Poverty Green and Environment	• Working with housing association partners to build new social housing properties and additional affordable properties - by September 2021 • Increasing the Council's housing portfolio by building social housing properties and affordable properties for North East Wales (NEW) Homes - by September 2021 • Ensuring that the Council's housing stock meets the Welsh Housing Quality Standard and achieves a minimum SAP energy efficiency rating of 65 - by December 2021 Linked to Green and Environment • Developing plans for the de-carbonisation of Council homes in line with Welsh Government guidance to ensure their thermal efficiency is optimised and the cost of heating homes are minimised - by March 2022 Linked to Green and Environment, Linked to Poverty • Working with residents to ensure our communities are well managed, safe, and sustainable places to live - by March 2022 Linked to Green and Environment • Supporting our tenants to access technology and create sustainable digital communities - by December 2021 Linked to Poverty • Listening to our tenants and working with them to improve our services, homes and communities - by March 2022	• Housing & Assets	• Community Housing & Assets

Private Rented Sector Definition: Supporting the private sector to raise standards in the management and condition of housing and promote tenancy sustainment in our communities	• Engaging with private sector tenants, giving them a voice and responding to their needs - by March 2022 • Working in partnership with landlords and private sector agents to better understand their needs - by March 2022 • Developing a "landlord offer" that encourages landlords to work with the Council to raise standards of property management and condition of homes where needed - by March 2022 • Improving access to private sector properties for those who are homeless, at risk of homeless and in housing need - by March 2022 • Mapping Houses of Multiple Occupation (HMO's) across Flintshire to ensure legal minimum housing standards are met and to improve residents' quality of life - by March 2022	• Housing & Assets	• Community Housing & Assets
Empty Properties Definition: Bringing empty homes back into use to enhance the local housing market and improve our local communities Economy	• Bringing empty homes back into use thorough the Empty Homes Loan - by March 2022 • Exploring opportunities to develop a project management service for non-commercial landlords to encourage take up of the Empty Home Loan Scheme - by March 2022 • Targeting 'problem' empty homes in our communities and using enforcement powers where appropriate to improve our communities and increase housing supply - by March 2022 • Exploring opportunities to maximise housing and revitalise our towns through the redevelopment of the High Street - by March 2022 Linked to Economy	• Housing & Assets • Planning, Environment & Economy	• Community Housing & Assets • Environment & Economy

Theme Name	Green Society and Environment	Allocated Chief Officer	Allocated Overview & Scrutiny Committee
Description/ Well-being Objective	Limiting the impact of the Council's services on the natural environment and supporting the wider communities of Flintshire to reduce their own carbon footprint.		
Carbon Neutrality Definition: A net carbon zero Council by 2030 and supporting wider decarbonisation actions across the County, making this central to Covid-19 recovery	• Putting a Governance structure (Carbon Programme Board) in place - by September 2021 • Developing a net carbon zero action plan and be approved - by March 2022 • Gathering information on annual Council greenhouse gas emissions to submit to Welsh Government and the Carbon Programme Board - by June 2021 • Reviewing the procurement policy to reduce greenhouse gas emissions from suppliers - by March 2022 • Developing a policy for sustainable and long term energy usage in capital projects where this can be achieved - by December 2021	• Planning, Environment & Economy	• Environment & Economy
Fleet Strategy Definition: Reducing the environmental impact of our fleet	• Ensuring all business journeys are subject to proper planning and optimisation - by March 2022 • Reducing employee owned vehicle business mileage through continued use of virtual meeting attendance and reduction in unnecessary journeys - by March 2022 • Converting the authority's fleet to electric and alternative fuels (hydrogen etc) - by March 2022	• Streetscene & Transportation	• Environment & Economy
Green Environment **Definition:** The promotion, good management and protection of our green spaces to	• Delivering an increase in canopy cover as part of the Urban Tree and Woodland Plan - by March 2022 • Enhancing the natural environment through the delivery of the Section 6 Environment Act Wales biodiversity duty - by March 2022	• Planning, Environment & Economy	• Environment & Economy

deliver multiple benefits to the environment and our residents and visitors	• Developing a strategy to improve biodiversity and carbon sequestration on the agricultural estate - by December 2021		
Renewable Energy Definition: The promotion and support of renewable energy opportunities across the Council Estate and wider communities. Economy	• Assessing the feasibility of renewable energy and land assets and link to wider carbon ambitions - by September 2021 • Agreeing appropriate investment strategy for future renewable energy developments - by March 2022 Linked to Economy	• Planning, Environment & Economy	• Environment & Economy
Active and Sustainable Travel Options Definition: Provide opportunities for increasing levels of walking and cycling (active travel) and enable access to other alternative and sustainable methods of travel Economy Personal and Community Well-being	• Promoting the use of public transport through the further development of the Council's core bus network - by March 2022 Linked to Economy • Promoting active travel and further develop the Council's cycleway network - by March 2022 Linked to Personal and Community Well-being • Promoting multi modal transport journeys and the development of strategic transport hubs - by March 2022 Linked to Economy • Developing the County's electric car charging network - by March 2022 • Developing the County's walking and cycling network - by March 2022 Linked to Personal and Community Well-being	• Streetscene & Transportation	• Environment & Economy

| Circular Economy

Definition: Support and promote the Welsh Government's strategy to create a sustainable, circular economy in Flintshire

Poverty

Personal and Community Well-being

Education and Skills

Economy	• Achieving Welsh Government recycling targets - by March 2022 • Developing and extending the Standard Yard Waste & Recycling Transfer Station - by March 2022 • Developing and extending the Greenfield Composting Facility and Waste Transfer Station - by December 2021 • Supporting and promoting the development of a Re-Use and Repair Café within the County - by June 2021 Linked to Poverty, Linked to Personal and Community Well-being, Linked to Education and Skills • Promoting the option to reuse and repair unwanted items at Household Recycling Centres by partnering with local Charities - by December 2021 Linked to Poverty, Linked to Personal and Community Well-being, Linked to Education and Skills • Working in partnership, actively support and engage with community led groups by developing environmental and recycling initiatives - by March 2022 Linked to Poverty, Linked to Personal and Community Well-being, Linked to Education and Skills • Support local businesses in their efforts to reduce their carbon footprint and become more resource efficient - by March 2022 Linked to Economy • Phasing out single-use plastic within the Council - by March 2022	• Streetscene & Transportation	• Environment & Economy
Theme Name	**Economy**	**Allocated Chief Officer**	**Allocated Overview & Scrutiny Committee**
Description/ Well-being Objective	**Enabling a sustainable economic recovery**		
Town Centre Regeneration	• Monitoring the health and vitality of town centres to support effective management and business investment decisions - by March 2022	• Planning, Environment & Economy	• Environment & Economy

9

Definition: Regenerate and re-invent our town centres	• Promoting town centre, hospitality and tourism businesses to help with their post-Covid recovery - by September 2021 Linked to Personal and Community Well-being • Encouraging and support investment in town centre properties especially to facilitate more sustainable uses - by March 2022 Linked to Affordable and accessible housing • Improving the environment in town centres - by March 2022 • Supporting the growth of community enterprises in town centre locations - by March 2022		
Personal and Community Well-being Affordable and accessible housing			
Business Definition: Enable business continuity and encourage appropriate investment Green Society and Environment	• Engaging small businesses and improve support packages available to them - by March 2022 • Supporting post-Covid recovery of the County's street and indoor markets - by September 2021 • Supporting growth of the local and regional food and drink business sector through marketing and collaborative projects - by September 2021 • Supporting recovery of the tourism and hospitality sectors and rebuild confidence in the industry - by September 2021 • Increasing the scale and impact of the social business sector - by March 2022 • Supporting local businesses in their efforts to reduce their carbon footprint and become more resource efficient - by March 2022 Linked to Green Society and Environment	• Planning, Environment & Economy	• Environment & Economy

Transport and digital infrastructure Definition: Ensure that the transport and digital networks facilitate and support recovery and growth **Poverty** Green Society and Environment	• Completing the connection of all eligible public buildings through the Local Full Fibre Network Project - by March 2022 Linked to Poverty • Starting delivery of the local plans within the North Wales Growth Deal for digital infrastructure - by December 2021 Linked to Poverty • Connecting further rural communities to improved digital infrastructure - by March 2022 Linked to Poverty • Developing and delivering transport infrastructure improvements as part of North Wales Metro programme and the Council's Integrated Transport Strategy - by March 2022 Linked to Green Society and Environment • Ensuring Flintshire strategic transport priorities are well-represented in the Regional Transport Plan from the forthcoming Corporate Joint Committee development - by March 2022 Linked to Green Society and Environment	• Planning, Environment & Economy • Streetscene & Transportation	• Environment & Economy
Local Development Plan (LDP) Targets Definition: Achieve LDP policy objectives for growth, protection and enhancement	• Ensuring timely adoption of the LDP once Inspector's Report received - by December 2021 • Monitoring overall Plan performance via the Annual Monitoring Report (AMR) and submit to Welsh Government - by March 2022 • Maintaining and update the LDP housing trajectory in line with planning decisions made - by March 2022 • Making decisions at Planning Committee in line with the adopted LDP - by March 2022 • Referencing the LDP growth strategy in early work on a North Wales Strategic Development Plan (SDP) - by March 2022	• Planning, Environment & Economy	• Environment & Economy
Spending money for the benefit of Flintshire	• Encouraging and supporting commissioners and suppliers to generate additional well-being outcomes - by March 2022	• Planning, Environment & Economy	• Environment & Economy

Definition: Grow our local economic vitality through social value commitments and procurement strategy	• Increasing the ability and confidence of local businesses to supply the public sector - by March 2022 • Reporting of the strategic well-being outcomes across the Council in place by September 2021		
Reducing worklessness **Definition:** Work with our partners to support individuals to gain employment Poverty	• Co-ordinating a multi-agency approach to support businesses to recruit people from disadvantaged groups - by September 2021 Linked to Poverty • Delivering mentoring and wider support programmes to assist disadvantaged people to re-engage with the labour market - by March 2022 Linked to Poverty	• Planning, Environment & Economy	• Environment & Economy
Theme Name	**Personal and Community Well-being**	**Allocated Chief Officer**	**Allocated Overview & Scrutiny Committee**
Description/ Well-being Objective	Supporting people in need to live as well as they can		
Independent Living **Definition:** People will be supported to live as independently as possible through the right type of support, when they need it.	• Providing additional placements at Marleyfield House Care Home to support older people - by June 2021 • Developing and extend our approach to Micro Care supporting more people in their own homes - by March 2022 • Increasing the number of people who are able to make their own care arrangements through a Direct Payment - by March 2022 • Ensuring services for families with children aged 0-7 are better integrated through the 'Early Years Pathfinder' project - by March 2022	• Social Services	• Social & Health Care

Safeguarding Definition: Implement and promote the new safeguarding procedures so our employees understand how they can help safeguard people in the community	• Developing and relaunching our corporate e-learning package to reflect the new safeguarding procedures. This will include extending access to the safeguarding e-learning module to key partners - by March 2022 • Promoting the 'duty to report' so our employees understand their responsibility to report safeguarding concerns - by March 2022 • Implementing an 'active offer' of advocacy support for people involved in the safeguarding process - by March 2022	• Social Services • Chief Executive	• Lead - Corporate Resources • Sub Lead - Social & Health Care
Direct Provision to support people closer to home Definition: The services we provide so people can access the support they need in their local community	• Setting up a registered Children's Home to help avoid the need for residential placements outside Flintshire - by March 2022 • Growing our in-house homecare service to support more people to live at home - by March 2022 • Growing our in-house fostering service to support more looked after children - by March 2022 • Extending Croes Atti Care Home for older people, with a focus on dementia care; complete the planning phase - by March 2022 • Developing the services we offer to provide respite for families with disabled children - by September 2021	• Social Services	• Social & Health Care
Local Dementia Strategy Definition: Continuing to improve the lives of people living with dementia in Flintshire	• Working with registered Care homes providers and health partners to develop more long term nursing care placements for people who have dementia - by March 2022 • Developing a Flintshire Dementia strategy that sets a shared vision, and action, for the next phase of developing good dementia support for individuals, families, carers and communities - by March 2022	• Social Services	• Social & Health Care

Page 89

		Allocated Chief Officer	Allocated Overview & Scrutiny Committee
A well-connected, safe and clean local environment. Definition: Resilient communities where people feel connected and safe Green Society and Environment	• Protecting residents and our environment from pollution and other public health and safety hazards by achieving the Streetscene Standard - by March 2022 • Keeping our local communities clean and safe through engagement, education and environmental enforcement - by March 2022 Linked to Green Society and Environment • Working with local communities to inform a long term vision and delivery plan for using the Flexible Funding Grant programme to achieve positive outcomes for people - by October 2021	• Lead - Planning, Environment & Economy • Supported by other Chief Officers	• Lead - Environment & Economy • Other committees to pick up other priorities
Theme Name	**Education and Skills**	**Allocated Chief Officer**	**Allocated Overview & Scrutiny Committee**
Description/ Well-being Objective	Enabling and Supporting Learning Communities		
Educational Engagement and Achievement Definition: Providing diverse learning opportunities to support educational achievement in schools and communities	• Maintaining support for the rollout of the revised curriculum for pupils from 3-16 which better prepares them for their future lives and employment - by March 2022 • Continuing to support the raising of standards at all key stages to enable onward learner progression - by March 2022 • Continuing to improve attendance and reduce exclusions to maximise educational achievement - by March 2022 • Continuing to broaden the offer of alternative education opportunities to support learner engagement - by March 2022	• Education & Youth	• Education, Youth & Culture
Digital Learning Opportunities Definition:	• Supporting schools and wider education services to increase their digital offer for children and young people - by March 2022	• Education & Youth • Aura Leisure & Libraries MD	• Education, Youth & Culture

Supporting education engagement and achievement through proactive use of accessible digital media Poverty Personal and Community Well-being	• Developing a new delivery plan for Integrated Youth Services with a greater focus on digital engagement to increase participation - by March 2022 • Increasing the range of digital material hosted on the North East Wales Archive website and other digital services to encourage greater participation with the service - by March 2022 • Continuing to support learners who are 'digitally disadvantaged' to access IT devices to promote equity and engagement - by March 2022 Linked to Poverty • Increasing take-up of digital learning opportunities supported by Aura - by March 2022 Linked to Poverty • Providing community training for online learning platforms in a partnership with Aura and Adult Community Learning - by March 2022 • Providing digital art workshops based on collections at Gladstone Library, in an Arts Council Funded partnership with Gladstone Library and visual artist - by March 2022 Linked to Personal and Community Well-being		
Learning Environments Definition: Creating aspirational and flexible learning environments	• Providing high quality learning environments through the Council's capital investment programme and Welsh Government grant funding streams - by March 2022 • Progressing the North East Wales Archive funding bid through the Stage 1 Heritage Horizons Award of the National Heritage Lottery Fund - by March 2022 • Increasing usage of community spaces in re-developed Flint Library and Wellbeing Hub - by March 2022	• Education & Youth	• Education, Youth & Culture

| Learning Community Networks

Definition: Supporting our learning communities to engage and achieve through extensive partnership working unpinned by common safeguarding practices

<mark>Personal and Community Well-being</mark> | • Completing the contractual arrangements for the North East Wales Archive between Flintshire County Council and Denbighshire County Council to provide a sustainable and resilient service - by March 2022
• Establishing a sub-regional partnership for the delivery of Adult Community Learning with Wrexham County Borough Council to maximise opportunities for participants and providers - by March 2022
• Developing a Delivery Plan for Adult Community Learning with new partners to increase engagement and improve skills within local communities - by March 2022 <mark>Linked to Personal and Community Well-being</mark>
• Working with Adult Community Learning and Flintshire Learning Recovery & Wellbeing Network Partners to share best practice and maximise opportunities for learning within the community with opportunities to be available in all Aura libraries - by March 2022
• Working in partnership with Open University Wales to support and signpost library users to Open Learn courses and subsequent learning pathways with Open Learn Champions in each library - by March 2022 | • Education & Youth | • Education, Youth & Culture |
| Specialist Educational Provision

Definition: Extending local capacity to support learners with additional learning needs (ALN) | • Continuing to embed the implementation plan to deliver a new statutory approach for supporting children and young people with learning needs from 0-25 years - by March 2022
• Completing the build project for Plas Derwen (Pupil Referral Unit) to transform the delivery of this specialist service - by March 2022
• Increasing the capacity of Plas Derwen staff to delivery more outreach work to share their expertise across the schools workforce - by March 2022
• Developing a long term strategy to ensure sufficient and appropriate capacity to support learners with a | • Education & Youth | • Education, Youth & Culture |

Page 92

	range of additional educational needs that maximises local expertise and financial resources - by March 2022		
Welsh Education Strategic Plan (WESP) Definition: Working with schools and partners to support the Welsh Government's strategy to enable one million Welsh speakers by 2050	• Increasing the capacity and take up of Welsh medium education to achieve Welsh Government targets - by March 2022 • Improving the Welsh language skills of staff in schools to more effectively support learners and the delivery of the curriculum - by March 2022 • Continuing to improve pupils' standards of Welsh in all schools to encourage greater bilingualism - by March 2022 • Extending the range of youth services which can be delivered bilingually to encourage young people to retain and use their Welsh language skills into early adulthood - by March 2022 • Maintaining Welsh Government Quality Indicator for Welsh Language resources in Aura libraries - by March 2022	• Education & Youth	• Education, Youth & Culture

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FORMAL CABINET	

Date of Meeting	Tuesday, 18th May 2021
Report Subject	Town Centre Regeneration
Cabinet Member	Cabinet Member for Economic Development
Report Author	Chief Officer (Planning, Environment and Economy)
Type of Report	Operational

EXECUTIVE SUMMARY

Smaller town centres across the UK have been facing challenging economic circumstances for many years due to changing customer behaviours. The Covid-19 pandemic has accelerated these trends although it remains too early to understand the long term impacts of this.

This report provides an update on the strategic context for town centre regeneration, the funding currently available to support it and the programmes of work underway in Flintshire. The report proposes an increased emphasis on intervention to create more sustainable use of properties within town centres.

RECOMMENDATIONS	
1	That the progress in delivering the priorities for town centre regeneration agreed at the March 2020 Cabinet meeting are noted.
2	That the resource implications of delivering the programme are noted and that they will be considered for inclusion in the development of the Medium Term Financial Strategy and Capital Programme.
3	That Members give delegated authority to the Chief Officer (Planning, Environment and Economy) in consultation with the Cabinet Member for Economic Development to bid for external funding as it becomes available to support the approaches to town centre regeneration set out in this report.

REPORT DETAILS

1.00	**BACKGROUND**
1.01	There are a number of challenges facing all small towns in the UK: - Changing customer behaviour, which has accelerated during the Covid pandemic, has dramatically reduced expenditure through high street shops. It is not expected that this will return fully to pre-Covid levels potentially leaving towns with more retail units than they can sustain. - Many units are owned remotely by national or international property finance companies or speculative investors with limited interest in their effective management and no stake beyond their investment in the success of the town centre. - Smaller, more marginal shopping centres are struggling to remain viable with a major collapse of property values and considerable difficulties in attracting tenants. - Although there is a relatively low proportion of vacant retail units in Flintshire town centres, there is considerable underused space above the ground floor and weak business resilience is believed to mask the true picture which manifests in gradually declining building condition and a lack of investment. - There are a small number of longer-term vacant properties in towns which can have a blighting effect on their locality.
1.02	Although Flintshire town centres have not been immune to this process, the loss of major national chains and the increase in vacant floor space has not been as significant an issue as local towns had very few national brands still present and Woolworths was the only closure of significance. The loss of high street banks has been more significant in several Flintshire towns. This gradual decline in vitality has, in turn, impacted on the scale and vitality of the street markets in the County.
	Strategic context
1.03	Welsh Government town centre policy is becoming more ambitious and offers new opportunities in Flintshire. New policy announcements include a "town centres first" policy for application across the public sector to encourage public facilities to be located in town centres wherever possible.
1.04	As part of the regional economic recovery response to the pandemic, Welsh Government have established a multi-agency group to focus on the needs of town centres. This group has developed an action plan to support recovery with priorities including: - increasing the use of digital monitoring systems to monitor town centre vitality and to enable more informed management decisions; - reviewing the role of public sector estate strategies in supporting town centre vitality; - considering the use of strategic acquisition processes to acquire retail premises for reuse or redevelopment; - increasing new community and social uses for properties in town centres; - investing further in green infrastructure in town centres; and

	• supporting investment in residential development in town centres.
1.05	The North Wales Regeneration Strategy was co-produced by the six North Wales local authorities to steer and target the delivery of the Welsh Government Targeted Regeneration Investment (TRI) programme which ended on 31 March 2021. The Strategy will continue to guide investment by Welsh Government until an updated strategy is published late in 2021.
1.06	There is an increased Welsh Government focus on empty town centre properties with a refocusing of their loans programme (delivered through each local authority) and encouragement to local authorities to use their enforcement powers more fully to bring units back into use. Welsh Government will be supporting each area to develop an action plan for this work and will provide training and advice in support.
	Flintshire town centre regeneration strategic approach
1.07	The strategic approach to town centre regeneration in Flintshire was approved by Cabinet in May 2019 and subsequently refreshed in March 2020 immediately before the pandemic restrictions came into place. The strategic priorities agreed include: • refreshing the evidence base on town centre vibrancy and vitality; • responding proactively to market interest in town centre investment and actively seeking to encourage investment wherever there are appropriate opportunities; • continuing to support front line service outlets in town centre locations to enable access to Council (and partner) services whilst also helping to sustain footfall; • approving Local Development Plan policies for town centres that enable land use change to be managed to promote sustainability and vitality; • identifying key sites for future redevelopment with an emphasis on diversifying land use to increase sustainability and vitality; • starting, subject to the availability of capital resources and detailed investigation into commercial viability, to acquire key sites for redevelopment; • taking advantage of potential investment in transport infrastructure by Welsh Government to identify how wider regeneration benefits can be realised in the immediate vicinity; • supporting town centre stakeholder groups to develop and implement action plans for their towns and will undertake County-wide actions to support town centres for example through promotional activity; • helping businesses to adapt to the changing economic climate.
1.08	In addition, the 2020 Cabinet report highlighted a number of areas for particular focus in the future: • identify potential future development sites and develop options for their future assembly and redevelopment; • diversify land uses to maintain the vitality and viability of town centres;

	- target vacant or underused properties in town centres for intervention including making full use of Council enforcement powers; - investigate the feasibility of piloting a community ownership structure for town centre properties for Holywell; - use these work streams to develop potential projects for future capital funding opportunities; and - continue to progress the potential redevelopment of the Mold Hall Field site.
1.09	Despite delays created by the Covid-19 pandemic and challenges in recruiting additional staff there has been significant progress on these priorities since March 2020 as summarised below. - Completion of depedestrianisation scheme for Holywell. - Development of an ambitious multi-phase programme of active travel investment across Buckley and Mold with Welsh Government investment secured for first phases. - Secured Welsh Government investment in active travel and public transport infrastructure in Deeside. - Mold Bailey Hill visitor facilities completed. - Commissioning a masterplan for Deeside Leisure Centre site. - Establishing Shotton Masterplan governance structure and work streams. - Welsh Government investment in green infrastructure in Shotton secured for delivery in 2021/2022. - Welsh Government investment in circular economy centre and community garden in Buckley town centre. - Supported market traders through the Covid-19 pandemic through reduced rents or deferred rent arrangements. - Waived car parking charges throughout pandemic period. - A promotional campaign for town centres and for businesses in the towns and in the tourism and hospitality sectors. The first phase was very successful and the second phase went live in April 2021. - Property investment projects developed with private sector investors ready for future capital funding availability.
1.10	In addition, the Council has established a new governance structure for economic recovery in the County with a strong focus on town centre regeneration. The Economic Recovery Group is a multi-agency partnership tasked with steering the recovery programmes. Specific sub-groups have also been established for town centre regeneration and business promotion.
1.11	The area of the strategy for town centres where there has been least movement has been in encouraging a more sustainable mix of uses in towns through property-related interventions. It is proposed that the future approach to town centre regeneration places increased emphasis upon this area to: - reduce the number of long-term empty properties in town centres; - reduce the overall quantum of retail provision in town centres by repurposing units on the fringes; - find more sustainable uses for retail units and increase community enterprises on the High Streets;

		- develop plans to repurpose less viable shopping centres; - develop starter units for new retail enterprises in town centres; - encourage private sector investment in town centre properties; and - co-ordinate and support other FCC portfolio interventions to maximise the regenerative effects of investment and resource.
	Resources	
1.12	In order to deliver this programme effectively there will need to be increased resources available. External resources are discussed below but the Council will also need to consider making available an increased scale of revenue and capital resources in order to facilitate development. This is outlined in the Resources section of the report.	
1.13	New opportunities for investment in Flintshire towns have emerged since the last report and these are summarised below. - Welsh Government Placemaking Grant (From May 2021) Capital investment for a wide range of projects including property investments, environmental improvements and digital infrastructure. £4m available across North Wales in 2021/22. - Welsh Government strategic investment fund (Available now) Capital investment for major projects in the towns prioritised in the North Wales Regeneration Strategy. £4m available across North Wales in 2021/22. - Welsh Government Town Centre Loans (Available now) Repayable property investment funds. The Council holds £840,000. - Welsh Government enforcement programme (Available now) Repayable finance to support empty property enforcement costs. £15m held by Welsh Government for use across Wales. - UK Government Levelling Up Fund (Bidding process open) Capital funding for major transport, regeneration and cultural infrastructure investment. £800m available across Wales, Scotland and Northern Ireland up to 2024/2025. In addition, the Council is working collaboratively as part of the North Wales Economic Ambition Board and Mersey Dee Alliance to make the case for additional investment to support the effective long term regeneration of town centres.	
	Next steps	
1.14	The Council will make use of the new opportunities highlighted above to: 1. provide a one-to-one support service to businesses with investment proposals for High Street properties; 2. offer business loans to incentivise investment in High Street properties; 3. offer business grants to incentivise investment in High Street properties; 4. use the Council's enforcement powers to bring long term empty properties back into use;	

	5. develop a community ownership model that enables town centre units to be acquired through grant and then vested in a local delivery vehicle to ensure their effective management for the benefit of the town centre and local people;
	6. select blocks of properties in town centres for repurposing and undertake gradual acquisition over time with end uses to include demolition for alternative uses, including housing or green space;
	7. wherever possible, create town centres which are accessible to all including those with physical and mental disabilities such as dementia;
	8. develop environmental improvement and active travel projects; and
	9. create redevelopment plans for the less viable shopping centres with options to include: a) refurbishment and management; b) redevelopment into new uses including housing and contemporary retail spaces; and c) demolition and conversion into green or amenity space.
1.15	It will be necessary to develop updated action plans for each town centre to show funders how the package of property (and other) interventions fit together into a coherent whole. These will only transition into more detailed masterplans where a major site requires detailed consideration to get the maximum regeneration benefit.

2.00	RESOURCE IMPLICATIONS
2.01	The regeneration team currently stands at two individuals with recruitment for a third currently underway. Although there is considerable experience in delivering regeneration projects the increased scale of the programme and more property-related regeneration work proposed is not deliverable with current resources. In particular, staff with high level property development skills will be required to successfully deliver the programme and manage risks to the Council.

Further, the proposed approach will place demands upon other teams in the Council to deliver specialist advice and support, for example property and legal services. The Council will also need to purchase specialist property expertise on a consultancy basis in order to effective survey and value properties and to help plan viable end uses.

Finally, although the Welsh Government are making regeneration capital funding available to the Council for property-related regeneration work this funding is either repayable or requires significant match funding. Without capital funds the Council will not be able to take full advantage of these opportunities to regenerate town centres.

Further work is needed to quantify the scale of resources needed to deliver the programme but it is anticipated that, in the short term, a suitably experienced and qualified manager role is required to drive forward the regeneration programme together with some modern trainee support to the team to free up time for project delivery. |

	The estimated annual revenue cost for the staff requirements would be approximately £75,168.

3.00	**IMPACT ASSESSMENT AND RISK MANAGEMENT**
3.01	Experience and capacity

The Council does not have considerable experience in some of these work streams or much surplus capacity to deliver it which will limit progress. The regeneration team is currently recruiting additional posts which will help with capacity and use will need to be made of consultancy support to bring in both expertise and capacity to move the programme forward and to ensure that risks are effectively managed. Welsh Government are also looking to support the process regionally through sharing learning and expertise. However, the team still has a limiting shortfall of capacity and expertise in town centre property development as well as more junior supporting staff to deliver projects and engage stakeholders.

Capital resources

The main Welsh Government capital programme for town centres (Transforming Towns) will be available to all Flintshire towns from May 2021 but remains a small fund (£8m pa) that is likely to be oversubscribed. However, Welsh Government are eager to see ambitious plans for property intervention in the town centres and may make further funding available.

Where risks can be effectively managed the Council could consider investing its own capital resources through borrowing although it is expected that this would be to support the social outcomes arising rather than in expectation of a significant return on investment.

The Council holds £1.5m of repayable WG funding to use for its own property projects in town centres. Further funding is available to support private sector projects.

In addition, UK Government are starting to make capital resources available for regeneration which may be a source of future investment. The Council will need match funding or loan repayment funding in order to make full use of these opportunities.

Revenue costs arising from property portfolio

Maintaining any form of portfolio of town centre properties will bring revenue pressures in terms of officer time and management costs (rates, maintenance, legal costs etc). It is not possible to quantify these fully at this stage but this will need to be factored into any decisions on the strategic approach in town centres. In the short term it is suggested that a senior manager and operational support staff are required to drive the programme forward and build momentum. |

Political

Resources will not allow the Council to do everything everywhere and viable property interventions will not be present in every town. Managing expectations will be key in the process. Interventions that change the form and function of towns may not always be popular locally. Where significant change is proposed then the development of masterplans allow for extensive local consultation and discussion on options.

4.00	CONSULTATIONS REQUIRED/CARRIED OUT
4.01	None at this stage.

5.00	APPENDICES
5.01	None.

6.00	LIST OF ACCESSIBLE BACKGROUND DOCUMENTS
6.01	None.

7.00	CONTACT OFFICER DETAILS
7.01	**Contact Officer:** Niall Waller (Enterprise and Regeneration Manager) **Telephone:** 01352 702137 **E-mail:** niall.waller@flintshire.gov.uk

8.00	GLOSSARY OF TERMS
	Circular economy - A circular economy is an alternative to a traditional linear economy (make, use, dispose) in which we keep resources in use for as long as possible, extract the maximum value from them while in use, then recover and regenerate products and materials at the end of each service life. (wrap.org.uk) **Green infrastructure** - Green infrastructure is a network of multi-functional green space and other green features, urban and rural, which can deliver quality of life and environmental benefits for communities. (tcpa.org.uk) **Targeted Regeneration Investment (TRI) programme** – Welsh Government capital investment programme for town centres operating between April 2018 and March 2021.

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CYNGOR Sir y Fflint Flintshire COUNTY COUNCIL

	CABINET

Date of Meeting	Tuesday, 18ᵗʰ May 2021
Report Subject	Welsh Government Additional Schools Capital Repair and Maintenance Funding Grant
Cabinet Member	Leader of the Council & Cabinet Member for Education Cabinet Member for Corporate Management and Assets
Report Author	Chief Officer (Education and Youth) Chief Officer (Housing and Assets)
Type of Report	Operational

EXECUTIVE SUMMARY

The Council is in receipt of an additional schools capital repair and maintenance grant from Welsh Government.

The Grant which is on a formula basis is £2.526,501 and is for capital repair and maintenance projects within schools during 2021/22 financial year.

The report asks Cabinet to review and agree the draft programme in order that individual projects can be progressed with expediency.

RECOMMENDATIONS	
1	That the additional repair and maintenance schools programme is approved.

REPORT DETAILS

1.00	BACKGROUND
1.01	During February 2021 the Council received notification from Welsh Government that it would receive £ 2,526,501 in schools capital repair and maintenance grant for the 2020/2021 financial year.
1.02	In acceptance of the grant an accountancy exercise has been undertaken which effectively offsets Council maintenance expenditure in 2020/21 up to the grant value, and a return is sent to Welsh government for verification. This allows the value of the grant expenditure (£2,526,501) to be planned during the current financial year (2021/22).
1.03	The criteria of the grant states that expenditure should be spent on schools with the expectation from Welsh Government that funding is spent during 2020/21 financial year.
1.04	This is the third successive year that local authorities in Wales have received this additional schools capital repair and maintenance grant from Welsh Government.
1.05	The grant is additional to the Council's own annual capital repair and maintenance programme for schools, agreed through the capital programme. As Cabinet will be aware this is in the region of £1.8m per annum and covers identified priorities associated with the Equalities Act, school toilet refurbishment schemes, Fire Risk Assessment priorities and other statutory undertakings and of course a rolling programme of planned capital repair and maintenance projects identified through condition surveys within the schools portfolio.
1.06	The combination of the Council's own annual investment programme, the additional WG capital funding and larger investment through the School Modernisation Programme has a significant impact on the schools backlog maintenance figures. In 2010 the backlog maintenance for schools was an estimated £35m but with the significant investment outlined, this figure has reduced to an estimated £14m.
1.07	The programme to the value of the grant has been developed in conjunction with the Council's maintenance team by using information obtained from the commissioned school condition surveys which are undertaken by qualified building surveyors. The surveys identify condition issues and all elements are given a priority rating. The programme is based on the priorities identified.
1.08	The draft programme is attached as appendix 1.
1.09	All but one of the proposed projects are confined to identified essential roofing, boiler replacement and statutory undertaking (emergency lighting) in a mixture of Community Primary, Secondary and Voluntary Aided schools.

1.10	There are two projects nominated at Ysgol Castell Alun, Hope. The first being to replace the existing All Weather Pitch (AWP) as this school asset has failed and is currently unusable. Reinstatement of this area is essential for delivery of curriculum PE, in particular during the winter months. It provides one of a small number of usable spaces for external curriculum delivery and spaces for breaks and lunchtimes, when use of the grassed playing fields are extremely limited.
1.11	The refurbishment of the music area is a legacy of the existing Capital investment project at Ysgol Castell Alun. Unforeseen extensive works to the existing music area roof have had to be undertaken to make it safe and ensure it is water tight, in doing so, the project budget is insufficient to complete the proposal to refurbish the music area beneath. Works to the roof have exacerbated the need to refurbish the classroom area.
1.12	In the case of both proposals for Ysgol Castell Alun, provision has already been made in the construction contract to add the items should funding and approval be gained. In doing so there are efficiencies in tendering and preliminary costs.

2.00	**RESOURCE IMPLICATIONS**
2.01	The grant and proposed programme can be administered within existing Council resource and or /frameworks.

3.00	**IMPACT ASSESSMENT AND RISK MANAGEMENT**
3.01	All projects are managed using a risk register. Risks are managed accordingly, and financial risks are managed through a project contingency. Any high level risk which cannot be managed with the projects/programme will be incorporated into the risk register for the Education and Youth Portfolio.

4.00	**CONSULTATIONS REQUIRED/CARRIED OUT**
4.01	Consultation with the Capital and Asset Programme Board.

5.00	**APPENDICES**
5.01	Appendix 1 - Draft Additional Repair and Maintenance Schools Capital Programme.

6.00	LIST OF ACCESSIBLE BACKGROUND DOCUMENTS
6.01	N/A

7.00	CONTACT OFFICER DETAILS
7.01	**Contact Officer:** Damian Hughes **Telephone:** 01352 704135 **E-mail:** damian.hughes@flintshire.gov.uk

8.00	GLOSSARY OF TERMS
8.01	**Capital Funding** - Capital funding is usually linked to acquiring or improving a long-term asset such as equipment or buildings. **Revenue Funding** - Is linked to items that will be used within a year. Examples include salaries, heating, lighting, services and small items of equipment. Routine repairs are revenue expenditures and can include significant repairs that do not extend the life of the asset or do not improve the asset (the repairs merely return the asset to its previous condition).

Education and Youth Directorate
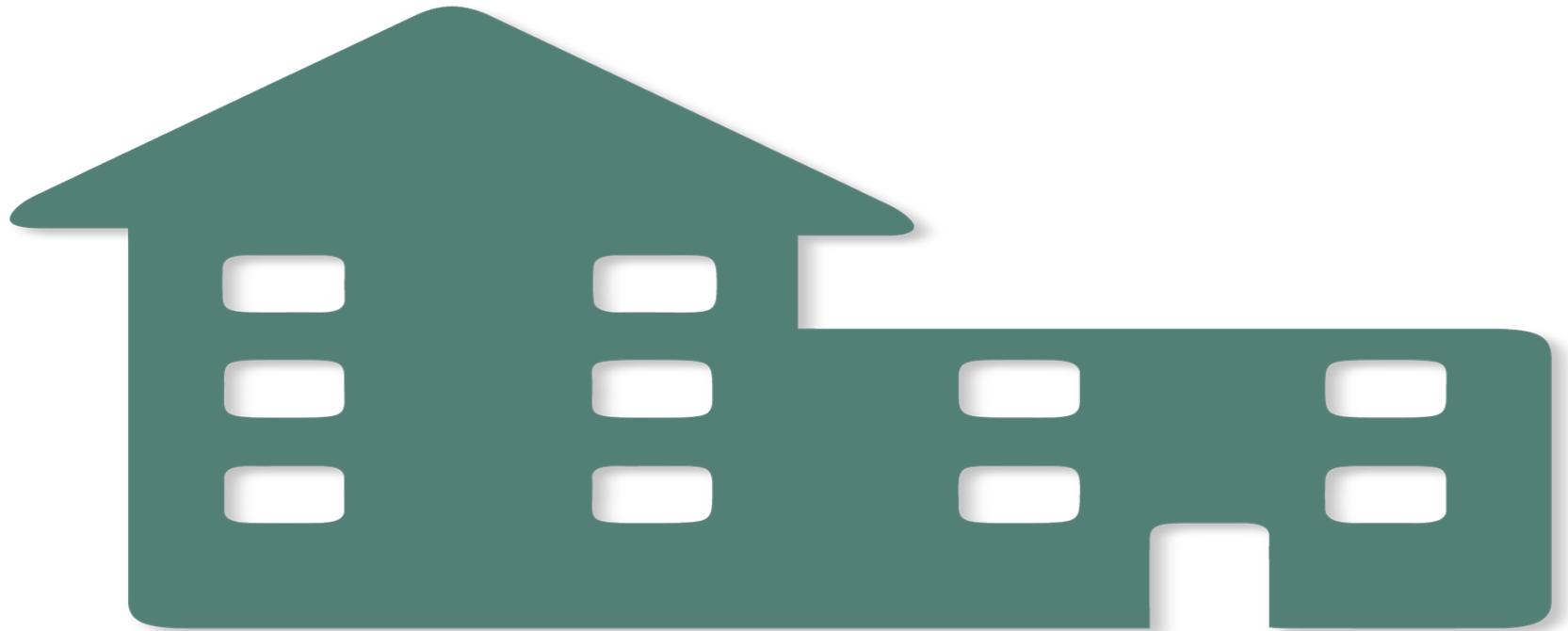
Schools Capital Maintenance Grant 2021/2022

PROPOSED PROJECTS/SCHEMES

STAGE: DRAFT / ~~AGREED~~

Glyn Garbutt | Corporate Property Maintenance | April 2021

Schools Capital Maintenance Grant 2021/22
Overview of Proposed Projects/Schemes

This overview covers a capital investment of **£2.526** million and is aligned to support maintenance work on school buildings and reduce backlog maintenance in the school estate across Flintshire:

SITE	PROJECT DESCRIPTION	Category of Expenditure							BUDGET COST £
		Roofing works	Window replacement	Sanitary works	Mechanical works	Electrical works	Refurbishment works	External works	
Hope: Castell Alun High School	This project seeks to refurbish the music room and improve the AWP.						120,000	355,000	475,000
Hawarden Village School	This project seeks to replace the life expired felt roof covering and rooflights to nursery wing (roof 1) infant's wing (roof 2 & 3) and to the junior wing (roof 1 & 2).	225,000							225,000
Cilcain CP School	This project seeks to replace the life expired (deteriorating) felt waterproof roof covering to the main roof and main hall and replacement fascia boards.	220,000							220,000
Ewloe: Ysgol Penarlag CP School	This project seeks to replace the life expired (deteriorating) felt waterproof covering to roof area A & B replacement the replacement of rotten timber fascia boards.	235,000							235,000
Holywell: St. Winefrides Primary School	This project seeks to replace the life expired (deteriorating) felt waterproof covering to roof area A, B, D and replacement the replacement of rotten timber fascia boards.	245,000							245,000
Connah's Quay High School	This project seeks to replace the life expired felt waterproof covering to roof area 1, 2 & 3.	250,000							250,000
Hawarden High School	This project seeks to replace the life expired felt waterproof covering to the Technology block roof area U & Z, Science block roof area Q & S.	170,000							170,000
Sychdyn CP School	This project seeks to replace the life expired felt roof covering to the early years classroom extension.	100,000							100,000

School	Description								Total
Holywell: Brynford CP School	This project seeks to replace the life expired boiler plant.				100,000				100,000
Mold: Alun High School	This project seeks to replace the life expired boiler plant to the main kitchen and middle block.				100,000				100,000
Gwernymynydd CP School	This project seeks to refurbish the junior boys and girls toilets.			75,000					75,000
Mold: Ysgol Glanrafon CP School	This project seeks to replace the deteriorated roof waterproofing system and rooflights to the kitchen roof.	66,000							66,000
Buckley: Westwood CP School	This project seeks to overlay the kitchen and main hall flat roofs with a new waterproofing system prior to the proposed installation of PV units by the Energy Dept.	60,000							60,000
Saltney Ferry CP School	This project seeks to upgrade Emergency lighting. (Statutory requirement)					30,000			30,000
Nercwys: St. Mary's Primary School.	This project seeks to replace the life expired felt roof covering to the reception office (roof area C) and kitchen (roof area I).	25,000							25,000
	Contingency fund to support inflationary costs (post-pandemic) and/or reserve projects.								150,000
	Total								**2,526,000**

CABINET	

Date of Meeting	Tuesday, 18th May 2021
Report Subject	Arosfa - Service Model
Portfolio Holder	Cabinet Member for Social Services
Report Author	Chief Officer (Social Services)
Type of Report	Operational

EXECUTIVE SUMMARY

Arosfa is a well-established service providing short term breaks/ respite for children with disabilities. The unused left wing at Arosfa has been refurbished to provide two additional places at the facility. These places bring capacity to accommodate up to four children using flexible care and shared care models.

This additional service, two new places, are in addition to the current short break respite provision for up to three children at any one time. Together the plans would enable us support a maximum of five children at any one time.

The provision of an additional two places for shared care respite will form part of our Strategic intent to reduce reliance on expensive out of county placements, and will enable Flintshire to support children and young people within the county. This will increase the current capacity Flintshire has to also offer and more respite care provision within our vision for strategic ambition.

The new placements will be open from the end of April, building work permitting, we are currently on target to open first week of May.

The integrated Care Fund (ICF) money has been identified for first year additional revenue costs for the extended service at Arosfa.

RECOMMENDATIONS	
1	Cabinet recognise the progress made at Arosfa, and support the opportunity to provide additional flexible support for up to four children and their families, with the aim of keeping families together and closer to home.

REPORT DETAILS

1.00	**EXPLAINING THE AMENDED USE OF THE NEW RESIDENTIAL FACILITY AT AROSFA**
1.01	Arosfa is a local Authority owned premises sited in Greenside, Mold. Built in the 70's it`s original purpose was a residential home for deaf children who attended the school opposite the building.
1.02	Following Arosfa' s closure as a home for the deaf in the early 1990's it has been used for a variety of purposes such as a Children's Home, Pupil Referral Unit and has also stood empty for a period.
1.03	In 2010 it was agreed that it would be refurbished to become a short breaks provision for disabled children. In October 2012 Action for children was awarded the contract to run the service. Prior to this, Action for Children had managed on behalf of Flintshire which was a smaller respite/short breaks service from a small bungalow, (Cornel Clyd) which was based in Connah's Quay, Deeside. This had been operating as a Short Breaks service since 1998.
1.04	Since relocating to Arosfa, Action for Children have used large amounts of Voluntary income to add value to the service. This includes converting the garage into a Sensory room, fitting out the garden with specialist play equipment including nest swing, ground level trampoline and MUGA (multi use games area). There is also an adapted gazebo which is used as an art and crafts space. This has brought in additional income of over £75,000 to upgrade the building.
1.05	In 2010 when the Local Authority refurbished Arosfa, there was not sufficient funds to complete the whole building and as a consequence the left wing of the building consisting of two bedrooms, one bathroom and two living areas was left in disrepair.
1.06	Since 2012 Action for Children have successfully provided a short breaks service for disabled children at Arosfa. Young people who attend the project have a severe learning disability / complex health needs with need for specific procedures such as Gastrostomy, Peg feeding / challenging behaviour / autism / communication issues / physical disability with need to have use of

	specialist equipment. It has three bedrooms; two of which are suitably designed and equipped for wheel chair use. The service can accommodate up to a maximum of three children at any time plus two rooms for staff to use as sleeping in rooms.
1.07	This service meets a wide range of purposes. It gives young people an opportunity to spend time away from home, preparing them for future independent living and it gives them an opportunity to socialise outside of school with friends in a way that disabled children rarely get a chance to do. More importantly, it provides an opportunity for parents and carers to get a much-needed break and spend quality time with other family members, in fact this provision for some families is crucial in keeping families together.
1.08	Action for Children's current contract commenced in April 2017 to deliver a service for three years, with the possibility of an extension up to two years. The contract allows for amendments for increase in service dependent on the outcome of this proposal. Action for Children (AFC) are entering their final year of the contract.
1.09	**Original proposal for the residential facility** The Social Services and Wellbeing (Wales) Act 2014 brings together health, social services, the third sector and other partners to take forward the effective delivery of integrated services. It requires the local authority to work in partnership with individuals, their families and carers to ensure that services meet the care and support needs identified.
1.10	As a result AFC and Social Services took a partnership approach to explore the development of the unused wing to create additional residential capacity within Arofa. An original model of provision for the additional two places in the left wing had been agreed with Health, alongside revenue funding secured through the Integrated Care Fund, (ICF). The proposal was to increase the capacity within Arosfa, using ICF, to accommodate two permanent long-term residents. This would be in addition to the current short break, respite provision for up to three children.
1.11	Following approval for this model in 2019/20 and the completion of the capital works in 2020/21, partners have considered the benefits of an alternative approach which seeks to maximise the support it provides to local families:
1.12	**Proposed amended residential facility at Arosfa** As there are a number of children/young people currently in Flintshire whose place within the family home is a risk due to their complex needs and challenging behaviour associated with their diagnosis, we have therefore considered and traditional and alternative model for the residential facility in which a share cared respite service for a maximum of four children/ young people can be delivered.

1.13	This proposal aims to keep up to four young people (at any given time) in the family home by providing a substantial break to the family from their caring role as well as the benefit of person centred interventions. We are seeking to support four families rather than two, although we will remain flexible in relation to meeting of children. If four children can continue to live in the family home, there would be an avoidance of cost to the out of county budget if placement breakdown was to occur.
1.14	Intensive support to address challenging behaviour could be provided by Complex Needs Service (BCUHB) and Action for Children, if and where needed. They would address challenging behaviours, sleep patterns, skill development all of which are identified as reasons for family breakdown; all of which would aim to make these children and families independent over time and free from statutory support.
1.15	Up to four children/young people would be able to retain their current/local place at school. This is better for the child's routine and continuity, also avoiding the cost of expensive educational placements.
1.16	The provision of an additional two places for shared care respite will form part of our Strategic intent to reduce reliance on expensive out of county placements, and will enable Flintshire to support children and young people within the county. This will increase current capacity Flintshire has to also offer more respite care provision within our vision for strategic ambition.

The aim of the proposal is to enable the Council to: i) more proactively respond to the identified needs ii) better manage demand for placements and iii) develop the market to be more responsive and affordable. The primary focus will be to secure the most cost effective delivery of positive outcomes for children. |
| 1.17 | Action for children and Social Services wish to trial this approach starting on a phased basis, with the service commencing in April 2021 and introducing one child at a time before building up to supporting four children and young people after 12 months; this way it enables us to reflect, learn and possible be flexible in our approach based on the needs of the children/ young people and families. Please see below a breakdown of the estimated operational costs for the service and the proposed funding. |
| 1.18 | As a result, Social Services needs to take a strategic partnership approach to this service and following the investment made to date in the development of the service and partnership with AFC we will look to obtain an exemption for this service following the end of the contract, in March 2022, to continue to develop and trial this approach before the potential disruption of a procurement exercise. |

2.00	RESOURCE IMPLICATIONS
2.01	Social Services has secured ICF funding to the value of £200k toward the total costs of the Arosfa service 21/22. Other grant funding, including BCU health funding such as CHC, will be maximised wherever possible towards the service. We will work within the IFC funding envelope (200k) for the next 12 months and work with Action for Children to establish service cost based on four children/ young people using the service 50% of the time and requiring needs and complexity dependant.
2.02	This new service is required as a result of increasing demand and complexity of support needed for families; Flintshire has worked well with AFC, building on the trust and transparent within the partnership, to satisfy ourselves of the operating costs of the service.
2.03	It is anticipated that the current management arrangements would continue i.e. the present Registered Manager would remain in post with extended responsibility across both elements of the service. A larger staff team would be recruited with all staff being required to work across both units but with staff identified as having a primary link to each child. We are proposing as a minimum that staff would occupy accommodation in both wings overnight therefore ensuring staff are on hand close to the young people.

3.00	IMPACT ASSESSMENT AND RISK MANAGEMENT
3.01	The new service would need to be registered with Care Inspectorate Wales, (CIW), this would be an extension to current registration held by AFC at Arosfa so it will be more straight forward than a new model of provision as originally planned. Discussions with CIW have been held and this variation to the registration is being progressed.
3.02	The support and commitment from seniors in BCUHB is essential to the success of this service. The Complex Needs Service would need to engage extensively at the onset to develop programmes, advice and monitor progress of the children within the service. Discussions are taking place with colleagues in BCUHB regarding this.

4.00	CONSULTATIONS REQUIRED/CARRIED OUT
4.01	N/A.

5.00	APPENDICES
5.01	None.

6.00	LIST OF ACCESSIBLE BACKGROUND DOCUMENTS
6.01	None.

7.00	CONTACT OFFICER DETAILS
7.01	**Contact Officer:** Susie Lunt **Telephone:** 01352 701341 **E-mail:** jo.taylor@flintshire.gov.uk

CABINET	

Date of Meeting	Tuesday, 18th May 2021
Report Subject	Car Parking Charges
Cabinet Member	Deputy Leader of the Council and Cabinet Member for Streetscene and Countryside
Report Author	Chief Officer (Streetscene and Transportation)
Type of Report	Operational

EXECUTIVE SUMMARY

The County Council took the decision to suspend all Pay and Display car parking charges across the County from 25 March 2020 due to the on-going COVID pandemic.

Following the Welsh Government announcement to allow non-essential shops to reopen from the 22 June 2020, the decision was made to continue the suspension of car parking charges until the 31 August 2020 and this was further extended by Cabinet at their meetings in September 2020, January 2021 and March 2021.

The suspension of parking charges in town centre car parks is intended to help town centre businesses recover after the pandemic however, as the car park in Talacre is seen as a specific 'end destination' car park, the reason for the original introduction of charges at this particular facility remain unchanged and this report seeks approval to reinstate the charges.

This report also seeks approval to introduce a charging regime on to the newly developed park and ride car park that has been built on Deeside Industrial Park

	RECOMMENDATIONS	
1	That Cabinet approves the reintroduction of parking charges in Talacre car park.	
2	That Cabinet approves the introduction of a charging structure for Deeside Industrial Park, Park and Ride car park.	

REPORT DETAILS

1.00	**EXPLAINING THE PROPOSAL OF SUSPENDING CAR PARKING CHARGES**
1.01	The County Council took the decision to suspend all Pay and Display car parking charges across the County from 25 March 2020. This decision was made both to reduce personal contact and the risk of surface transmission of the COVID 19 virus from machines and to assist key workers and essential shopping at this challenging time. This aligned with national guidance issued by the British Parking Association. At this time the Civil Parking Enforcement Team were stood down from routine duties and deployed to assist with other work across the Council.
1.02	Following Welsh Government's announcement to allow non-essential shops to reopen from the 22 June 2020, the decision was made to continue the suspension of charges until the 31 August 2020. This decision was made to support town centre recovery post lockdown. At this time, the Enforcement Team were reinstated into their substantive role to ensure that all parking restrictions were being complied with.
1.03	In September, Informal Cabinet approved the continued suspension of car parking until the 31 December. This decision was made to further support town centre recovery up to, and throughout, the Christmas period.
1.04	In January 2021, Informal Cabinet approved the continued suspension of car parking until the 31 March 2021 due to Wales being in Alert level 4 and town centre businesses being closed.
1.05	In March 2021, Cabinet approved the continued suspension of car parking until the 30 June 2021, with the option to extend the suspension until 30 September 2021, to further support town centre recovery following the easement of lockdown rules.
1.06	The suspension of parking charges in town centre car parks is intended to help town centre businesses recover after the pandemic however, as the car park in Talacre is seen as a specific 'end destination' car park, the reason for the original introduction of charges at this particular facility remain unchanged from before to the national emergency. Talacre welcomes both local and national visitors throughout the year to make use of the beaches and amenities in the area. While these visitors are welcomed, parking provision at this location is restricted and has been a long term concern of the Council, due to the negative impact of inconsiderate parking on local residents. Parking charges were introduced in the Council owned car parks in 2015, with improvements made to on street restrictions and increased parking provision made in 2016. Through effective off street parking management the village became more accessible and defused the frustration of local resident who live there. The income generated through the Pay and Display parking has part funded the ongoing cost of providing the parking arrangements and the officers needed to enforce the restrictions.

1.07	Since the easement of lockdown restrictions visitors have started to return to Talacre and approval is sort to re-introduce the parking charge regime in to the area so that full management of the parking arrangements can take place.

Talacre cannot be classified as a town centre, and the businesses at the location will benefit from the increased influx of tourists as the restrictions on travel abroad are continued.

From routine visits to the area it has been noted that local businesses with their own car parks have started implementing their own charges for parking, creating confusion and disparity for our visitors. |
| 1.08 | The income generated from the pay and display parking (approx. £20k per annum) supports the ongoing provision of the parking spaces and if reintroduced, a clear communication campaign and improved signage would be required to notify both residents and visitors. |
| 1.09 | A Welsh Government funded car park has been developed on the edge of the Deeside Industrial Estate to provide a park and ride facility for local business, enabling employees to travel to the site by car before making their onward journey via regular shuttle bus services.

Bus services from the site will route through the zones of Deeside Industrial Park, and as such would provide an attractive alternative to employees who currently park on street near their place of work.

This development, as part of the North East Wales METRO, will deliver benefits to sustainability, through the reduced use of the private car, and to the operation of local highways and highway safety, through the reduction of on-street parking in the surrounding area.

Within the car park there are 192 spaces of which six are Electric Vehicle charging points, nine are designated disabled parking spaces and there will be an area for motorcycle parking. |
| 1.10 | It is proposed that the facility be used as a multi-use car park with the ability to purchase an annual permit or a day ticket, opening up opportunities for many in the surrounding areas to take advantage by using the pay and display allocation for 'park and share' to complete onward journeys, particularly whilst demand is built up from businesses within the park following the recent lockdown periods. |
| 1.11 | It is proposed that a charging structure be implemented in line with the current 'out of town' charges included in the Council Car Parking Strategy and the permit cost will align with the current 'business/trader permit' costs

All day Tariff   £1 per day
Business Permit   £48 per year

The pay and display parking will be managed by the Council's Civil Parking Enforcement Team. |

2.00	RESOURCE IMPLICATIONS
2.01	There will been no impact on staff resources due to this proposal. The seven enforcement officers employed will undertake patrols and management of the parking spaces and machine maintenance.
2.02	The car park construction costs have been funded by WG through their North East Wales Metro project.

3.00	IMPACT ASSESSMENT AND RISK MANAGEMENT
3.01	A full impact assessment for car parking charging was completed at the implementation stage and these proposals do not impact on the outcome of that assessment.

4.00	CONSULTATIONS REQUIRED/CARRIED OUT
4.01	Deputy Leader of the Council and Cabinet Member for Streetscene and Countryside.
4.02	Local Member.

5.00	APPENDICES
5.01	None.

6.00	LIST OF ACCESSIBLE BACKGROUND DOCUMENTS
6.01	Suspension of car Parking Charges Suspension of Town Centre Car Parking Charges.pdf (flintshire.gov.uk) Suspension of Car Parking Charges.pdf (flintshire.gov.uk)

7.00	CONTACT OFFICER DETAILS
7.01	**Contact Officer:** Stephen O Jones **Telephone:** 01352 704700 **E-mail:** Stephen.o.jones@flintshire.gov.uk

8.00	GLOSSARY OF TERMS
8.01	None.

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CABINET	

Date of Meeting	Tuesday, 18th May 2021
Report Subject	Highways Asset Management Plan (HAMP)
Cabinet Member	Deputy Leader of the Council and Cabinet Member for Streetscene and Countryside
Report Author	Chief Officer (Streetscene & Transportation).
Type of Report	Operational

EXECUTIVE SUMMARY

The highway network is the highest valued infrastructure asset owned by the Council, with the carriageway and footway asset alone valued in excess of £1 billion. The safe and usable condition of the network is essential in maintaining economic and social connectivity, both within Flintshire and with the wider region and the Highway Asset Management Plan (HAMP) framework provides the principles for managing the network, recognising the importance of the highway infrastructure in supporting a number of the Council's key objectives.

This report provides Cabinet with an update on the development of Council's HAMP and provides an explanation on how the Council utilises the principles of the HAMP to guide the strategy for managing and maintaining the highway infrastructure.

RECOMMENDATIONS	
1.	That Cabinet notes the content of this report and the review of the Highway Asset Management Plan (HAMP).
2.	That Cabinet notes the current arrangements and actions of the portfolio to maintain the highway network.
3.	That Cabinet approves the revised policy for Highway and Car Park Safety Inspections, Intervention Criteria and Response Times to include a revised approach to highway structure inspections.

REPORT DETAILS

1.00	BACKGROUND TO THE REPORT
1.01	The highway network is the highest valued infrastructure asset owned by the Council, with the carriageway and footway asset alone valued in excess of £1 billion. The safe and usable condition of the network is essential in maintaining economic and social connectivity, both within Flintshire and with the wider region. The HAMP framework provides the principles for managing the network, recognising the importance of the highway infrastructure in supporting a number of the Council's key objectives.
1.02	Flintshire County Council as 'Highway Authority' has a statutory duty to maintain all adopted highways, including highway structures within the County (Trunk Roads not included). This is carried out whilst recognising following increasing pressures: • Limited budgets • Limited staff resources • An ageing network with a backlog of maintenance requirements • Increasing public expectations in respect of highway condition.
1.03	In February 2012 the Council's Executive approved the Council's HAMP. The plan set out how the Council would respond to its statutory duty in the face of these pressures, whilst considering asset management principles which would be applied to the management of the individual assets that collectively make up the highway network across Flintshire.
1.04	In June 2015 an update was provided to Cabinet on the progress made on the HAMP Improvement Plan and to seek approval for the targeted allocation of both revenue and capital funding to the most appropriate asset on the network, utilising the principles of the HAMP to guide the outcome.
1.05	The Council's HAMP sets out how Asset Management principles will be applied to the management the highway network in Flintshire. These principles are:- • A systematic approach to maintenance that takes a long term maintenance approach. • Maximising benefits by balancing competing demands across individual asset types. • Allocation of resources based on assessed need and a risk based approach to funding allocation. • Explicit consideration of public expectations.
1.06	The UK Road Liaison Group (UKRLG) publish a Code of Practice for Highway Authorities to following respect of highway maintenance (the Code). Whilst this Code does not place a statutory requirement on the Council, it provides Highway Authorities with guidance on highways management arrangements. Adoption of the recommendations within the Code is a matter for each Highway Authority, based on their own legal interpretation, risks, needs and priorities. The code advocates a risk based approach to highway management which is followed in the Council's HAMP, which recognises resource availability

	and prioritises areas in the greatest need, in order to provide the maximum benefit from the available investment.
1.07	Asset management is a strategic approach to highway maintenance that identifies the optimal allocation of resources for the management, operation, preservation and enhancement of the highway infrastructure to meet the needs of current and future customers. However, it needs to be recognised that the condition of the highway network will naturally continue to deteriorate each year and without sufficient annual investment the overall condition of the network will decline.
1.08	Residents, businesses and visitors of Flintshire rely on the local highway infrastructure and the principle of applying an Asset Management strategy is to improve the management of the highway asset in respect of those components that are maintainable at public expense in the most cost effective way possible with the available funding. Our aim is to ensure effective and efficient proactive maintenance of the asset to both a safe and serviceable condition in support of the Council's key objectives.
1.09	Currently the Council allocates the following financial resources to be made available for investment through HAMP which are recognised in the Council's MTFS: • Capital Investment - £600k • Revenue Allocation - £225k We have also benefited from Welsh Government investment in road maintenance as follows: • 2020/21 Highway refurbishment Grant - £950k • Additional Revenue Grant (issued March 2021) - £571k This additional funding from WG has been critical in maintaining the network and the Council has made WG aware of the importance of protecting this funding source in future years.
1.10	Ideally the authority would like to achieve a continuance of the current condition level – this is known as "Steady State". The level of capital investment required to achieve this position was calculated in 2016 as £2,745,680 per year, and this figure is now in excess of £3.2m per year. This level of investment would simply maintain the condition of the carriageways alone and the required investment level does not take into account the deteriorating condition of other highway assets such footways, structures and the street lighting network. Given the deteriorating condition of the carriageway, the majority of the available funding is therefore allocated to this particular asset, with minimal budget allocation to the other asset types to deal with emergency and critical issues. The Council operates an approved inspection regime for all assets which ensures that the funding allocated to each element is sufficient to ensure the asset is safe and fit for purpose and thus ensures we comply with our statutory requirement to maintain the network.

1.11	Welsh Government funding for road maintenance schemes together with the Council's capital and revenue allocations need therefore to be carefully allocated to provide maximum benefits. All roads are surveyed to develop programmes for each year's resurfacing, surface dressing and patching programmes, ensuring the most effective use of funds are allocated to those areas in most need of corrective or preventative maintenance.
1.12	Regular safety inspections are carried out on all assets of the network which involve Streetscene Area Coordinators visiting each section of the highway infrastructure at the approved scheduled frequency. During the visit any defects present are noted and the required maintenance repair work arranged. Safety inspections are carried out on all carriageways (roads), footways and cycle-ways and on all publically accessible car parks operated by the Council.
1.13	**Highway Structures** A recent review of the highway structure asset management and inspection process has identified some improvements to the County's approach, and subsequently requires an update of the "Policy for Highway & Cark Park Safety Inspections, Intervention Criteria and Response Times", previously approved by Cabinet in November 2018. The revision has developed upon the previous Structure Inspection section within the document and this is included for approval within **Appendix 1.**
1.14	This revision looks to provide clarity to the categorisation of Flintshire's highway structure assets, along with the frequency and type of inspections allocated for each asset category. The proposals all align with the national guidelines and maintenance advice.

2.00	RESOURCE IMPLICATIONS
2.01	The new revised policy has no detrimental impact on operations or costs.
2.02	Capital Budgets for Planned Maintenance - £600k Additional Welsh Government Funding support in 2018 - £1.427m
2.03	The process will ensure that available funding within the Streetscene and Transportation Portfolio is targeted at those assets with the greatest need in order to provide the most economic and environmental benefit.

3.00	IMPACT ASSESSMENT AND RISK MANAGEMENT
3.01	The service operates on a fixed budget each year.
3.02	The highways maintenance service has undertaken various risk assessments on the procedures involving highway inspection which are outlined within the policy.

3.03	Safety defects identified during Highway Safety Inspections should be repaired within the specified timelines. Failure to comply with this will result in the Council being liable to claims from road users. The annual programme of preventative maintenance (resurfacing, surface dressing and patching) should reduce the occurrence of safety defects on the network.

4.00	CONSULTATIONS REQUIRED / CARRIED OUT
4.01	With Cabinet Member.
4.02	Colleagues and neighbouring authorities, including County Surveyors Society Wales (CSSW).

5.00	APPENDICES
5.01	**Appendix 1 -** Council Policy on Highway Safety Inspections, intervention levels and response times – revised April 2021.

6.00	LIST OF ACCESSIBLE BACKGROUND DOCUMENTS
6.01	UKRLG Code of Practice – "Well Managed Highway Infrastructure" - http://www.ukroadsliaisongroup.org/en/codes/ Highway Act 1980

7.00	CONTACT OFFICER DETAILS
7.01	**Contact Officer:** Stephen O Jones **Telephone:** 01352 704700 **E-mail:** stephen.o.jones@flintshire.gov.uk

8.00	GLOSSARY OF TERMS
8.01	**HAMP**: Highway Asset Management Plan **Well Managed Highway Infrastructure**: An industry developed approach that sets out guidance and advice for the management and maintenance of highway infrastructure and assets **General Inspection**: visual inspection of every structure to assess condition and maintenance requirement **Principal Inspection**: Specialist inspection of highway structures carried out every 6 years

**Flintshire County Council –
Streetscene & Transportation**

**Policy for Highway & Cark Park Safety Inspections,
Intervention Criteria and Response Times**

Revised - April 2021

1. Background

1.1   Flintshire County Council as Highway Authority is responsible for the maintenance of all adopted highways (except Trunk Roads, which are the responsibility of the North & Mid Wales Trunk Road Agency (NMWTRA)) within the County. Flintshire County Council, as the Highway Authority, has a statutory duty under section 41 of the Highways Act 1980 (England and Wales) to maintain the highways, but may be responsible for any claims which result from injury or loss to members of the public who may use them.

2. Need for a Policy

2.1   Flintshire County Council receive numerous claims from highway users following trips, falls or personnel loss/damage to property on the public highway. This reviewed policy will ensure the highway network is in a fit for purpose and safe condition also providing the Council with a defence against any claims it may receive.

2.2   By virtue of section 58 of the Highways Act 1980 (England and Wales), if an Authority can prove it had in place adequate policies and procedures to maintain the highway, and that the policies and procedures were being followed and providing there was no prior knowledge of 'the defect' before the incident date, a claim for damages against the Authority as a result of a trip, fall or personnel loss can be repudiated.

2.3   Safety inspections involve visiting each section of the highway infrastructure at an agreed interval. During the visit any defects that are present are noted and the required maintenance repair work arranged. Safety inspections are carried out on carriageway (roads), footway and cycleway. In addition safety inspections will take place on each publically accessible car park operated by the Council.

2.4   Highway inspections are carried out by the Area Coordinators based in Streetscene & Transportation's Alltami Depot.

2.5   The process for management of the Highway Asset, including inspection regimes is set out in the Well Managed Highways Infrastructure Code of Practice, published by UK Road Liaison Group in October 2016. The Code of Practice is not a statutory document but compliance with its recommendations is required by October 2018. The code of practice advises that a risk based approach is taken to asset management, and this means that the network hierarchy, inspection interval, defect identification and repair times are categorised and measured subject to the risks they present.

3. Carriageway Inspections

3.1   In accordance with the national Code of practice for Highway Maintenance, each carriageway in the County has been classified into one of the following groups:

Category	Classification	Detail	Length
2	Class A - Strategic Route	Routes for fast moving, long distance traffic with few frontages or pedestrian traffic	152km
3a	Class B - Main distributor	Routes between strategic routes and linking urban centres.	76 km
3b	Class C - Secondary distributor	Routes carrying mainly local traffic with large numbers of frontages and junctions	262 km
4a	Unclassified - Link Roads	Routes linking main/secondary distributors and local access roads, many frontages and junctions	666km
4b	Unclassified - Local access road	Routes serving properties only with limited access traffic.	

3.2   The following table shows the intervals that inspections that will be undertaken in respect of each road classification. The interval is based on a risk assessment of each classification as defined in the new Code of Practice "Well Managed Highway Infrastructure" – published 28 October 2016.

Description	National Guidelines Category		FCC Inspection Interval
Strategic Route – Class A	2		1 month
Main Distributor – Class B	3(a)		1 month
Secondary Distributor – Class C	3(b)		1 month
Link Road – U/C	4(a)		3 months
Local Access – U/C	4(b)	Urban	6 months
		Rural	6 months

3.3   The carriageway inspections will be carried out by the Streetscene Area Coordinators from a vehicle, driven as slowly as road conditions will allow. The Coordinator will be a passenger in the vehicle, which will be driven by a second member of the Streetscene & Transportation workforce.

4. Footway Inspections

4.1 In accordance with the guidelines within the National Code of practice for Highway Maintenance every footway within the County has been classified into one of the following groups:

Category	Definition	Detail	Length
Cat 1a	Prestige	Very busy main town centre shopping areas	Unknown
Cat 1b	Primary	Busy urban shopping and business areas	Unknown
Cat 2	Secondary	Medium usage routes local shopping centres	Unknown
Cat 3	Link footways	Linking local access footways, busy rural footways	Unknown
Cat 4	Local access footways	Low usage estate road footways	Unknown

4.2 The following table shows the intervals that inspections that will be undertaken in respect of each footway classification. The interval is based on a risk assessment of each classification as described in the new Code of Practice "Well Managed Highway Infrastructure" – published 28 October 2016.

Description	National Guidelines Category	FCC Inspection Interval
Prestige Area	1(a)	Weekly
Primary Walking Route	1 (b)	1 month
Secondary Walking Route	2	3 months
Link Footway	3	6 months
Local Access Footway	4	6 months

4.3 The inspections will be carried out by Streetscene Area Coordinators by walking the footway.

5. Cycleway Inspections

5.1 In accordance with the guidelines within the National Code of Practice for Highway Maintenance every Cycleway within the County has been classified into one of the following groups:

Category	Definition	Detail	Length
Cat A	Integral	Cycle lane forming part of the carriageway	Unknown
Cat B	Dedicated	A highway route for cyclist not contiguous with the public footway or carriageway	Unknown

5.2 The following table shows the interval that inspections that will be undertaken in respect of each cycleway classification. The interval is based on a risk assessment of each classification as described in the new Code of Practice "Well Managed Highway Infrastructure" – published 28 October 2016.

Description	National Guidelines Category	FCC Inspection Interval
Integral	A	As adjacent carriageway
Dedicated	B	6 months

5.3 The integral cycleway inspections will be driven as part of the carriageway inspection and the dedicated cycleway will be walked.

6. Car Park Inspections

6.1   The car parks within the County has been classified into one of the following groups:

Category	Definition	Detail
Cat A	Chargeable	Car parks with parking charges
Cat B	Non-chargeable	Car parks without parking charges

6.2   The following table shows the intervals that inspections that will be undertaken in respect of each car park classification. The interval is based on a risk assessment of each classification

Category	Definition	Inspection Interval
Cat A	Chargeable	6 monthly
Cat B	Non-chargeable	Annually

6.3   The car parks will inspected on foot by the Area Coordinators

7. Structures and Retaining Walls

7.1   This policy document deals specifically with bridges and highway structures inspections.

WMHI identifies a number of different types of inspection applicable to highway structures. These are;

- **Principal Inspections**: A close examination within touching distance of all accessible parts of the structure including where relevant underwater elements and adjacent earthworks and waterways.

- **General Inspections**: A visual inspection of all accessible parts of the structure.

- **Special Inspections**: An inspection concentrating on specific elements of a structure.

- **Safety Inspections**: An inspection that is undertaken following a report indicating a structure is damaged and may be unsafe.

- **Acceptance Inspections**: An inspection of a structure which is due to be passed into FCC ownership.

Details of all types of inspections are recorded in accordance with The Inspection Manual for Highway Structures (Volumes 1 and 2): May 2007

7.2   The Highway structures within the County has been classified into one of the following groups:

Category	Definition
Cat A	Highway Structures requiring Principal Inspection and General Inspection
Cat B	Highway Structures that require only General Inspection
Cat C	Highways Structures recorded on AMX that do not require regular Inspection
Cat D	Non-Highway Structures

7.3   The structures recorded on the County's Structures Asset Management System (AMX) will be scheduled on a frequency as described below:

Category	Frequency
Cat A	Principal Inspection every 6 years & General Inspection every 2 years
Cat B	General Inspection every 2 years
Cat C	Do not require regular Inspection
Cat D	Not Inspected

7.4   Structure Inspections will be carried out to the following minimum competency levels:

Inspection Type	Inspectors Competency
Principal Inspections	Contracted to Consultant Engineer through available procurement framework
General Inspections	Conducted by competent Area Coordinator / Technical Officer in receipt of in-house competency training to carry out visual inspections.
Special Inspections	Contracted to Consultant Engineer through available procurement framework
Safety Inspections	Contracted to Consultant Engineer through available procurement framework
Acceptance Inspections	Conducted by the Area Manager with the support of a contracted Consultant Engineer should it be necessary

7.5   Any defects identified during the inspections will be passed to the Councils structures manager for advice and direction.

8. Street Furniture

8.1   The inspection of Street Furniture includes seats, pedestrian and vehicular barriers, bins, fences etc. (that are not covered elsewhere in this document) that are damaged or missing, and will be inspected in line with the adjacent carriageway or footway (whichever is more frequent).

8.2   Any defects identified during the inspections will be recorded, and passed to the relevant team for action.

8.3   The need for repair and timescales in which to undertake the repair shall be based on a measure of risk. Items that are considered to represent a potential to cause serious injury or accident will require immediate response to Make Safe, Restrict Access or result in Temporary Repair. Timescales for Permanent Repair of items of Street Furniture may be impacted by availability of stock and supplier lead-times.

9. Defect Identification Criteria

9.1   Any defects will be identified by the Streetscene Area Coordinator during the inspection. The defect will fall into one of the following categories:

Carriageways / Integral Cycleways / Car Parks:

RED   -   A situation with potential to cause serious injury or accident.

AMBER -   A Defect that will have a significant impact on Network User with considerations towards the vulnerability of users, severity or size of defect, and location of defect it relation to impact on Network Users. This is likely to be a defect that has a depth of more than 40mm (above or below the mean level of the carriageway)

GREEN -   A Defect that is unlikely to have a detrimental effect on Network Users, and is likely to be less than a depth of 40mm (above or below the mean level of the carriageway)

Footways / Dedicated Cycleways:

RED   -   A situation with potential to cause serious injury or accident.

AMBER -   A Defect that will have a significant impact on Network User with considerations towards the vulnerability of users, severity or size of defect, and location of defect it relation to impact on Network Users. This is likely to be a defect that has a depth of more than 25mm (above or below the mean level of the carriageway)

GREEN -   A Defect that is unlikely to have a detrimental effect on Network Users, and is likely to be less than a depth of 25mm (above or below the mean level of the carriageway)

10. Response Times

10.1   The time to make safe or guard the defect will be as follows:

RED	Immediate Response - Make Safe, Restricted Access or Temporary Repair
AMBER	Repair within 5 working days
GREEN	Re-inspect at next inspection interval to monitor deterioration

11. Training of Streetscene Area Coordinators

11.1   Each Streetscene Area Coordinator will receive appropriate training to enable them to carry out the inspections. The training will take the form of 'shadowing' existing experienced Coordinators, and instruction by Streetscene Operational Managers. Before Streetscene Area Coordinators carry out their duties, a formal appraisal of their knowledge both of this policy and Highway Maintenance good practice shall be assessed by the Operational Managers..

12. Background Documents

Highways Act 1980

The new UKRLG Code of Practice "Well Managed Highway Infrastructure" – published 28 October 2016.

Policy Drafted September 2018

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CABINET	

Date of Meeting	Tuesday, 18th May, 2021
Report Subject	Inter-authority Collaboration to Manage the Supply of Aggregate Minerals in the North East Wales Sub-Region
Cabinet Member	Cabinet Member for Planning and Public Protection
Report Author	Chief Officer (Planning, Environment and Economy)
Type of Report	Operational

EXECUTIVE SUMMARY

The Regional Technical Statement Second Review (RTS2) states that where local authorities are unable to meet their individual indicative apportionment figures for the provision of aggregates, there is a need for all of the local authorities within that sub-region to collaborate in order to ensure that the overall sub-regional apportionments are still met to ensure that a steady supply of those minerals is secured. The inter-authority collaboration should be agreed in the form of a Statement of Sub-Regional Collaboration (SSRC) agreed by all local authorities within the sub-regional area, which will then be used as evidence base for Local Development Plan (LDP) policy making and a material planning consideration in development management decisions with respect to the sub-regional need for aggregate minerals in the North East Wales Sub-Region.

On 22nd September 2020 Cabinet approved a North East Wales SSRC for the planning of aggregate minerals (Version 1, July 2020 – Appendix 1). Officers are now seeking an amended version of the document to be endorsed.

On 8th April, 2021 Planning Strategy Group endorsed the amended draft SSRC (Version 3, April 2021 – Appendix 2).

The approval of this document by all three local authorities in the North East Wales sub-region will demonstrate that the authorities are committed to inter-authority collaboration pertaining the supply of aggregate minerals in line with the sub-regional apportionment figures for sand and gravel, and crushed rock as set out in the Regional Technical Statement Second Review (RTS 2).

	RECOMMENDATIONS
1	That Cabinet approves the amended Statement of Sub-Regional Collaboration. (Version 3, April 2021 – Appendix 2), and agrees that it will be forwarded to the Welsh Government and the Planning Inspectorate for consideration as part of the Examination in Public into Flintshire's Local Development Plan (LDP).
2	That the Chief Officer (Planning, Environment and Economy) be provided with delegated powers concerning editorial, i.e. non-material amendments, to the draft SSRC should the need arise as a result of recommendations made by Denbighshire County Council, or Wrexham County Borough Council following approval of this report

REPORT DETAILS

1.00	EXPLAINING THE CHANGES TO THE AMENDED VERSION OF THE SUB-REGIONAL COLLABORATION
1.01	On 22nd September, 2020 Cabinet approved a North East Wales Statement of Sub-regional collaboration (SSRC) for the planning of aggregate minerals (Version 1, July 2020 – Appendix 1). Officers are now seeking an amended version of the document to be approved.
1.02	Since then, work has progressed with our partner authorities in the North East Wales sub-region to seek collaboration and the SSRC, as drafted in Appendix 1 has been revised and refined and is now presented in Appendix 2 (version 3, April 2021) for Cabinet's approval.
1.03	The latest version (version 3, April 2021), in Appendix 2 has been refined and condensed so that the SSRC is more concise and less technical than the previous version. Additional information has been included in the document that has been made available since the drafting of the first draft of the SSRC and improvements to the document have been made. The conclusion remains the same: to enable collaboration across the sub-region with regards to the supply of aggregate minerals.
1.04	On 8th April, 2021 Planning Strategy Group endorsed the amended draft SSRC (Version 3, April 2021 – Appendix 2).
1.05	On 9 March 2021 Wrexham County Borough Council's Executive Board agreed that "*the Chief Officer Planning & Regulatory, in consultation with the Lead Member Organisation, Planning & Corporate Services, be authorised to collaborate on a sub-regional level with respects to the provision of aggregate minerals and, with officers from the North Wales Shared Minerals and Waste Planning Service, to prepare a Statement of Sub-Regional Collaboration for subsequent Member endorsement".* This latest version of the amended draft SSRC (Appendix 2) will be presented to Wrexham's Executive Board on 11th May, 2021 with the recommendation to approve the SSRC. Cabinet will be verbally updated of the outcome of this meeting.

1.06	On 22 March, Denbighshire's Strategic Planning Group agreed to support the sub-regional collaborative approach to meeting aggregate need on a sub-regional level in conjunction with the authorities in the North East Wales sub-region. The Strategic Planning Group was presented with the amended SSRC and agreed to endorse this document. The Lead Member for Planning, Public Protection and Safer Communities has been given Delegated Authority to approve the SSRC, and the latest version 3, April 2021 (as appendix 2) has been reported to the Lead Member for a Delegated Decision. The outcome of this decision will be verbally reported to Cabinet.
1.07	Notwithstanding that Flintshire were the first authority to proactively agree to the collaboration agreement, given it has been amended following the respective consideration and agreement of Wrexham and then Denbighshire, it is important that all members of the North-East Wales Sub-region have agreed to the same collaboration agreement, hence providing an update to Cabinet on the progress made towards sub-regional collaboration, and a recommendation that the appended revised draft SSRC (Appendix 2) be approved.
1.08	The SSRC will be offered as evidence base for the Flintshire LDP Examination in Public, to provide certainty and clarity to the LDP Inspectors that the apportionments set in the Regional Technical Statement second review will be met throughout the plan period.

2.00	**RESOURCE IMPLICATIONS**
2.01	**Revenue:** there are no implications for the approved revenue budget for this service for the current financial year or for future financial years. **Capital:** there are no implications for the approved capital programme for either the current financial year or for future financial years **Human Resources:** there are no implications for additional capacity or for any change to current workforce structures or roles.

3.00	**IMPACT ASSESSMENT AND RISK MANAGEMENT**
3.01	The requirements of the Well Being of Future Generations (Wales) Act 2015 and the 7 well-being goals have been considered in the preparation of the RTS2. The RTS2 was developed through a series of consultation events and processes which were open to all interested parties. It is therefore considered that the RTS2 was prepared in accordance with the Equality Act 2010.
3.02	A Well-being Impact Assessment has not been carried out as the decision relates the Council's commitment to inter-authority collaboration; not a specific Council policy or project. The Draft SSRC (Appendix 2) does also not contain any specific proposals or actions. Document implementation will take place by means of other

	mechanisms, for example Planning Committee decision or LDP preparation, which will be subject to the requirements of the Well-being of Future Generations (Wales) Act 2015.
3.03	There is the risk that Denbighshire County Council or Wrexham County Borough Council could rely on Flintshire to offset any mineral supply shortages in their administrative areas, and the SSRC becomes a material planning consideration when determining planning applications concerning any quarry in Flintshire. However, PPW (Edition 11), paragraph 5.14.16, puts the duty on local planning authorities to *"agree a joint approach with neighbouring authorities"* where the environmental constraints are too important or the availability of a workable mineral resource is too limited to enable an individual landbank policy to be applied.

4.00	CONSULTATIONS REQUIRED/CARRIED OUT
4.01	On 8th April, 2021 Planning Strategy Group endorsed the amended draft SSRC (Version 3, April 2021 – Appendix 2) and Cabinet approved the previous version (Appendix 1) of the SSRC on 22nd September 2020.
4.02	Consultation has been taking place with the partner authorities of Denbighshire County Council and Wrexham County Borough Council with various Member groups in order to approve the draft SSRC (Appendix 2).

5.00	APPENDICES
5.01	Appendix 1 - Draft Statement of Sub-Regional Collaboration for the North East Wales Sub-region (Version 1: July 2020) Appendix 2 - Draft Statement of Sub-Regional Collaboration for the North East Wales Sub-region (Version 3: April 2021)

6.00	LIST OF ACCESSIBLE BACKGROUND DOCUMENTS
6.01	Report to Cabinet, Tuesday, 22nd September 2020 (para 1.17) https://committeemeetings.flintshire.gov.uk/documents/g4736/Public%20reports%20pack%2022nd-Sep-2020%2009.30%20Cabinet.pdf?T=10&LLL=0 Regional Technical Statement (RTS) Second Review: http://www.swrawp-wales.org.uk/Html/RTS%202nd%20Review%20-%20Main%20Document%20-%20CONSULTATION%20version%20(English).pdf Planning Policy Wales Edition 11: https://gov.wales/sites/default/files/publications/2021-02/planning-policy-wales-edition-11_0.pdf

7.00	**CONTACT OFFICER DETAILS**
7.01	**Contact Officer:** Hannah Parish, Senior Planning Officer **Telephone:** 01352 703253 **E-mail:** hannah.parish@flintshire.gov.uk

8.00	**GLOSSARY OF TERMS**
8.01	**Aggregate:** Crushed rock, natural sand and gravel or artificial granular material that is used in construction, often in conjunction with a suitable binding agent such as bitumen or cement. **Apportionment:** The rate for which the mineral planning system requires provision to be made, in Development Plans, for the supply of aggregates from a given area or region. This may be expressed either in terms of millions of tonnes over a specified period, and/or as an averaged annualised apportionment' in millions of tonnes per year. **Examination:** This is the formal examination in public of the LDP to test the soundness of the plan which will be presided over by an independently appointed Planning Inspector. **Landbank (of primary aggregate reserves):** In general, a landbank is a stock of planning permissions for the winning and working of minerals within a specified area, expressed both in millions of tonnes and in terms of the number of years' supply which they represent. The latter is usually calculated on the basis of recent rates of production. **LDP:** Local Development Plan guides development within the County and sets out the long term future for the County and outlines how we'll ensure that growth is delivered in the right places **Material planning consideration:** Factors to be taken into account when determining planning applications, which fairly and reasonably relate to the proposal and which are planning issues such as social, economic and environmental. **Plan period:** The Plan (of the LDP) covers a 15 year period commencing on 01/04/15 and ending on 31/03/2030. **Planning application:** An application submitted to the LPA for permission to carry out development accompanied by a fee (where necessary). **Planning Strategy Group:** A sub group of the Council's Planning Committee that acts as a steering group guiding the progress of the production of the LDP. This is not a public committee and has no power to make direct decisions over the content of the LDP, but it makes recommendations to the Cabinet on the plan.

Primary Aggregates: Aggregates sourced directly from naturally occurring geological materials as a primary product (as distinct from secondary aggregates, including excavation wastes, produced as a by-product from the extraction or processing of geological materials for other primary purposes).

Regional Technical Statement: A technical statement prepared by the Regional Aggregate Working Parties for North and South Wales and reviewed every five years to ensure that an adequate supply of primary aggregate can be maintained throughout the Plan Period of the LDP.

Regional Technical Statement Second Review (RTS2): RTS2 was endorsed by the Welsh Minister on 24th March 2021. This Review introduces a requirement for all LPAs within the sub-region to agree a Sub-Regional Statement of Collaboration, and for this to be approved by the RAWP, prior to the Examination of any individual LDP within that area.

A Statement of Sub-Regional Collaboration for North East Wales:
The approach to meeting the sub-regional need for aggregate minerals through the Local Development Plan

1.   Introduction

1.1   This Statement of Sub-Regional Collaboration (SSRC) has been prepared in collaboration between Denbighshire County Council, Flintshire County Council and Wrexham County Borough Council to inform the Examination in Public (EiP) of the Deposit Flintshire Local Development Plan (LDP), and future reviews of Denbighshire and Wrexham LDP's.

1.2   This statement concerns the policy approach proposed under Strategic Policy STR16: Strategic Planning for Minerals[1] and Policy EN25: Sustainable Supply of Minerals[2]. These policies were drafted to meet the needs of aggregate through the Flintshire LDP as identified in the Regional Technical Statement for Aggregates provision North Wales (RTS first review). However, since the publication of the Deposit Draft Flintshire LDP, in accordance with Minerals Technical Advice Note 1: Aggregates, the RTS has been reviewed and a consultation draft of its second review (RTS 2) has been published.

1.3   The figures originally quoted in Policy STR16 for the allocation requirements for aggregate minerals are derived from the RTS first review. The allocations set out in Policy EN25 are proposed to deliver the apportionment figures of the RTS first review. RTS2 has now increased the apportionment for the future provision of land-won primary aggregate in Flintshire for both crushed rock and sand and gravel. The apportionment of sand and gravel has increased the allocation required from 1.4 million tonnes to at least 3.543 million tonnes. In relation to crushed rock, the requirement has increased from 3.84 million tonnes to at least 35.928 million tonnes. Flintshire now need to demonstrate how this increased apportionment will be met throughout the Plan period.

1.4   Where any individual authority is unable to meet their own provision, the RTS2 has also introduced a new requirement for all Local Planning Authorities (LPAs) to agree Statements of Sub-Regional Collaboration (SSRCs) in respect of their contributions to the future provision of land-won primary aggregates. SSRCs are required to be prepared, collaboratively, by all constituent LPAs within each RTS sub-region (as defined by the RTS 2nd Review) as part of the evidence base needed to support each Local Development Plan (LDP). This approach to work on an inter-authority collaborative way has been endorsed by all the Policy Member Groups of the North-East Wales Sub-Region.

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[1] https://consult.flintshire.gov.uk/portal/planning/ldp/ldp/ldp?pointId=s15579244024931#section-s15579244024931
[2] https://consult.flintshire.gov.uk/portal/planning/ldp/ldp/ldp?pointId=s15580199690391#section-s15580199690391

1.5   Emerging Policy STR16 of the deposit draft Flintshire LDP provides the Strategic Policy which sets out the approach that has been taken with respect of sustainably managing mineral resources in Flintshire, and the wider region. Policy EN25 provides details of the allocations set out in the plan to demonstrate how a sustainable supply of minerals can be provided for.

1.6   Emerging Policy STR16 of the deposit draft Plan states, under criterion iii, that the required 1.4 million tonnes of sand and gravel and 3.83 million tonnes of crushed rock will be sustainably managed through contributing towards the regional need in collaboration with Wrexham County Council. Emerging Policy EN25 proposes allocations to extend to four existing quarries that would yield 2.3 million tonnes of sand and gravel and 24 million tonnes of crushed rock which would have been more than sufficient to meet the requirements of the RTS first review. It has now been acknowledged by Officers that this figure quoted in Policy STR16 is now out of date with the publication of the RTS2.

1.7   As part of the Council's response to the consultation on the Deposit Draft Flintshire Local Development Plan, it is suggested that the Council would have no objection to change the wording of point iii of Policy STR16 to allow for changes of apportionment figures and allocation requirements in future subsequent reviews of the RTS. It has been suggested that the wording would be amended; subject to the agreement by the Inspector to:
iii. Flintshire will contribute to the regional supply of minerals in collaboration with Denbighshire and Wrexham County Borough Councils to accord with the apportionment figures contained in the published Regional Technical Statement."

2.   The Supply of Sand and Gravel

2.1   Emerging Policy STR16 of the draft Deposit Flintshire LDP states that
"Flintshire's important mineral resources will be sustainably managed by: iii. Contributing towards the regional supply of mineral through the allocation of 1.4 million tonnes of sand and gravel."

2.2   A number of sites were proposed for inclusion in the Flintshire LDP when Flintshire called for further Candidate Sites. Two of which are proposed as allocation within the Deposit Flintshire LDP in Policy EN25: Breedon Southern Limited's Ddol Uchaf Quarry that would yield 1.4 million tonnes, and Breedon's Fron Haul Quarry that would yield 0.9 million tonnes of sand and gravel. A summary of the material planning considerations associated with the two sites has been included within the Minerals Background Paper for Flintshire to assist the Inspectors in understanding the constraints associated with the sites and to provide certainty as to their deliverability.

2.3   The draft RTS2 has now increased the apportionment for the future provision of land-won primary aggregate for sand and gravel within Flintshire.   The Flintshire apportionment of sand and gravel has increased the allocation required from at least 1.4 million tonnes to at least 3.543 million tonnes.

2.4   The sand and gravel allocations proposed in the emerging Policy EN25 of the Flintshire deposit draft LDP amount to 2.3 million tonnes. This would leave a shortfall of at least 1.243 million tonnes to be accounted for throughout the plan period. Whilst the North Wales Minerals and Waste Planning Service are in discussions with mineral operators to establish if other sites can be identified in the County which would yield sufficient sand and gravel to meet the required apportionment, the shortfall is so small it would not warrant the investment required for the opening of a new quarry site. Therefore, it is proposed to work in collaboration with our partner authorities in the north east sub-region; Denbighshire County Council and Wrexham Borough Council to meet the apportionment shortfall sub-regionally in identifying either a new green-field site, or an extension of an existing sand and gravel site.

2.5   The draft RTS 2 states that new allocations totalling at least 1.565 million tonnes will need to be identified within the Wrexham area. Again, this amount is too small to warrant the investment required for the opening of a new quarry. However, the North Wales Minerals and Shared Planning Service are also in discussions with Breedon Southern Limited with regards to a potential extension to their 'Borras' Quarry, and also another quarry operator with regards to the establishment of a new site within Wrexham to meet the shortfalls identified for Flintshire and Wrexham and to work collaboratively. Should there be unconstrained and economically viable sand and gravel resources available adjacent to Borras Quarry which would deliver the apportionment requirements of the RTS2 for both Flintshire and Wrexham, it would be more sustainable in environmental and economic terms to extend an existing site, rather than develop a new green-field site.

2.6   The draft RTS 2 does not require Denbighshire to make future provision for land won sand and gravel. Although Denbighshire has a zero apportionment for sand and gravel, and no existing permitted reserves within the County, there are potential resources within the County boundary; particularly within the Clwyd Valley between Denbigh and Ruthin. Some however, fall within the Bryniau Clwyd Area of Outstanding Natural Beauty (AONB), but others do not. It may be possible for these unconstrained areas to be worked in the future, as alternatives to the deposits in Flintshire, should that become necessary.

2.7   Therefore, the sub-regional apportionment figures set out in the RTS2 for Flintshire and Wrexham will be met by working collaboratively. In relation to the unconstrained sand and gravel resource in Denbighshire, this would be safeguarded through the Minerals Safeguarding areas identified on the Constraints Map of the Denbighshire LDP for and safeguarded for future requirements. Agreement of this shared arrangement has also been sought by the North Wales Regional Aggregate Working Party (RAWP) and confirmation of this agreement will be provided prior to Examination of the Flintshire LDP.

3.   The Supply of Crushed Rock

3.1   As part of the Wrexham LDP process, Flintshire County Council and Wrexham County Borough Council agreed to work collaboratively in order to meet the crushed rock apportionment for Wrexham as the crushed rock resource is heavily constrained. At the Wrexham Planning Policy Panel on 17 November 2015, Members agreed to a collaborative approach with Flintshire to meet the need for additional crushed rock through the LDP at the Preferred Strategy stage. This has emerged as Strategic Policy STR16 as detailed above. Similarly, Flintshire's Planning Strategy Group on 8 October 2015 and 18 April 2019 endorsed this approach.   Demonstrating that the sub-region has a history of inter-authority collaboration in meeting the needs for aggregate minerals.

3.2   This approach has been published in the Flintshire Preferred Strategy and Emerging Policy STR16: Strategic Planning for Minerals, which demonstrates its commitment to making provision in this way. Emerging Policy STR16 states that *"Flintshire's important mineral resources will be sustainably managed by: iii. Contributing towards the regional supply of mineral through the allocation of… 3.84 million tonnes of crushed rock through the extension to existing quarries, in collaboration with Wrexham County Borough Council."*

3.3   A number of sites were proposed for inclusion in the Flintshire LDP when Flintshire called for further Candidate Sites. Two of which are proposed as allocation within the Deposit Flintshire LDP in Policy EN25: Cemex's Pant Y Pwll Dŵr Quarry in Halkyn that would yield 13 million tonnes, and Tarmac's Hendre Quarry that would yield 11 million tonnes of crushed rock. A summary of the material planning considerations associated with the two sites has been included within the Minerals Background Paper to assist the Inspectors in understanding the constraints associated with the sites and to provide certainty as to their deliverability.

3.4   Furthermore, Tarmac has indicated that they will be submitting a planning application for the deepening and a lateral extension of their Hendre Quarry. The submission of the planning application has been delayed due to the Covid-10 pandemic. However, it is understood that the submission will be prior to the adoption of the Flintshire LDP. It is considered that there is sufficient policy framework within the Flintshire UDP for a determination of an extension of a quarry and policy support in the Flintshire UDP for such an extension.

3.5   Flintshire's apportionment of crushed rock requirement within the draft RTS2 has increased from at least 3.84 million tonnes to at least 35.928 million tonnes. It is acknowledged that these are substantial increases of required future crushed rock provision in comparison with the requirements set out in the RTS First Review. Amongst other things, the figures reflect the resurgent importance of Flintshire in exporting limestone aggregate to the North West of

England. The crushed rock allocations proposed in the emerging Policy EN25 of the Flintshire's deposit draft LDP detailed above, amount to a considerable 24 million tonnes. However, this would leave a shortfall of at least 12 million tonnes to be accounted for throughout the plan period. Whilst the North Wales Minerals and Waste Planning Service are in discussions with mineral operators to establish if other sites can be identified in the County which would yield sufficient crushed rock to meet the required apportionment, this may still not be sufficient. Therefore, it is proposed to work in collaboration with Denbighshire County Council in order to meet the shortfall.

3.6   As such, the total allocations required for in Flintshire have however been minimised by increasing the sub-regional contributions from neighbouring Denbighshire, so as to utilise the existing permitted reserves in Denbighshire. Within Denbighshire there are a surplus of existing permitted crushed rock reserves. There are a number of mothballed sites within Denbighshire which has resulted in a landbank of 25.2 years. Therefore, no further allocations for crushed rock are required to be identified within the Denbighshire LDP review. The draft RTS 2 states that *"in the longer term, however, it may become necessary for Denbighshire to take on a greater share of crushed rock production within the sub-region than is presently the case, and there would be merits in collaborative working between all three Local Planning Authorities within the north east Wales sub-region."*

3.7   This Statement of Sub-Regional Collaboration confirms the intent for Denbighshire and Flintshire to take a collaborative approach to meeting the sub-regional needs of crushed rock.

3.8   *Denbigh Quarry*
3.8.1   The North Wales Mineral and Waste Planning Service, are in discussions with Breedon Southern Limited with regards to a lateral extension of the Graig/ Denbigh Quarry within Denbighshire. This is proposed to yield an additional 5.4 million tonnes of crushed rock. The submission of the planning application for the extension to the quarry has been postponed due to the Covid-19 pandemic. However, the company has shown a commitment to making this planning submission and submitted a request for a Scoping Opinion for the proposal and hosted a public consultation event in December 2019. The local community are therefore aware of this project which will be submitted for planning approval. Should planning permission be granted, this additional 5.4 million tonnes would be used to off-set the shortfall of apportionment required to be made by Flintshire, thus contributing to the Sub-Regional apportionment. Agreement of this shared arrangement has been sought by the North Wales Regional Aggregate Working Party (RAWP). Confirmation of this agreement by the North Wales RAWP will be provided prior to Examination of the Flintshire LDP.

3.8.2   In terms of providing certainty for deliverability of an extension to Denbigh Quarry, the resource located to the west is largely unconstrained. It is considered to be more sustainable in environmental, and economic terms to extend an existing site, rather than develop a new green-field site. There is a Committee resolution to extend the life of the current extant planning permission consents extraction of mineral until 31 August 2028 subject to the signing of a deed of variation of the existing section 106 agreement.

3.8.3   The permitted quarry site comprises approximately 28 hectares of land and the proposed extension area is approximately 5 hectares in extent. To the north, west and south the contiguous land is rural, predominantly agricultural fields and woodland comprising pasture and a mix of ancient and more recent woodland. Craig Mawr Wood to the north of the proposed extension site is a Site of Special Scientific Interest (SSSI) and another SSSI (Graig Quarry) is situated 150m to the southeast of the proposed extension area. Further to the south, at a distance of approximately 250m from the southern boundary of the application site is the northern boundary of the town of Denbigh. The eastern boundary of the proposed extension is the existing quarry which is, itself, bounded on the east by Graig Road, with the Colomendy Industrial Estate further to the east.

3.8.4   The existing quarry is accessed off Graig Road via a purpose-built access road that is owned by the applicant Company and all access to the extension area would be via the existing site. Use of this access is exclusive to Breedon Southern Limited and dedicated to its operations at Denbigh quarry.

3.8.5   The proposed extension area consists of agricultural fields in arable use to the west of the existing working area and to the south of the Crest Mawr woodland. The surrounding area comprises pasture and arable fields.

3.8.6   The proposed extension could supply up to 5.4 million tonnes of limestone suitable for processing into aggregate products as a continuation of the Company's existing business. At existing rates of output this would extend the life of the quarry by approximately 27 years. The extant permission for Denbigh Quarry will, again at current rate of sales, result in the site's exhaustion by 2025, within the proposed Plan period.

3.8.7   Due to its location, it is considered that Denbigh Quarry has a key strategic role in limestone product supply. The quarry also produces aggregate to meet a local need and the production of agricultural lime which also meets a local need. An extension would realise a further 5.4 million tonnes of the same high quality limestone and would extend the life of the site until approximately 2047 depending on production rates.

3.8.8   The nearest residential property is located more than 200 metres from the quarry boundary, and therefore outside the recommended buffer-zone for

hard rock quarries as stated within MTAN 1. The closest residential dwellings to the proposed extension are located at the northern end of Bryn Seion approximately 250 to the south of the extension application boundary therefore, the proposed extension would not bring the extraction area of the quarry closer to residential properties. The amenity of these and other local properties would be safeguarded through mitigation measures including standoff areas and the use of temporary landscape screening landforms within the application boundary i.e. more than 250m from the edge of these properties.

3.8.9   The existing quarry transport infrastructure and access to the public highway would be used to gain access to the public highway adopting current routing requirements for mineral extracted from the extension area. The existing access road to the Plas Chambres road is specified at condition No.15 of the existing permission as the dedicated access to the site.

3.8.10   The additional reserve of circa 5.4 million tonnes would be exported in HGVs via the existing haul road to the A525/A543 roundabout through the Colomendy Industrial Estate below the current output limit of 400,000 tonnes per annum. As a result, there would be no significant change in terms of vehicular activity associated with the quarry when compared with the current and ongoing situation.

3.8.11   The output rate of the quarry would remain unchanged at 200,000 tonnes per annum. The current consent restricts output at 400,000 tonnes per annum by condition No.4 and therefore the quarry currently operates well below the permitted extraction rate and the proposed output rate should the quarry extend would remain unchanged. There are no operational concerns that have been raised in relation to the local highway network.

3.8.12   There is one public footpath within the application site boundary (footpath ref: 508/6) which helps to connect Denbigh to the northern rural area. At the point where footpath 508/6 departs the development envelope of Denbigh another footpath (508/5) departs in a north westerly direction passing within 50m of the proposed extension. Footpath 508/6 is on the boundary between the existing quarry and the proposed extension running north to south.

3.8.13   Should planning permission be granted, Footpath 508/6 would be required to be diverted from its current position in a south westerly direction, adjacent to the Crest Mawr SSSI and beyond the wood-line, to meet and connect with footpath 508/5. Besides the potential amenity effects on rights of way users (e.g. potential visual, noise and dust, consideration would be given to the need for the permanent diversion of footpath ref: 508/6 and the routing and timescales of this diversion to facilitate the carrying out of mineral extraction and restoration.

3.8.14   In relation to agricultural land classification (ALC), the Predictive ALC Map for Wales notes the site to be Grade 2 and Subgrade 3a that would be lost to the proposed extension.

3.8.15   In relation to archaeological interests associated with the existing quarry site, archaeological investigations, comprising a field survey and desk based research work were undertaken as part of the planning application resulting in the 1992 planning permission. No items of archaeological interest were found. However, further studies would be done as part of a future planning application/ environmental statement for a lateral extension.

3.8.16   In terms of the impact on ecology, nature conservation and habitats, a study would be carried out to identify and evaluate the wildlife value of the extension site that would be part of the environmental statement.

3.8.17   In relation to visual impact, this would be assessed at the planning application stage and a landscape and visual impact assessment would accompany the environmental statement.

3.9   Wrexham County Borough Council are not required to identify any crushed rock sites as the RTS 2 recognises the constraints imposed by the Bryniau Clwyd AONB, therefore, the level of crushed rock provision has been set to zero within the RTS 2. Small areas of crushed rock resources do existing, however, just outside the AONB in the southern-western part of those areas, If any such opportunities arise, these would contribute to the Sub-Regional Apportionment.

3.10   Should planning permission be granted for Denbigh Quarry, it is proposed that the potential reserves yielding 5.4 million tonnes would be used to offset Flintshire's apportionment requirements. Combining the 5.4 million tonnes with the two crushed rock allocations of 24 million tonnes, this would amount to 29.4 million tonnes of provision, thus presenting a shortfall of 6.5 million tonnes of crushed rock to be sought via windfall sites over the Plan period.

3.11   The provision of allocations for 24 million tonnes of crushed rock proposed at the start of the plan process, provides a considerable amount of certainty that these sites would be delivered and progressed to a planning application in the future. Indeed we are certain that a planning application for the extension at Hendre will be submitted prior to the examination of the Flintshire LDP. This approach provides far more certainty for deliverability in the future compared to the plan that shows a preferred area which may not be deemed viable by the minerals industry for future extraction. Furthermore, it is understood that the LDP is only required to demonstrate a 10 year supply of crushed rock at any one time during the plan period which the proposed allocations/extension in Denbigh Quarry would demonstrate. Additional provision will be identified at subsequent reviews of the LDP.

4.   Windfall sites

4.1   As stated above, the North Wales Minerals and Waste service are in discussions with land owners and mineral operators in the Sub-Region to explore the possibilities of further extensions of existing sites, and indeed green-field sites for both sand and gravel, and crushed rock.   These discussions have been hindered by the Covid-19 Pandemic, however, work will continue in the meantime prior to the examination of the Flintshire LDP. Therefore, additional information may be available to append to this Statement of Sub-Regional Collaboration in the future as an addendum to provide additional evidence and certainty in meeting the sub-regional needs for aggregate minerals prior to the examination of the Flintshire LDP.

4.2   Emerging Policy EN26 of the Deposit Flintshire LDP provides criteria against which a proposal would be assessed. Therefore, there is provision within the deposit Flintshire LDP to assess future windfall sites, should they arise prior to the subsequent review of the LDP when additional sites may be identified.

5.   Subsequent Reviews of the RTS

5.1   The RTS is required to be reviewed every five years. Therefore, the apportionment figures set out in the RTS may well fluctuate in the future. Aggregate sales may decline due to the effect of Brexit and Covid-19. Construction levels may decline and result in a downturn in the economy. Therefore, reserves may not be depleted in such a way as predicted in the RTS2. The resultant effect would be that the landbank would rise, and therefore the requirement to provide additional allocations may be reduced.

6.   Conclusion

6.1   With a combination of allocations proposed in emerging Policy EN25 of the Flintshire LDP, coupled with future planning applications for extensions of existing quarries, or new green-field sites throughout the sub-region, along with possible fluctuations of the apportionment figures in subsequent reviews of the RTS, Officers are confident that by working collaboratively at a sub-regional levels, the need for aggregate mineral will be met over the Plan period.

6.2   This Statement has been prepared in collaboration between Denbighshire County Council, Flintshire County Council and Wrexham County Borough Council. The evidence provided in this statement provides sufficient certainty for the Examination in Public of the Flintshire LDP that the apportionment figures for the future provision of land-won primary aggregate in Flintshire for both crushed rock and sand and gravel, as stated in the RTS2 can be provided on a sub-regional level through inter-authority collaboration.

END

Version 1: July 2020

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<u>Draft Statement of Sub-Regional Collaboration</u>

A Statement of Sub-Regional Collaboration for North East Wales 2019-2024:
The approach to meeting the sub-regional need for aggregate minerals

1.   Introduction

1.1   The Regional Technical Statement second review (RTS2) states that where local authorities are unable to meet their individual indicative apportionment for the provision of aggregate minerals, there is a need for all of the local authorities within that sub-region to collaborate, and work co-operatively in order to ensure that the overall sub-regional apportionments are still met, to provide the steady supply of aggregate minerals throughout the sub-region.

1.2   This Statement of Sub-Regional Collaboration (SSRC) has been prepared in collaboration between Denbighshire County Council, Flintshire County Council and Wrexham County Borough Council, and presents the first agreed SSRC for the North-East Wales sub-region for the provision of aggregate minerals.

1.3   This agreed SSRC will be used for the evidence base for LDP policy making with respects to meeting the sub-regional apportionment figure for aggregate minerals, as set out in the Regional Technical Statement (RTS). It will also be used when assessing the need for aggregate minerals in the consideration and determination of planning applications for aggregate development in the sub-region, and used in development management and the decision making process as a material planning consideration with respects to need, and the need for aggregate minerals in the sub-region.

1.4   This first SSRC demonstrates that all constituent parts of the North-East Wales Sub-Region is committed inter-authority collaboration with respects to the provision of aggregate minerals, to provide the sub-regional apportionment of the RTS on a sub-regional basis, to ensure the steady supply of aggregate minerals across the sub-region, and beyond.

1.5   This SSRC provides clarity and confirms that Denbighshire County Council, Flintshire County Council and Wrexham County Borough Council are in agreement that the individual apportionment figures of the North-East Wales authority areas presented in the RTS2 will be considered as a total sub-regional apportionment figure thus agreeing that, whilst the RTS may state that the authority area has an individual apportionment, this will be aggregated and together will be considered as a combined sub-regional apportionment figure.

2   RTS2 apportionment figures

2.1   The RTS2 sets out the required apportionment of crushed rock and sand & gravel for each of the North Wales Local Planning Authority areas for the period 2019 - 2024. After this time it will be subject to another review.

The Supply of Sand and Gravel in the North-East sub region

2.2   The following table presents an extract from Tables A6 of the RTS2 and sets out the apportionment figures of the RTS2 for the North-East Wales sub-region with respects to sand and gravel.

Table A6: Apportionments, Reserves and Allocations for Sand & Gravel in North East Wales

Local Planning Authority	New Annualised Apportionment for sand & gravel (mt)	Total Apportionment Required over 22 years (mt)	Existing Permitted Reserves 2016 (mt)	Minimum Allocation needed	Additional reserves Dormant sites, 2016 (mt)
Denbighshire	0.000	0.000	0.000	**0.000**	0
Flintshire	0.223	4.912	1.369	**3.543**	0.5
Wrexham	0.646	14.217	12.652	**1.565**	0

2.3   At present, according to the RTS2 figures, Flintshire and Wrexham need to make provisions within their LDP or subsequent LDP review for a small amount of sand and gravel in the form allocations or designations such as 'areas of search' or 'preferred area' throughout the plan period. Proposed allocations set out in the deposit draft of the Flintshire LDP amount to 1.4 million tonnes (mt) and therefore, there is a marginal shortfall of 2.143mt to be accounted for over the plan period. Coupled with the apportionment for Wrexham of 1.565 mt, the North-East Wales authorities have agreed to meet this combined sub-regional apportionment collaboratively by way of either an extension of an existing sand and gravel site, or the identification of a new site in the sub-region. This SSRC confirms that the authorities of the North-East Wales sub-region have agreed that any shortfall would considered as a sub-regional apportionment shortfall and this shortfall would be met by either; extensions to existing sand and gravel quarry sites in the sub-region, or a new sand and gravel quarry site within the sub-region. A new site promoted by a landowner or minerals operator provides far more certainty to delivering the sub-regional apportionment as opposed to a blanket 'area of search' or 'preferred area' approach to meeting and delivering the required apportionment.

2.4   Any potential future uplift in apportionment for Denbighshire following a subsequent review of the RTS with respects to sand and gravel may also be met by a new site identified within the North-East Wales sub-region.

The supply of crushed rock in the North-East sub region

2.5   The following table presents an extracts from Tables A7 of the RTS2 and sets out the minimum apportionment figures of the RTS2 for the North-East Wales sub-region with respects to crushed rock.

Table A7: Apportionments, Reserves and Allocations for Crushed Rock in North Wales

Local Planning Authority	New Annualised Apportionment for crushed rock (mt)	Total Apportionment Required over 25 years mt	Existing Permitted Reserves at end of 2016 in mt	Minimum Allocation needed to meet Required Provision	Additional reserved Dormant sites, 2016 (mt)
Denbighshire	0.860	21.500	21.710	**0.000**	0
Flintshire	3.359	83.968	48.040	**35.928**	1.41
Wrexham	0.000	0.000	0.000	**0.000**	0

2.6   At present according to the RTS2 figures, neither Denbighshire nor Wrexham are required to make any crushed rock allocations. The RTS2 recognises that the crushed rock mineral resource present within Wrexham is heavily constrained by the Clwydian Range and Dee Valley AONB where there is a presumption against new mineral development, and has therefore set the crushed rock provision for Wrexham at zero.

2.7   Denbighshire's zero apportionment figure is reflected in the County's large landbank of crushed rock resource which are held in mothballed quarries within the County. However, the RTS2 figures are set from 2016 data and since then, Denbigh Quarry and Graig Quarry have recommenced operation. Furthermore, Burley Hill is set to recommence operations in 2021. As a result, the landbank in Denbighshire will reduce, and it is likely that in the next RTS review, Denbighshire will be required to provide crushed rock allocations in the LDP.

2.8   Flintshire is required to provide at least 36 mt of crushed rock. The deposit Flintshire LDP was drafted using RTS1 figures. The crushed rock allocations proposed in emerging Policy EN25 of the Flintshire's deposit draft LDP amount to 24 mt that would be derived from extensions from two existing quarries; Cemex's

'Pant y Pwll Dŵr' Quarry and Tarmac's 'Hendre' Quarry. This would have been more than sufficient to meet the apportionment of the RTS1 which was at least 3.84 mt. However, now there is a shortfall of at least 12 mt which Flintshire now need to demonstrate at examination how this will be met though the LDP, throughout the plan period.

2.9   The proposed allocation for the extension at Hendre Quarry presented in EN25.1 of the draft Flintshire LDP is for 11 mt. However, since the submission of the allocation, a planning application for this extension has now been submitted and the proposed extension proposed to yield an additional 8.866 mt in addition to that of the proposed allocation. The application proposes an extension of 19.866 mt. Therefore, should planning permission be granted, this extension at Hendre Quarry would contribute significantly to the County's landbank and apportionment figure. Should planning permission be granted, the apportionment shortfall for Flintshire would be reduced to just 3.062 mt.

2.10   This SSRC confirms that the authorities of the North-East Wales sub-region have agreed that any shortfall of crushed rock would be considered as a sub-regional apportionment shortfall, and this shortfall would be met by either; extensions to existing crushed rock quarries in the sub-region, or a new crushed rock quarry site also within the sub-region. A new site promoted by a landowner or minerals operator provides far more certainty to delivering the sub-regional apportionment as opposed to a blanket 'area of search' or 'preferred area' approach proposed in an LDP.

3   Windfall sites

3.1   The North Wales Minerals and Waste service are in discussions with land owners and mineral operators in the sub-region to explore the possibilities of further extensions of existing sites, and indeed new green-field sites for both potential sand and gravel, and crushed rock quarry sites which could contribute to meeting the sub-regional apportionment figure.

3.2   Emerging Policy EN26 of the Deposit Flintshire LDP provides criteria against which a proposal would be assessed. Therefore, there is provision within the deposit Flintshire LDP to assess future windfall sites, should they arise prior to the subsequent review of the LDP when additional sites may be identified.

3.3   Policy PSE17 of the Denbighshire LDP provides criteria in which minerals development can be assessed subject to meeting a demonstrable need. Policy MW3 of the emerging Wrexham LDP also provides criteria in which minerals development can be assessed, should windfall sites be submitted in the form of planning applications. Therefore, it is considered that there is a sound policy mechanism to consider windfall sites in the adopted and emerging development

plans of the North-East Wales sub-region, should they be submitted for consideration prior to the review of the LDPs on the sub-region.

3.4   This agreed SSRC can therefore be used when assessing the need for aggregate minerals in the North-East Wales sub-region in the consideration and determination of planning applications for aggregate development in the sub-region. It can be used in development management and the decision making process as a material planning consideration with respects to the sub-regional need, as opposed to individual authority apportionments.

4   Subsequent Reviews of the RTS and the SSRC

4.1   Every five years the RTS is reviewed and the apportionment figure will fluctuate depending on aggregate sales and projected need, taking into account the existing permitted reserves and the authority areas landbank. As the permitted reserves get worked, the landbank will decrease, which will have a knock on effect on the projected apportionment figure for the next RTS review.

4.2   Economic factors play a large role in the demand for aggregate minerals and the effects of Brexit and the Covid-19 pandemic are unknown. Construction levels may decline and result in a downturn in the economy. Large infrastructure projects such as Wylfa B is no longer being progressed by Horizon. However HS2 is now being developed which will have a significant impact on the aggregate mineral reserves within the sub-region. All of these factors are unknown and difficult to predict. However, the next RTS review will highlight these changes, and the planning system will respond accordingly in the subsequent reviews of the LDPs.

4.3   The SSRC for the North East sub-region will be reviewed accordingly, and when required following the publication of the RTS review, and prior to any local authority within the North-East Wales Sub-Region requiring a revised SSRC for their evidence base in their subsequent LDP reviews.

5   Conclusion

5.1   With a combination of allocations proposed in emerging Policy EN25 of the Flintshire LDP, coupled with future planning applications for extensions of existing quarries, or new green-field sites throughout the sub-region, along with possible fluctuations of the apportionment figures in subsequent reviews of the RTS, Officers are confident that by working collaboratively at a sub-regional levels, the need for aggregate mineral will be met over the Plan period.

5.2   This Statement has been prepared in collaboration between Denbighshire County Council, Flintshire County Council and Wrexham County Borough Council. The evidence provided in this statement provides sufficient certainty for the

Examination in Public of the Flintshire LDP that the apportionment figures for the future provision of land-won primary aggregate in Flintshire for both crushed rock and sand and gravel, as stated in the RTS2 can be provided on a sub-regional level through inter-authority collaboration and co-operation.

5.3   This first SSRC demonstrates that all constituent parts of the North-East Wales Sub-Region is committed inter-authority collaboration with respects to the provision of aggregate minerals, to provide the sub-regional apportionment of the RTS on a sub-regional basis, to ensure the steady supply of aggregate minerals across the sub-region, and beyond.

5.4   The North Wales Minerals and Waste Shared Planning Service are committed to continue to work with the industry and land owners within the sub-region to identify new sites or extensions to existing quarry sites in order to meet the sub-regional apportionment figures over the respective LDP plan periods.

END
Version 3: April 2021

EXERCISE OF DELEGATED POWERS - DECISIONS TAKEN
REPORTED TO CABINET – 18.05.21

Housing and Assets

- **Community Asset Transfer, Former Llanfynydd C.P. School Playing Field, Llanfynydd**
  The transfer of former Llanfynydd C.P. Schools Playing Field, Llanfynydd.

- **Bagillt Bowling Green, Highfield Road, Bagillt**
  To formally declare surplus to requirements the premises known as Bagillt Bowling Green, Highfield Road, Bagillt.

- **Former Pavilion, Fron Park Road, Holywell (next to tennis courts)**
  To formally declare surplus to requirements the premises known as Former Pavilion, Fron Park Road, Holywell (next to tennis courts).

- **New Brighton Community Centre, Moel Fammau Road, New Brighton**
  To formally declare surplus to requirements the premises known as New Brighton Community Centre, Moel Fammau Road, New Brighton in order to transfer the asset as a Community Asset Transfer (CAT).

- **Housing Benefit Overpayment**
  Request to write off Housing Benefit Overpayment of £10,901.96.

- **Council Rent – Application to Write Off Tenancy Arrears**
  Financial Procedure Rules (section 5.2) stipulates that individual bad and irrecoverable debts in excess of £5,000 are considered for write off in conjunction with the relevant Cabinet Member.

  The decision to write off is in respect of one tenant who is subject to a Debt Relief Order (DRO). Rent arrears of £6,210.08 are included in the DRO which are now irrecoverable as a result of the award of the DRO.

- **Business Rates Write Offs**
  Financial Procedure Rules (section 9.6 – Income and Expenditure) stipulate that any individual debt between the values of £5,000 and £25,000 shall be reported to the Corporate Finance Manager/Section 151 Officer for consideration to write off, in conjunction with the Cabinet Member for Corporate Management and Assets.

  The schedule attached to the report, which was summarised by the category of write off, involve two Business Rate accounts totalling £33,931.02 where the overall debt for the company is greater than £5,000. The write off of these debts is recommended as the companies are either no longer trading or subject to liquidation.

Education and Youth

- **Local Authority Appointed School Governors**
  Appointment of Local Authority Governor(s) representatives on school governing bodies in accordance with The Government of Maintained Schools (Wales) Regulations 2005.

Copies of the Delegated Powers reports are retained by the Team Leader – Committee Services and available to view on request by Members.

- **Local Authority Appointed School Governors**

**FLINTSHIRE COUNTY COUNCIL FORWARD WORK PROGRAMME ITEMS
COUNCIL, CABINET, AUDIT AND GOVERNANCE & SCRUTINY
1 May 2021 TO 31 October 2021**

COMMITTEE	MEETING DATE	CHIEF OFFICER PORTFOLIO	AGENDA ITEM & PURPOSE OF REPORT	REPORT TYPE (Strategic or Operational) *(Cabinet only)*	PORTFOLIO *(Cabinet only)*
May					
Environment & Economy Overview & Scrutiny Committee	12/05/21	Overview and Scrutiny	**Forward Work Programme and Action Tracking (Env &E)** To consider the Forward Work Programme of the Environment & Economy Overview & Scrutiny Committee and to inform the Committee of progress against actions from previous meetings.	Operational	

COMMITTEE	MEETING DATE	CHIEF OFFICER PORTFOLIO	AGENDA ITEM & PURPOSE OF REPORT	REPORT TYPE (Strategic or Operational) *(Cabinet only)*	PORTFOLIO *(Cabinet only)*
Environment & Economy Overview & Scrutiny Committee	12/05/21	Planning, Environment and Economy	**Access Team Performance 2019/20 and 2020/21** To inform members of progress of the Access Team over the last two years and highlight their performance in managing and maintaining the network and developing access opportunities for health and wellbeing and outdoor recreation.	Operational	Cabinet Member for Economic Development
Environment & Economy Overview & Scrutiny Committee	12/05/21	Planning, Environment and Economy	**Ash Dieback surveys update** To receive a progress report	Operational	
Environment & Economy Overview & Scrutiny Committee	12/05/21	Planning, Environment and Economy	**Town centre regeneration** To update members on the current challenges facing town centres and to set out regional and local responses being put in place.	Operational	Cabinet Member for Planning and Public Protection

COMMITTEE	MEETING DATE	CHIEF OFFICER PORTFOLIO	AGENDA ITEM & PURPOSE OF REPORT	REPORT TYPE (Strategic or Operational) *(Cabinet only)*	PORTFOLIO *(Cabinet only)*
Environment & Economy Overview & Scrutiny Committee	12/05/21	Streetscene and Transportation	**Highway Asset Management Plan** To receive an update on how Flintshire County Council manages the maintenance of its highways to fulfil its statutory obligations.	Operational	Deputy Leader of the Council and Cabinet Member for Streetscene and Countryside
Environment & Economy Overview & Scrutiny Committee	12/05/21	Streetscene and Transportation	**Forthcoming Active Travel Consultation Process** To advise Scrutiny of the upcoming public consultation on the Council's Active Travel aspirations	Operational	Deputy Leader of the Council and Cabinet Member for Streetscene and Countryside
Cabinet	18/05/21	Planning, Environment and Economy	**Town Centre Regeneration** To provide a review of the major economic challenges facing small towns and an update on the work undertaken so far to deliver the strategic approach to regenerating town centres.	Strategic	Cabinet Member for Economic Development

COMMITTEE	MEETING DATE	CHIEF OFFICER PORTFOLIO	AGENDA ITEM & PURPOSE OF REPORT	REPORT TYPE (Strategic or Operational) *(Cabinet only)*	PORTFOLIO *(Cabinet only)*
Cabinet	18/05/21	Housing and Assets	**Approval of Costs for New Housing Scheme at Park Lane, Holywell** To approve the development of four new Social Rent homes at Park Lane, Holywell.	Strategic	Cabinet Member for Housing
Cabinet	18/05/21	Social Services	**Arosfa Update** To provide details of the new service model and the difference it will make for children and young people.	Operational	Cabinet Member for Social Services
Cabinet	18/05/21	Chief Executive's	**Council Plan 2021/22** To seek approval of the Council Plan 2021/22 Part 1 and Part 2 ready for adoption by County Council in June.	Strategic	Cabinet Member for Corporate Management and Assets
Cabinet	18/05/21	Planning, Environment and Economy	**Inter authority Collaboration to Manage the Supply of Aggregate Minerals in the North East Wales Sub-Region** To seek approval of the amended version of the North East Wales Statement of Sub-Regional Collaboration for the Planning of Aggregate Minerals Document.	Strategic	Cabinet Member for Planning and Public Protection

COMMITTEE	MEETING DATE	CHIEF OFFICER PORTFOLIO	AGENDA ITEM & PURPOSE OF REPORT	REPORT TYPE (Strategic or Operational) *(Cabinet only)*	PORTFOLIO *(Cabinet only)*
Cabinet	18/05/21	Streetscene and Transportation	**Car Parking Charges** To seek approval to reintroduce car parking charges in Talacre and introduce a charging structure to the new Park and Ride car park on Deeside Industrial Park.	Operational	Deputy Leader of the Council and Cabinet Member for Streetscene and Countryside
Cabinet	18/05/21	Education and Youth	**Welsh Government Additional Schools Capital Repair and Maintenance Funding Grant** To consider the additional proposed Capital repair and Maintenance programme for Schools 2021/22 financial year enabled by additional Welsh Government funding.	Operational	Cabinet Member for Corporate Management and Assets, Leader of the Council and Cabinet Member for Education
Cabinet	18/05/21	Streetscene and Transportation	**Highways Asset Management Plan** To seek approval of the refreshed Highway Asset Management Plan (HAMP).	Operational	Deputy Leader of the Council and Cabinet Member for Streetscene and Countryside

COMMITTEE	MEETING DATE	CHIEF OFFICER PORTFOLIO	AGENDA ITEM & PURPOSE OF REPORT	REPORT TYPE (Strategic or Operational) *(Cabinet only)*	PORTFOLIO *(Cabinet only)*
Community, Housing & Assets Overview & Scrutiny Committee	19/05/21	Overview and Scrutiny	**Forward Work Programme and Action Tracking** To consider the Forward Work Programme of the Community Housing & Assets Overview & Scrutiny Committee and to inform the Committee of progress against actions from previous meetings.	Operational	
Community, Housing & Assets Overview & Scrutiny Committee	19/05/21	Housing and Assets	**NEWydd Cleaning and Catering** To provide an update on the impact the emergency situation has had on the Business Plan for NEWydd Cleaning and Catering Services.	Operational	Cabinet Member for Corporate Management and Assets
Community, Housing & Assets Overview & Scrutiny Committee	19/05/21	Housing and Assets	**Commencement of the Socio-economic Duty** To update Overview & Scrutiny of our preparedness for the commencement of the socio-economic duty.	Operational	Cabinet Member for Corporate Management and Assets

COMMITTEE	MEETING DATE	CHIEF OFFICER PORTFOLIO	AGENDA ITEM & PURPOSE OF REPORT	REPORT TYPE (Strategic or Operational) *(Cabinet only)*	PORTFOLIO *(Cabinet only)*
Flintshire County Council	25/05/21	Governance	**Constitutional Issues including Committees** To approve the constitutional arrangements for the Council for the forthcoming year.		
Flintshire County Council	25/05/21	Governance	**Schedule of Meetings 2021/22** To approve the draft schedule of meetings for 2021/22.		
Flintshire County Council	25/05/21	Chief Executive's	**Council Plan 2021/22** To adopt the Council Plan 2021/22 Part 1 and to approve Part 2.		
Social & Health Care Overview & Scrutiny Committee	27/05/21	Social Services	**North Wales Adoption Service Update** To receive a progress report.	Operational	Cabinet Member for Social Services

COMMITTEE	MEETING DATE	CHIEF OFFICER PORTFOLIO	AGENDA ITEM & PURPOSE OF REPORT	REPORT TYPE (Strategic or Operational) *(Cabinet only)*	PORTFOLIO *(Cabinet only)*
Social & Health Care Overview & Scrutiny Committee	27/05/21	Social Services	**Welsh Government White Paper Consultation – Rebalancing Care and Support** The Consultation document sought views on proposals to introduce new legislation to improve social care arrangements and strengthen partnership working to achieve the vision set out in the Social Services and Well-being (Wales) Act 2014 for people who need care and support and carers who need support.	Operational	Cabinet Member for Social Services
Social & Health Care Overview & Scrutiny Committee	27/05/21	Social Services	**Directors Annual Report** To consider the draft report prior to consideration at Cabinet.	Operational	Cabinet Member for Social Services
Social & Health Care Overview & Scrutiny Committee	27/05/21	Overview and Scrutiny	**Forward Work Programme and Action Tracking** To consider the Forward Work Programme of the Social & Health Care Overview & Scrutiny Committee and to inform the Committee of progress against actions from previous meetings.	Operational	

COMMITTEE	MEETING DATE	CHIEF OFFICER PORTFOLIO	AGENDA ITEM & PURPOSE OF REPORT	REPORT TYPE (Strategic or Operational) (Cabinet only)	PORTFOLIO (Cabinet only)
June					
Governance and Audit Committee	2/06/21	Finance	**Certification of Grants and Returns 2019/20** To inform Members of the grant claim certification by Audit Wales for the year ended 31 March 2020.	Operational	Cabinet Member for Finance
Governance and Audit Committee	2/06/21	Governance	**Internal Audit Annual Report** To inform members of the outcome of all audit work carried out during 2020/21 and to give the annual Internal Audit opinion on the standard of internal control, risk management and governance within the Council.	All Report Types	Cabinet Member for Corporate Management and Assets
Governance and Audit Committee	2/06/21	Governance	**Annual Governance Statement 2020/21** To endorse the Annual Governance Statement 2020/21 to be attached to the Statement of Accounts for adoption.	All Report Types	Cabinet Member for Corporate Management and Assets

COMMITTEE	MEETING DATE	CHIEF OFFICER PORTFOLIO	AGENDA ITEM & PURPOSE OF REPORT	REPORT TYPE (Strategic or Operational) *(Cabinet only)*	PORTFOLIO *(Cabinet only)*
Governance and Audit Committee	2/06/21	Governance	**Internal Audit Progress Report** To present to the Committee an update on the progress of the Internal Audit Department.	All Report Types	
Governance and Audit Committee	2/06/21	Governance	**Audit Committee Action Tracking** To inform the Committee of the actions resulting from points raised at previous Audit Committee meetings.	All Report Types	
Governance and Audit Committee	2/06/21	Governance	**Forward Work Programme** To consider the Forward Work Programme of the Internal Audit Department.	All Report Types	
Environment & Economy Overview & Scrutiny Committee	8/06/21	Overview and Scrutiny	**Forward Work Programme and Action Tracking** To consider the Forward Work Programme of the Environment & Economy Overview & Scrutiny Committee and to inform the Committee of progress against actions from previous meetings.	Operational	

COMMITTEE	MEETING DATE	CHIEF OFFICER PORTFOLIO	AGENDA ITEM & PURPOSE OF REPORT	REPORT TYPE (Strategic or Operational) (Cabinet only)	PORTFOLIO (Cabinet only)
Environment & Economy Overview & Scrutiny Committee	8/06/21	Overview and Scrutiny	**Year-end Performance Indicators for Recovery, Portfolio and Public Accountability Measures** To review the levels of progress in the achievement of activities, performance levels and current risk levels as identified in the Council Plan.	Operational	Deputy Leader of the Council and Cabinet Member for Streetscene and Countryside
Environment & Economy Overview & Scrutiny Committee	8/06/21	Chief Executive's	**Commencement of the Socioeconomic Duty** To update Overview and Scrutiny of our preparedness for the commencement of the socio-economic duty	Operational	Cabinet Member for Corporate Management and Assets
Corporate Resources Overview & Scrutiny Committee	10/06/21	Overview and Scrutiny	**Forward Work Programme** To consider the Forward Work Programme of the Corporate Resources Overview & Scrutiny Committee.	Operational	
Corporate Resources Overview & Scrutiny Committee	10/06/21	Finance	**Capital Programme Monitoring 2020/21 (Outturn)** To present the Outturn capital programme information for 2020/21	Operational	Cabinet Member for Finance

COMMITTEE	MEETING DATE	CHIEF OFFICER PORTFOLIO	AGENDA ITEM & PURPOSE OF REPORT	REPORT TYPE (Strategic or Operational) *(Cabinet only)*	PORTFOLIO *(Cabinet only)*
Corporate Resources Overview & Scrutiny Committee	10/06/21	Finance	**Revenue Budget Monitoring 202021 Month 4 and Capital Programme Monitoring 2020/21 (Month 12)** The purpose of this report is to provide Members with the Revenue Budget Monitoring 2020/21 (Month 4) Report and the Capital Programme 2020/21 (Month 4) Report and Significant Variances	Operational	Cabinet Member for Finance
Corporate Resources Overview & Scrutiny Committee	10/06/21	Overview and Scrutiny	**Action Tracking** To inform the Committee of progress against actions from previous meetings.	Operational	
Corporate Resources Overview & Scrutiny Committee	10/06/21	Overview and Scrutiny	**Year-end Performance Indicators for Recovery, Portfolio and Public Accountability Measures(CROSC)** To review the levels of progress in the achievement of activities, performance levels and current risk levels as identified in the Council Plan.	Operational	Cabinet Member for Corporate Management and Assets

COMMITTEE	MEETING DATE	CHIEF OFFICER PORTFOLIO	AGENDA ITEM & PURPOSE OF REPORT	REPORT TYPE (Strategic or Operational) *(Cabinet only)*	PORTFOLIO *(Cabinet only)*
Cabinet	15/06/21	Social Services	**Developing Children's Residential Care Home provision** To seeking members agreement for our strategic approach to developing In House Children's Residential Care. As part of our ambition to support children within their communities we are working to establish Registered Children's Home provision in Flintshire. This report sets out our ambition and associated progress.	Operational	Cabinet Member for Social Services
Cabinet	15/06/21	Chief Executive's	**Revenue Budget Monitoring Report (Outturn)** To present the Outturn Revenue Budget Monitoring Report information for 2020/21	Operational	Cabinet Member for Finance
Cabinet	15/06/21	Chief Executive's	**Capital Programme Monitoring 2020/21 (Outturn)** To present the Outturn Capital Programme information for 2020/21	Operational	Cabinet Member for Finance

COMMITTEE	MEETING DATE	CHIEF OFFICER PORTFOLIO	AGENDA ITEM & PURPOSE OF REPORT	REPORT TYPE (Strategic or Operational) *(Cabinet only)*	PORTFOLIO *(Cabinet only)*
Cabinet	15/06/21	Governance	**Contact Centre Update** To provide an update on how the Contact Centre is operating following its formation in August 2019 and reflect on the performance of the team over the last 12 months.	Operational	Cabinet Member for Corporate Management and Assets
Cabinet	15/06/21	Social Services	**Welsh Government White Paper Consultation - Rebalancing care and support** The consultation document sought views on proposals to introduce new legislation to improve social care arrangements and strengthen partnership working to achieve the vision set out in the Social Services and Well-being (Wales) Act 2014 for people who need care and support and carers who need support.	Strategic	Cabinet Member for Social Services

COMMITTEE	MEETING DATE	CHIEF OFFICER PORTFOLIO	AGENDA ITEM & PURPOSE OF REPORT	REPORT TYPE (Strategic or Operational) *(Cabinet only)*	PORTFOLIO *(Cabinet only)*
Flintshire County Council	15/06/21	Governance	**Appointment of an Independent Member to the Standards Committee** To present details of the preferred candidate for the Independent Member vacancy on the Standards Committee for approval.		
Community, Housing & Assets Overview & Scrutiny Committee	16/06/21	Overview and Scrutiny	**Forward Work Programme and Action Tracking (CH & E)** To consider the Forward Work Programme of the Community Housing & Assets Overview & Scrutiny Committee and to inform the Committee of progress against actions from previous meetings.	Operational	Cabinet Member for Housing
Community, Housing & Assets Overview & Scrutiny Committee	16/06/21	Housing and Assets	**Disabled Facilities Grant (DFG)** To provide an update on the ongoing work to improve the service	Operational	Cabinet Member for Housing

COMMITTEE	MEETING DATE	CHIEF OFFICER PORTFOLIO	AGENDA ITEM & PURPOSE OF REPORT	REPORT TYPE (Strategic or Operational) *(Cabinet only)*	PORTFOLIO *(Cabinet only)*
Community, Housing & Assets Overview & Scrutiny Committee	16/06/21	Overview and Scrutiny	**Year-end Performance Indicators for Recovery, Portfolio and Public Accountability Measures(CH&A)** To review the levels of progress in the achievement of activities, performance levels and current risk levels as identified in the Council Plan.	Operational	Cabinet Member for Housing
Joint Education, Youth & Culture and Social & Health Care Overview & Scrutiny Committee	17/06/21	Education and Youth	**Multi Systematic Therapy Project** To provide an update on the multi-agency service to provide intensive therapeutic support to young people.	Strategic	Cabinet Member for Social Services
Joint Education, Youth & Culture and Social & Health Care Overview & Scrutiny Committee	17/06/21	Education and Youth	**Safeguarding in Education** To provide an update on the discharge of statutory safeguarding duties in schools and the Education portfolio	Operational	Leader of the Council and Cabinet Member for Education

COMMITTEE	MEETING DATE	CHIEF OFFICER PORTFOLIO	AGENDA ITEM & PURPOSE OF REPORT	REPORT TYPE (Strategic or Operational) *(Cabinet only)*	PORTFOLIO *(Cabinet only)*
Joint Education, Youth & Culture and Social & Health Care Overview & Scrutiny Committee	17/06/21	Education and Youth	**Looked After Children** To provide an update on the provision for, and outcomes of Looked After Children	Operational	Leader of the Council and Cabinet Member for Education, Cabinet Member for Social Services
Joint Education, Youth & Culture and Social & Health Care Overview & Scrutiny Committee	17/06/21	Education and Youth	**Additional Learning Needs (ALN) Transformation** To provide an update on the Authority's implementation plan and any national/regional updates	Operational	Leader of the Council and Cabinet Member for Education
July					
Education, Youth & Culture Overview & Scrutiny Committee	1/07/21	Education and Youth	**Commencement of the Socio-economic Duty** To update Overview and Scrutiny of our preparedness for the commencement of the socio-economic duty	Operational	Cabinet Member for Corporate Management and Assets

COMMITTEE	MEETING DATE	CHIEF OFFICER PORTFOLIO	AGENDA ITEM & PURPOSE OF REPORT	REPORT TYPE (Strategic or Operational) *(Cabinet only)*	PORTFOLIO *(Cabinet only)*
Social & Health Care Overview & Scrutiny Committee	1/07/21	Overview and Scrutiny	**Year-end Performance Indicators for Recovery, Portfolio and Public Accountability Measures(S&H)** To review the levels of progress in the achievement of activities, performance levels and current risk levels as identified in the Council Plan.	Operational	Cabinet Member for Social Services
Social & Health Care Overview & Scrutiny Committee	1/07/21	Chief Executive's	**Commencement of the Socioeconomic Duty** To update Overview and Scrutiny of our preparedness for the commencement of the socio-economic duty	Operational	Cabinet Member for Corporate Management and Assets
Social & Health Care Overview & Scrutiny Committee	1/07/21	Overview and Scrutiny	**Forward Work Programme and Action Tracking (S & H)** To consider the Forward Work Programme of the Social & Health Care Overview & Scrutiny Committee and to inform the Committee of progress against actions from previous meetings.	Operational	Cabinet Member for Social Services

COMMITTEE	MEETING DATE	CHIEF OFFICER PORTFOLIO	AGENDA ITEM & PURPOSE OF REPORT	REPORT TYPE (Strategic or Operational) *(Cabinet only)*	PORTFOLIO *(Cabinet only)*
Education, Youth & Culture Overview & Scrutiny Committee	1/07/21	Overview and Scrutiny	**Year-end Performance Indicators for Recovery, Portfolio and Public Accountability Measures (EY&C)** To review the levels of progress in the achievement of activities, performance levels and current risk levels as identified in the Council Plan.	Operational	Leader of the Council and Cabinet Member for Education
Education, Youth & Culture Overview & Scrutiny Committee	1/07/21	Overview and Scrutiny	**Forward Work Programme and Action Tracking (EY&C)** To consider the Forward Work Programme of the Education Youth & Culture Overview & Scrutiny Committee and to inform the Committee of progress against actions from previous meetings.	Operational	Leader of the Council and Cabinet Member for Education

COMMITTEE	MEETING DATE	CHIEF OFFICER PORTFOLIO	AGENDA ITEM & PURPOSE OF REPORT	REPORT TYPE (Strategic or Operational) *(Cabinet only)*	PORTFOLIO *(Cabinet only)*
Environment & Economy Overview & Scrutiny Committee	6/07/21	Overview and Scrutiny	**Forward Work Programme and Action Tracking (Env &E)** To consider the Forward Work Programme of the Environment & Economy Overview & Scrutiny Committee and to inform the Committee of progress against actions from previous meetings.	Operational	Deputy Leader of the Council and Cabinet Member for Streetscene and Countryside
Corporate Resources Overview & Scrutiny Committee	8/07/21	Overview and Scrutiny	**Forward Work Programme (CROSC)** To consider the Forward Work Programme of the Corporate Resources O & S Committee	Operational	Cabinet Member for Corporate Management and Assets
Corporate Resources Overview & Scrutiny Committee	8/07/21	Overview and Scrutiny	**Action Tracking (CROSC)** To inform the Committee of progress against actions from previous meetings	Operational	Cabinet Member for Corporate Management and Assets

COMMITTEE	MEETING DATE	CHIEF OFFICER PORTFOLIO	AGENDA ITEM & PURPOSE OF REPORT	REPORT TYPE (Strategic or Operational) (Cabinet only)	PORTFOLIO (Cabinet only)
Cabinet	13/07/21	Social Services	**Social Services Annual Report** The Statutory Director of Social Services is required to produce an annual report summarising their view of the local authority's social care functions and priorities for improvement as legislated in the Social Services and Wellbeing (Wales) Act 2014 and the Regulations and Inspections Act (Wales) 2015.	Strategic	Cabinet Member for Social Services
Governance and Audit Committee	28/07/21	Chief Executive's	**Draft Statement of Accounts 2020/21** To present the draft Statement of Accounts 2020/21 for Members' information only at this stage.	Operational	Cabinet Member for Finance
Governance and Audit Committee	28/07/21	Chief Executive's	**Supplementary Financial Information to Draft Statement of Accounts 2020/21** To provide Members with supplementary financial information to accompany the draft accounts as per the previously agreed Notice of Motion.	Operational	Cabinet Member for Finance

COMMITTEE	MEETING DATE	CHIEF OFFICER PORTFOLIO	AGENDA ITEM & PURPOSE OF REPORT	REPORT TYPE (Strategic or Operational) *(Cabinet only)*	PORTFOLIO *(Cabinet only)*
Governance and Audit Committee	28/07/21	Chief Executive's	**Treasury Management Annual Report 2020/21 and Treasury Management Update Q1 2021/22** To provide Members with the Treasury Management annual report 2020/21 and first quarterly update for 2021/22.	Operational	Cabinet Member for Finance
August					
September					
Governance and Audit Committee	8/09/21	Chief Executive's	**Risk Management Update** To receive an update on actions to mitigate the strategic risks contained within the Council Plan.	Strategic	Leader of the Council and Cabinet Member for Education
October					

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